

**Eurobond trading****Why Warburg  
pulled out  
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**The UN at 50****In search of  
a safer world**

Edward Mortimer Page 12

# FINANCIAL TIMES

WEDNESDAY JANUARY 11 1995

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Europe's Business Newspaper

## Northern Telecom and BT in German telecoms link-ups

British Telecommunications and Northern Telecom of Canada said they were forming alliances with German industrial groups as part of an assault on the German telecommunications market, which is due to be liberalised in 1998. BT confirmed it would offer voice and data services in an alliance with Viasat, while Northern Telecom of Canada is to link with Daimler-Benz Aerospace to market systems and products to telecoms operators in Germany and eastern Europe. Page 16; Editorial Comment, Page 13; Lex, Page 14; NorTEL lifts profile, Page 16

Saatchi & Saatchi accused Maurice Saatchi, the advertising group's ousted chairman, of causing "as much damage as he can to this company while apparently claiming concern for clients and staff". More senior Saatchi resignations are due today. Page 15

Jardine's regrets: British trading and investment company Jardine Matheson, which has quit the Hong Kong stock exchange, said it regretted any offence caused to China by the action and held out the possibility of seeking a stock exchange listing in China. Page 14; Observer, Page 13

"Great friend" of prince to divorce Camilla Parker Bowles (left), described by the Prince of Wales as "a great friend of mine", and her husband Andrew are to divorce by mutual consent, solicitors for the couple said. Their 21-year marriage is ending after the Prince of Wales admitted having had three affairs with Mrs Parker Bowles, who is 47. She and Brigadier Parker Bowles, 56, have been living apart for two years. Page 8

Political way out for Scalfaro: Italy's main political parties staked out conflicting positions on how to resolve the country's government crisis in talks with President Oscar Luigi Scalfaro on the shape and aims of the next government. Page 2

Sweden to slash spending: Sharp cuts in Swedish public spending were announced by finance minister Göran Persson in a budget intended to lift the country out of the "economic morass" caused by heavy public debt. Page 14

China foresees 9% growth: China forecast that it could control economic growth at about 9 per cent this year and drastically reduce average annual inflation to about 15 per cent. Page 3

Aluminum at 4-year high: World aluminum prices hit the highest levels since September 1990 as stockpiles continued to shrink. Nickel was close to its highest levels for 4½ years. Commodities, Page 24

Trafalgar House deal attacked: The novel derivatives contract that will net UK shipping group Trafalgar House almost £2m (£12.5m) from its bid for Northern Electric was attacked for exploiting a potential loophole in the insider dealing regulations. Page 15; Lex, Page 14

Rubin go-ahead: The nomination of Robert Rubin, 66, as US treasury secretary was confirmed within minutes by the Senate Finance Committee. Fed warns Republicans on budget, Page 5

California tax-cut plan: Governor Pete Wilson of California, declaring the state economy now "booming" and "vibrant," has proposed a 15 per cent cut in personal and corporate income taxes, phased over three years. Page 5

Airport reopens: Newark International Airport, New Jersey, reopened after being closed for 18 hours because of a construction accident that cut three electricity cables and caused travel chaos. Almost 1,000 flights were cancelled.

Zimbabwe doctor found guilty: Richard McGowen, a 58-year-old white Zimbabwean doctor at the centre of allegations of carrying out experiments on black was convicted in Harare of killing two patients by injecting them with high doses of morphine and through negligent post-operative care. He will be sentenced today.

Death sentences: Islamic fundamentalists Mohamed Nagi Mustafa, 21, and Mohammed Ghaffar Abu al-Faqih Mahlawi, 22, were sentenced to death for their part in the attempted murder last October of the Egyptian Nobel laureate Naguib Mahfouz.

Priest murdered: Father Jean Strulliou, 66, was shot dead in the sacristy of the Saint-Gabriel Church, Paris.

STOCK MARKET INDICES		STERLING
FTSE 100	3,864	(4.6)
Yield	421	(10.78)
FTSE Eurotrack 100	1,312.6	(40.19)
FTSE All-Share	1,501.9	(40.53)
Nikkei	19,501.4	(5,384)
New York Stock Exchange	3,003.9	(32.64)
Dow Jones Ind Avg	3,003.9	(32.64)
S&P Composite	404.43	(4.51)
	2 Index	(79.79)
LONDON MONEY		DOLLAR
Federal Funds	5.7%	5.7%
3-mo Treasury Bill Yld	5.824%	5.824%
Long Bond	9.5%	9.5%
Yield	7.849%	7.849%
LONDON MONEY		LONDON
3-mo Interbank	6.1%	(same)
Life-long gilt future	100.993	(same)
NORTH SEA OIL (Barrels)		DOLLAR
Brent 15-day (Fwd)	\$10.21	(16.35)
GOLD		DOLLAR
New York Comex (Feb)	\$374.1	(374.0)
London	\$374.7	(373.0)
	Tokyo close Y	100.73

Currencies fluctuate under pressure from political instability and budget deficits

## Wave of crises hits world markets

By Motoko Rich and Peter Norman in London

Political instability and budget worries in parts of Europe and a growing crisis of confidence in Latin American markets buffeted world financial centres yesterday, leaving the D-Mark and Swiss franc the main beneficiaries of a flight to quality.

European currency traders had their first whiff of crisis since the near collapse of the European exchange rate mechanism in August 1992, as the politically vulnerable Spanish peseta and the Italian lira hit record lows against the D-Mark and the Swedish krona fell sharply on disenchantment with yesterday's Swedish budget.

The US dollar, which had slumped by two pfennigs against

the D-Mark on Monday night, moved erratically, dropping to two-month lows against the resurgent D-Mark in European trading, but reaching a nine-year high against the Canadian dollar in spite of intervention by the Bank of Canada and higher Canadian short-term interest rates.

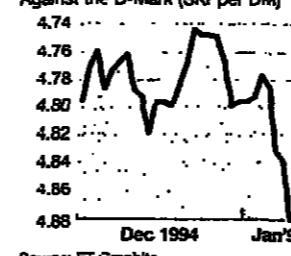
The aftershocks of the Mexican peso were felt in Latin American equity and bond markets, with some price falls exceeding 10 per cent. The peso fell, trading at 5.7 to the dollar at midday New York time, down from Monday's close of 5.15 in London.

High and apparently intractable budget deficits were a common factor undermining yesterday's weak currencies - the peseta, lira, Swedish krona and Canadian dollar.

Spain's economic problems

## Swedish krona

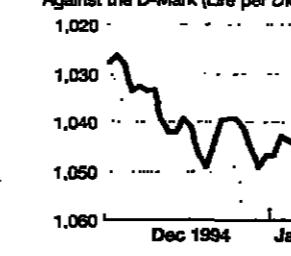
Against the D-Mark (SKr per DM)



Source: FT Graphite

## Lira

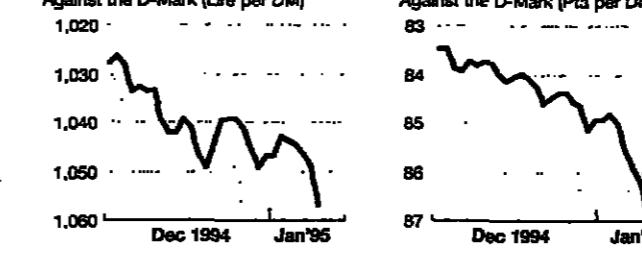
Against the D-Mark (Lira per DM)



Source: FT Graphite

## Peseta

Against the D-Mark (Ptas per DM)



Source: FT Graphite

sures were postponed until 1998. The Swedish krona weakened to SKr1.885 against the D-Mark from SKr1.811 on Monday.

In Canada, with separatist problems in Quebec and budget problems, the dollar suffered selling pressure in spite of reports that the Canadian central bank was buying Canadian dollars, and a half percentage point increase in the target rate band for overnight money.

The Swiss franc benefited from the safe haven effect even more than the D-Mark, closing against the German currency in London at SFr0.838 from SFr0.839.

Editorial Comment, Page 13; Swedish budget, Page 14; Latin American markets, Page 15; Currencies, Page 30; World Stocks, Page 34



## Labour leader backs full role for Britain in Europe

By Kevin Brown, Political Correspondent, in Brussels

Mr Tony Blair yesterday set out the most pro-European programme ever endorsed by a British Labour party leader in a move to exploit the Conservative government's divisions on Europe.

In a long-planned speech to businessmen in Brussels, Mr Blair formally committed Labour to the principle of European monetary union, a common foreign and security policy, a more powerful European parliament and discussions on joint military forces.

Aides said the timing of the speech at the conclusion of a Labour conference on European policy, reflected Mr Blair's determination to offer a "reforming pro-European" vision of the EU.

They drew a sharp contrast between Mr Blair's committed pro-European approach and the increasingly Eurosceptic tactics adopted by the prime minister, Mr John Major, to bridge divisions between Tory MPs.

The speech was also conceived as a pro-European riposte to the robustly Eurosceptic approach set out six years ago in Bruges by Mrs Margaret Thatcher, prime minister at the time, which continues to underlie the views of many rightwing Tories.

Mr Blair accused Mr Major of leaving the UK isolated within the EU by pretending that nothing would come of the debate on euro or the intergovernmental conference planned for next year.

"From Germany, through The

Hague and Brussels to Paris and Madrid, people are debating monetary union and convergence. It is a dialogue which we either join and influence now or stand aside and fail to influence once again," he said.

Mr Blair said Labour would consider a referendum if it were necessary to allow Europe to "move forward". But he said Labour would play a full part in any future discussion on economic convergence. "Monetary union has up to now been driven solely by political will. It must now be driven by economic reality," he said.

Mr Blair left little doubt about Labour's commitment to ever-closer union. "European integration cannot happen by stealth, by closet agreement among governments. It must be with the people's consent. And that is why pro-Europeans must be persuaders in the debate about Europe's future," he said.

Mr Blair called for:

- Action to give teeth to the EU's common foreign policy.

"This does not require new structures or institutions, but a common act of political will."

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## NEWS: EUROPE

# Russian reformers losing sell-off battle

By Chrystia Freeland in Moscow

Conservatives intent on renationalising privatised assets in Russia appear to be winning a power struggle within the government, according to documents obtained yesterday. The apparent ascendancy of hardliners in Moscow, and the failure of attempts by reformers within the government to hold them back, threatens to undermine Russia's still fragile market economy.

The battle over the future of Russia's economic reforms is being waged principally in the Ministry of Privatisation, which was until recently the stronghold of reformers. But last

Thursday Mr Vladimir Polevanov, the newly appointed minister of privatisation who has pledged to renationalise privatised companies, issued orders barring the Russian contract workers and foreign advisers who have played a key role in Russia's swift sell-off programme from entering his ministry.

The effect of the order, according to officials within the ministry, has been to purge the "old guard" which presided over Russia's dramatic privatisation drive.

Mr Anatoli Chubais, the minister who spearheaded the sell-off programme but who left in autumn to become first deputy prime minister,

attempted to countermand Mr Polevanov's order. In a letter sent on Friday to the new minister, Mr Chubais accused him of "crude violations of normal practice" and demanded that Mr Polevanov rescind his order immediately and inform him of his compliance.

In a sign of the growing strength of the hardline faction in the government, Mr Polevanov, who nominally holds a subordinate office, has not yet responded to Mr Chubais' instructions. Mr Polevanov's order remained in force yesterday.

The victory for the hardliners in last week's skirmish at the ministry suggests Mr Polevanov could muster

the support required to reverse at least part of Russia's sell-off programme and might also reflect the broader success of conservatives in their efforts to take command of the Russian government.

"He [Mr Polevanov] is part of the ascendant group trying to reverse privatisation," a government insider said. "They talk about national security, but what they really want is a piece of the economic pie which they did not get in the first place [when state companies were initially sold off]."

Government officials say the conservatives in the power struggle are being led by Mr Oleg Soskovets, a

deputy prime minister with close connections to Russia's cash-strapped defence sector. Prime Minister Victor Chernomyrdin who, as the former head of Gazprom, Russia's largest company, represents the faction within the government which has benefited hugely from privatisation, is at the forefront of the reform group.

"It is a struggle between Chernomyrdin and Soskovets and they are both battling for control over the president," an official said.

"The battle is not yet over but its results should become clear after the conclusion of the conflict in Chechnya."

## Kinnock sets out ambitious Brussels agenda

By Lionel Barber in Brussels

Mr Neil Kinnock, the UK commissioner-designate for transport, yesterday marked his official debut in Brussels with a pledge to tackle airport delays caused by Europe's competing systems of air traffic control.

In a confident performance before members of the European Parliament, Mr Kinnock, former UK Labour party leader, outlined an ambitious agenda for his five-year term in office, assuming that MEPs approve his nomination with the rest of the new European Commission next week.

MEPs reacted warmly as Mr Kinnock combined flashes of Welsh wit with a command of the mind-numbing jargon of European transport policy – the result of weeks of swotting aimed at defusing criticism that his lack of ministerial experience leaves him ill-qualified for the Brussels job.

In his testimony yesterday, Mr Kinnock set out several priorities in order to develop road, rail and sea transport systems which he declared should be integrated, competitive, environmentally sensitive and safe:

- A document this year setting out plans for the creation of a Europe-wide system of air traffic control.

- A strategy paper to ensure the survival of the depleted European maritime industry, with specific proposals in 1996.

- A new "Citizens' Network" to make transport systems more attractive to the travelling public.

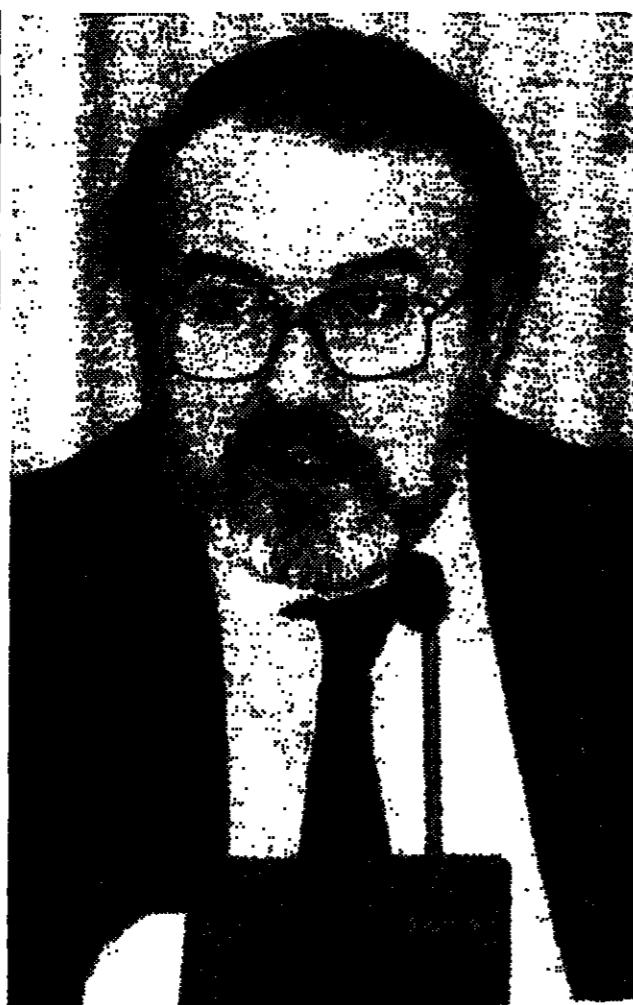
- A crackdown against "cowboy operators" on Europe's roads and sea-lanes, and new proposals to make better use of inland waterways.

Mr Kinnock adopted a tough line against future state aid to European airlines. Without referring to the pending case of Iberia, the beleaguered Spanish carrier, he warned that subsidies could be contemplated only under "unforeseen and exceptional" circumstances.

"In the event of state aid being allowed, it would only be under strict conditions with strict requirements for monitoring," he said.

Mr Kinnock could not, however, resist one sideswipe at the ruling UK Conservative party and its Euro-sceptics.

Asked by one MEP whether he supported the single institutional framework or an *à la carte* EU where member states chose the areas in which they intended to co-operate, Mr Kinnock replied he strongly supported the former approach. "In order to safeguard sovereignty, there has to be a pooling of sovereignty," he said.



Pedro Solbes: 'intervention does not resolve anything'

## Bank of Spain steps in to halt peseta slide

By Tom Burns in Madrid

The Bank of Spain intervened yesterday to halt a steep slide by the peseta against the D-Mark, amid signs of an increasing struggle by the government to manage a political crisis created by a judicial investigation into its alleged involvement in a shadowy death squad.

Prime minister Felipe González angrily denied during a television interview on Monday night that his administration had backed an undercover war against ETA Basque separatists 10 years ago, but said he would take the consequences if the judges establish any sort of responsibility (of the government's role).

In a hectic day for the peseta, Finance Minister Pedro Solbes said he had issued no instructions to buttress the currency and the Bank had acted according to its own criteria. "I don't favour intervention because it does not, in the end, resolve anything."

The Bank is understood to have acted when the peseta touched Pta88 against the D-Mark. "At that point, the

speculators had the peseta's ejection from the ERM in their sights," said one dealer. Under ERM rules, the peseta's floor against the D-Mark is Pta81.91.

After the intervention, the peseta recovered to Pta87.2 against the D-Mark, sharply down on Monday's fix of Pta85.7. The currency was trading at Pta84 to the D-Mark two weeks ago before the inquiry into the government's alleged role in the undercover death squad sparked market rumours of the government's instability.

The general index of Madrid's Bolsa closed at 278, down from Monday's 279.5, after heavy selling that at one stage dragged the index down to 273. Brokers said the market had recovered because of strong buying by domestic institutions, led by the main domestic banks.

"The (foreign) markets are perceiving things that, frankly, I don't understand, because they do not correspond to our reality," said Mr Solbes. "The government is stable, and is going to serve out its term; it has an agenda of important measures to put through parliament and the economic fundamentals are

good."

Rumours were wholly misplaced that Spain's debt rating would be downgraded; any belief the peseta would be forced to leave ERM was "quite unjustified." In the absence of politically-fuelled market sentiment, the peseta's proper rate of exchange "would be at Pta85 to the D-Mark".

The government was encouraged by statistics yesterday which showed registered employment falling in December, industrial output growing in October, and a reduced budget deficit due to lowered spending and increased revenue.

Pressure of the legal investigations remained high as the judge investigating the death squad scandal remanded a former interior ministry official in custody on charges he had paid money into Swiss bank accounts allegedly opened on behalf of those involved in the undercover war.

The Catalan nationalist party, which has supported the minority socialist government for the past 18 months, pledged continuing support for Mr González.

## EUROPEAN NEWS DIGEST

## Greece to vote on Mitsotakis

Greece's ruling Panhellenic Socialist Movement yesterday officially proposed the suspension of corruption charges against Mr Constantine Mitsotakis, the former conservative prime minister. Parliament will vote next Monday on the proposal, which is backed by Prime Minister Andreas Papandreou but opposed by several senior Pasok deputies.

Mr Mitsotakis, now a backbencher with the opposition New Democracy party, says he wants the trial to go ahead as planned later this month so that he can clear his name. The former prime minister is accused of ordering illegal phone-taps of political opponents and taking a \$22.5m bribe in the privatisation of Heracles General Cement, the state-owned cement producer.

Legal analysts have said a conviction is unlikely as an official inquiry turned up little evidence to support the allegations. However, suspending the charges would open the way for Pasok to win support from conservative deputies when parliament votes for a new president in April. If Pasok cannot find the 10 extra votes needed to elect a president, a general election must be held. *Karen Hope, Athens*

## Balladur defends reform record



Mr Balladur is expected formally to announce his presidential bid late next week.

He yesterday hinted that the campaign could get dirty. Responding to a call by Mr Alain Juppé – the foreign minister and the only heavyweight supporter of Mr Chirac in the cabinet – for "a code of good conduct" between presidential rivals within the ruling coalition, Mr Balladur said: "Don't let us be under too much of an illusion, but it might be useful to continue to talk about it." *David Buckan, Paris*

## UK backs Cyprus for EU

Britain said yesterday it would support the accession of Cyprus to the European Union "in due course", but also stressed the need to seek a settlement to the island's Greek-Turkish stand-off. UK officials said that message was given to President Giscard d'Estaing at his meetings with Mr John Major, the UK prime minister, and Mr Douglas Hurd, the foreign secretary. The Cypriot government has insisted that its EU application should not be contingent on the settlement of the island's Greek-Turkish problem. Mr Hans van den Broek, the EU's external affairs commissioner, said last week it was "theoretically possible" but "undesirable" for the Greek-Cypriot government to join the Union without a settlement. *Bruce Clark, London*

## Dutch act on laundering

The Dutch central bank yesterday launched a clampdown on money-laundering, saying that more than half the foreign exchange bureaux in the Netherlands could face closure. The central bank took over supervision of the nation's 110 exchanges on January 1 and gave them until March 31 to register and be vetted to win permission to stay in business.

The new law lets the central bank withhold bureaux registration even if it suspects money-laundering. Foreign exchange bureaux had not previously been regulated but they fell under suspicion after their numbers suddenly mushroomed. "We think more than half of these offices could disappear because they won't be able to comply with the new law," said a central bank spokesman. Many bureaux appear to be operated by foreign-registered entities and it is often hard to establish the identity of the ultimate owners, the central bank spokesman said. On Monday ABN Amro bank said it was dipping into laundering tens of millions of guilders for a Surinamese cocaine cartel. *Reuter, Amsterdam*

## Civil servants brush up image

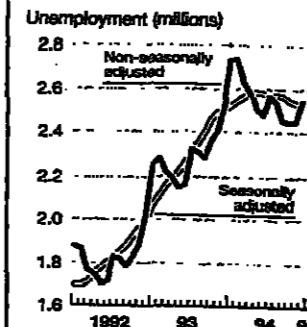
Germany's Association of Civil Servants (DBB) yesterday launched a DM3m (\$1.9m) advertising campaign in an attempt to improve their image and pre-empt any attempts to erode their privileges. The offensive follows signs of renewed determination by Mr Manfred Kanther, interior minister, to cut the 1.6m-strong civil service, improve its efficiency, and modernise it. Mr Kanther's proposals, partly agreed in November during the coalition talks between Chancellor Helmut Kohl's governing Christian Democrats and the Free Democrats, the junior coalition partner, include cutting the civil service by 1 per cent a year, introducing flexibility into posts, which traditionally have been permanent, and gradually introducing pension contributions. *Judy Dempsey, Bonn*

## ECONOMIC WATCH

## German jobless rate edges up

## Western Germany

## Unemployment (millions)



(1.6 per cent in November) against 8.2 per cent (7.9 per cent in the west).

Also announced yesterday were revised November money supply figures, showing a slower growth rate than provisionally estimated. The Bundesbank said M3 rose at a seasonally adjusted, annualised rate of 5.8 per cent, bringing it within the 1994 target range of 4.6 per cent. This compares with the initial estimate of 6 per cent. *Andrew Fisher, Frankfurt*

■ Consumer prices in France held steady for the second month in a row in December, producing the lowest yearly inflation rate in nearly four decades. Provisional figures showed the rate for the whole year at 1.6 to 1.7 per cent compared with 2.1 per cent in 1993.

■ Norway's Consumer Prices Index was flat last month, after rising 0.1 per cent month on month in November. Year-on-year the rise was 1.9 per cent compared to 1.8 per cent in November 1994 and December 1993. ■ The Spanish unemployment rate fell 2.56 per cent to 16.51 per cent of the workforce in December, down from 16.79 in November (when it fell 2.60 per cent) and 17.5 per cent in December 1993.

## Political compromise eludes Scalfaro

By Andrew Hill in Milan

Italy's main political parties yesterday staked out conflicting positions on how to resolve the country's government crisis during talks with President Oscar Luigi Scalfaro on the shape and aims of the next government.

Mr Silvio Berlusconi, Italy's caretaker prime minister, and his allies told Mr Scalfaro they would back "immediate elections" or an interim government headed by Mr Berlusconi.

But leaders of the opposition Democratic Party of the Left emerged from the talks saying the Italian head of state supported their idea for a non-party government, charged

with a limited legislative agenda.

The declarations seemed to make a compromise impossible, and further unsettled financial markets. The Italian lira touched a record low of L1,059 against a strong D-Mark, before recovering slightly. Italian equities also fell.

The chance of a compromise brokered by the parties themselves evaporated on Monday following a stormy discussion between Mr Berlusconi and Mr Scalfaro, and a late-night meeting of coalition allies. The prime minister's refusal to back an interim government which was not committed to early elections ended the faint chance of an entente between

the Popular party, the former Christian Democrats, and the outgoing coalition, which could have rallied parliamentary support.

Now the only margin for manoeuvre in the coalition parties' demands is the possibility that media magnate Mr Berlusconi could be replaced as prime minister by someone from the outgoing coalition.

In the last few days Italian employers and unions have also warned of the danger that real economic recovery could be undermined if this phase of political uncertainty were prolonged. Mr Antonio Fazio, the governor of the Bank of Italy, reminded markets on Monday that short-term interest rates

could be raised to combat inflation.

Analysts believe, however, that it would be difficult for the central bank to enact such a threat now without deepening the crisis.

Mr Scalfaro, who will continue talks with smaller Italian parties today, is widely expected to propose a solution to the crisis before the end of the week.

The outcome could be affected, however, by a decision of the constitutional court on the legitimacy of holding a referendum on electoral reform, also expected this week. If the court rules that a referendum can be held, and voters back the abolition of proportional voting, then the date for new elections could be set back until autumn. Legislation would have to be passed by parliament and constituency boundaries would have to be redrawn before the polls.

The deepening split in the populist Northern League, which was a member of the coalition formed after last March's elections, will also complicate Mr Scalfaro's calculations. Mr Umberto Bossi, the League leader, led a revolt against Mr Berlusconi which triggered his resignation before Christmas, but about a third of League deputies have rallied behind Mr Roberto Maroni, the interior minister and deputy League leader, and are backing Mr Berlusconi.

In return, Belgrade in 1993 expelled CSCE observers from regions of the country mostly populated by minorities, such as ethnic Albanians, Moslems and Hungarians.

Diplomats were surprised that Serbian authorities showed no hint of compromise even though they had invited the OSCE delegation. "At first they (the OSCE envoys) thought it was a game of good cop, bad cop. But then it turned out to be three bad cops," a western diplomat said of the meeting.

Over the past six months Mr Milosevic has signalled his interest in rejoining the international community. The west has praised his efforts to secure a settlement in Bosnia.

But yesterday's meeting made clear that he does not

intend to mirror his flexible stance towards Bosnia when it comes to matters at home.

Indeed, Belgrade has recently clamped down on the independent media and stepped up repression of ethnic minorities.

Envoy of the five-nation Contact Group are due to visit Belgrade today after meeting in Paris to consider ways to restart the peace process.

Representatives from the US, Russia, France, Britain and Germany yesterday met Mr Richard Holbrooke, US assistant secretary of state, who had just visited Sarajevo.

Members of the Muslim-led Bosnian government criticised what they consider a shift in Washington's policy towards accepting the status quo in Bosnia.

Despite the fact that the Moslems keep refusing to withdraw, Belgrade has insisted that the international community accept the status quo in Bosnia.

The remains of Yugoslavia, comprising Serbia and Montenegro, were suspended from the Conference on Security and Co-operation in Europe (CSCE) in 1992.

In return, Belgrade in 1993 expelled CSCE observers from regions of the country mostly populated by minorities, such as ethnic Albanians, Moslems and Hungarians.

Diplomats were surprised that Serbian authorities showed no hint of compromise even though they had invited the OSCE delegation.

"At first they (the OSCE envoys) thought it was a game of good cop, bad cop. But then it turned out to be three bad cops," a western diplomat said of the meeting.

Over the past six months Mr

## China seeks to restrict growth to 9%

By a correspondent in Beijing

China forecast yesterday that if it could control economic growth at about 9 per cent this year and drastically reduce average annual inflation to about 15 per cent.

But the projection by the State Statistics Bureau and the Chinese Academy of Social Sciences, a government think-tank, will be a difficult order for a government which has proved unable to slow price increases and has been wide of its overly optimistic targets. The government is divided over curtailting the money supply and inflation and propping up loss-ridden state enterprises out of fear of social unrest.

In 1984 the consumer price index rose 24.2 per cent, its highest level since the Communists came to power 45 years ago and more than double the official target of 10 per cent. The statistics bureau has projected that high inflation will continue into the early months of this year. Gross domestic product grew 11.8 per cent in 1994, down from 13 per cent the previous year, yet still overshooting the government goal of 9 per cent.

"Inflation will be controlled at some 15 per cent this year," said the official New China News Agency, suggesting that sharp price rises since the second half of 1992 have hit a peak. Pledging to curb inflation this year, the forecast predicted the highly charged economy could achieve the long-sought "soft landing" mainly by tightening financial and monetary controls and

mixing market forces and government edicts.

Money supply will be maintained at 1984 levels, and interest rates will play a more "flexible" role in navigating the Chinese economy out of the inflationary danger zone, the report said. The People's Bank of China, the central bank, recently raised lending rates to financial institutions and indicated that further increases were in the offing.

The two government forecasting agencies projected that investment in fixed assets this year will rise to Yn1,900bn (\$145bn), 20 per cent higher than 1994. Last year, fixed asset investment rose 28.5 per cent, prompting the government this month to ban new investment in construction projects in 1995. Industrial output is projected to rise 13 per cent in 1995, down from 18 per cent last year.

Reuter adds: The first batch of foreign banks to be set up in the capital will not include Sino-foreign joint ventures, according to Mr Di Weiping, deputy director of the People's Bank of China's foreign financial institutions department.

"We prefer to approve the establishment of foreign bank branches, and especially branches of leading foreign financial institutions," he said. "In our experience, the joint-venture banks have not been so successful."

Of the 118 foreign financial institutions operating elsewhere in China at the end of 1994, 59 were branches while only five were Sino-foreign joint venture banks.

### INTERNATIONAL NEWS DIGEST

## Bhutto sees end of US tensions

Ms Benazir Bhutto, Pakistan's prime minister, said yesterday that the tensions in relations with the US, triggered more than four years ago by an aid cut-off, were over. Speaking after the arrival of Mr William Perry, US defence secretary, Ms Bhutto said the countries had broadened their relations to areas such as co-operation in international peacekeeping and encouraging American investments in Pakistan.

Western diplomats said Mr Perry would probably convey fears over the proliferation of missiles and the nuclear build-up in South Asia, but would not try to seek unilateral measures from Pakistan. The US halted aid amid suspicions that Pakistan had acquired the capability to produce nuclear weapons. On arrival Mr Perry said he had come to promote a broader security dialogue and discuss future United Nations peacekeeping operations. *Farhan Bokhari, Islamabad*

### Thai minister may have to go

The Thai cabinet has left the country's constitutional tribunal to decide whether Mr Thaksin Shinawatra should resign as foreign minister. The position of Mr Thaksin, a successful businessman, has been put into doubt by parliament's approval of constitutional amendments that ban cabinet members from holding a direct or indirect interest in government business concessions.

Mr Thaksin built Thailand's biggest telecommunications company, which has won many government contracts. Although he resigned the chairmanship of his flagship Shinawatra Computer & Communication company in favour of his wife before taking up his cabinet post late last year, under Thai law a husband and wife are considered one legal entity. The two hold just over 50 per cent of the flagship company alone, a stake valued at about \$2bn. *William Barnes, Bangkok*

### Angolan generals to seek peace

Angola's military chief and his Unita rebel counterpart agreed yesterday to make new efforts to halt military actions that have blighted a ceasefire in their long war, according to General Chris Gariba, the senior United Nations officer in the country. Gen Joao de Matos, government chief of staff, and Gen Arlindo Chenda Pena, Unita military chief, "are going to be passing instructions down to their forces on the ground to stop all hostile activities." Gen Gariba said yesterday. They had met in the central highlands town Chingua to work out ways to reinforce the ceasefire signed in the Zambian capital Lusaka in November. *Reuter, Chingua*

### S Africa's police chief resigns

General Johan van der Merwe announced his resignation as South Africa's police commissioner yesterday, leaving the path open for the appointment of a new commissioner to help restructure the country's fragmented and politicised police force. The general, a former head of the security police during the apartheid era, has been under pressure from the government to step down because he had been slow to embrace the new political order. He has also been an outspoken opponent of the idea of establishing a Truth Commission to investigate apartheid crimes. No replacement has been announced. *Mark Sizman, Johannesburg*

### 'Red Prince' of Laos dies

Prince Souphanouvong of Laos, who fought with Vietnamese and Lao guerrillas against the US in Indochina and later became his country's president, has died at 86. He became president after the communist victory in Indochina in 1975 and held the post until 1988 when he stepped down on health grounds. The so-called "Red Prince" led the communist Pathet Lao for more than two decades of guerrilla warfare against the right-wing government of his half-brother, Prince Souvanna Phouma. The struggle dominated the landlocked kingdom from its independence from France in 1963 to the communist victory in December 1975. *Reuter, Bangkok*

Taiwan will liberalise its forward foreign exchange market to allow dealing by companies involved in forex services, overseas securities trading and overseas direct investment from January 16, according to a central bank statement. Currently, trading is restricted to importers, exporters, transport and non-life insurance businesses. *Reuter, Taipei*

Kazakh President Nursultan Nazarbayev has issued a decree making the republic's tenge currency the only legal means of commercial payment. *Reuter, Alma Ata*

## NEWS: INTERNATIONAL

# 'I'm glad my BCCI ordeal is nearly over'

Andrew Jack, recently in Jeddah, hears Sheikh Khalid reflect on the collapsed bank



Sheikh Khalid bin Mahfouz takes a long time to respond when asked to reflect on his involvement with the collapsed Bank of Credit and Commerce International.

"It was a very painful experience, especially to see your allies become enemies," he said in a reference to BCCI's executives and US and British bank regulators. "I'm glad it's nearly over."

"You are an example of your family. You have to be strong in front of your customers and in social life, but inside you are personally shattered."

He broke his silence recently after details emerged of the \$265m (£155m) payment he has made to settle outstanding claims made by BCCI's liquidators against him and National Commercial Bank, Saudi Arabia's largest commercial bank, banker to the Saudi royal family, and controlled by his family.

The settlement is expected to be ratified by the Luxembourg courts within the next few days, along with a \$1.8bn settlement from the government of Abu Dhabi, BCCI's majority shareholder.

This will bring to an end two

of the most important outstanding obstacles to a payout to the bank's creditors.

Of all the significant elements of the BCCI story, the involvement of NCB is one of the most complex and, at least in the west, one of the least understood.

BCCI planned a 30 per cent investment in BCCI in 1986, at which point Sheikh Khalid, chief operating officer and architect of the purchase, became a director of BCCI.

He also personally acquired a substantial stake in First American Bank of the US and placed money on deposit with BCCI.

The result was that after BCCI was closed in a global sweep by banking regulators in July 1991, Sheikh Khalid faced a criminal indictment in New York, and civil action in five jurisdictions from BCCI's liquidators at accountants Touche Ross, totalling more than \$200m.

His worldwide assets were frozen, he was accused of falsifying audit documents, concealing activities from regulators and a series of fraudulent trading allegations.

He has now settled the claims against him and NCB for a fraction of the total \$30bn claimed, while maintaining his innocence. "I tell you honestly,

in the 1950s, he had ambitious international expansion plans and became tempted by BCCI in the early 1980s.

"You would need 20 years and a lot of errors to build an infrastructure like they had."

He joined BCCI's board as a non-executive director in 1986 and remained in place until 1989. But within a year of the original investment he had taken the decision to unwind NCB's investment.

Sheikh Khalid says that the "quality of discussion" at board meetings was low, with some directors falling asleep, and others discussing topics including "mini-skirts".

He also says the information presented to the directors was "too perfect and well-prepared".

He stresses that he called during his time on the board for cost cutting, the appointment of internationally recognised bankers to the board, and shifting regulation of BCCI to the UK or the US.

But he maintains he had no fundamental suspicions about BCCI and that NCB's decision to invest was driven by the need for "family unity" and the result of a "game of power" - a reference to what has been reported as concern from others in his family that he was

taking too many ambitious decisions unilaterally.

He stresses that if he had any knowledge of the frauds at BCCI, he would not have held more than \$200m on deposit with the bank at the time of its closure.

"I decided to go into BCCI with less family discussion than others in my family would have reason to expect with such a large move."

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eyes to an eastern institution.

Professor Laurence Tribe, a leading US constitutional lawyer and head of Sheikh Khalid's defence team, says the allegations brought in criminal and civil charges and above all, to support a UK court-imposed injunction to freeze his assets, "were based on flimsy evidence."

Prof Tribe, himself a Jew, said he was not easily convinced to take on a case in the Arab world, and ultimately did so because the details "triggered a sense of extreme injustice and unfairness".

He said Sheikh Khalid "played by the book", seeking proper professional advice at the time of his investment in BCCI, then co-operating with US regulators after the collapse, willingly providing information.

"Once he had been identified as a convenient target, officials played on his inability to travel [due to heart problems] to label him a fugitive from justice and left him with no rational choice than to pay."

Prof Tribe argues that the case highlights a lack of cross-cultural understanding and an international financial and regulatory system more adapted to pursuing and controlling corruption than to defending individuals' rights.



Sheikh Khalid: seen as a "convenient target"

in God's name, I did not have any suspicions about the bank," he says.

"The settlement is purely a commercial decision to get rid of what is hanging over my head. My accounts are frozen, my movement restricted, I have been prevented from running my businesses. But I'm not willing to admit to something I did not do."

Sheikh Khalid was responsible for linking BCCI with NCB, the bank created by his father

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## NEWS: THE AMERICAS

# Investors get jitters over Mexican banks

Devaluation has aggravated the system's problems, reports Ted Bardacke

**I**t is not easy being a Mexican banker in these days of devaluation. Just ask Mr Angel Rodriguez of Banpais. Last Friday, as rumours swept the market that his mid-size bank was having trouble paying off some suddenly very expensive dollar obligations, shares of Banpais fell 46 per cent.

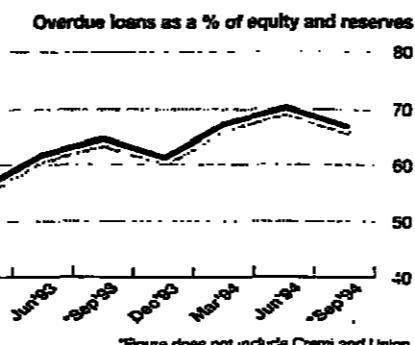
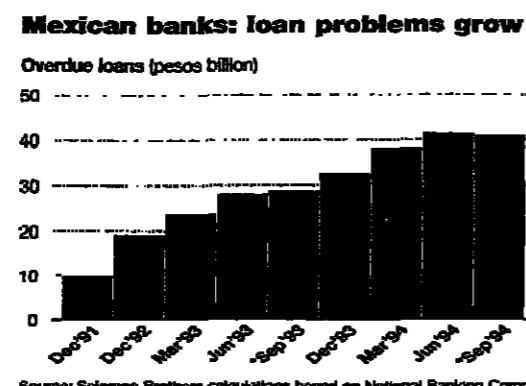
Forget that Banpais claims it suffered no exchange rate losses during the recent devaluation. Forget that analysts say the bank's balance sheet, while not in the best shape, is certainly not the worst they see in the Mexican banking system. The reality is that both investors and the Mexican government are so jittery about the health of Mexican banks that at the moment any titbit of information can send bank stock plummeting.

"Unless interest rates fall below 38 per cent," says Mr Rafael Bello, a banking analyst at the New York brokerage Morgan Stanley, "on a day when short-term rates hit 50 per cent, 'the best scenario for Mexican banks is for inflation and devaluation to get out of hand so they can make money on the overnight rates.'

The government has taken swift measures to help the banks through the crisis, but still "there is no way out except by going through a difficult process," says Ms Susana Eddy, an emerging markets equity analyst at Citicorp.

As a whole, banks were hurt less by the immediate effects of the devaluation than were other sectors of corporate Mexico. Government limits on banks' non-peso exposure and gains in currency speculation during the confusion which accompanied the first days after devaluation helped keep exchange rate losses at Mexican banks to a minimum.

But banks are now confronting two big structural problems which are



likely to become more acute: falling levels of capitalisation and an increase in the number of bad and overdue loans.

"These were already problem areas for Mexican banks before the devaluation. Now they are even worse," says Mr Jose Garcia Cantera, a Mexican banking analyst at Salomon Brothers in New York.

Capital ratios have fallen for a variety of reasons. Meanwhile bank assets tied up in government securities and other equity positions lost value, thus worsening capital ratios. In addition, some foreign currency lines of credit have been called in and dollar-denominated certificates of deposit are coming due, putting pressure on liabilities.

The rise in interest rates, suppression of real wages and expected economic slowdowns are together likely to increase the amount of overdue loans held by the banks. Many consumers and businesses will be unable to meet their more costly obligations, while no overall growth in loans - because of a lack of capital and economic growth - means banks will be unable

to substitute old bad loans with new good ones.

Yet there are many mitigating factors which at an individual bank level will determine how scarred a particular bank will be when it emerges from this crisis. The timing of maturity on dollar-denominated debt, breadth of deposit base, quality of outstanding dollar loans and perceptions about the liquidity situation of a particular bank will all factor in how well individual institutions are positioned to deal with the crisis.

Most analysts say the two undisputed leaders of the system, Banamex and Bancomer, ought to do all right.

"It's not just that they are considered too large to fail and that they are the best reserved and the best capitalised," says Ms Eddy. "They also have a great franchise and a large deposit base. If anyone is putting money into the system, it is going there."

These two banks are also likely to have the flexibility necessary to hold down interest rate increases on their loan portfolio to avoid big growth of their overdue loans. Ms Eddy notes that banks with comparatively nar-

row deposit bases and which manage their funding through the short-term markets are likely to be hit hard by the rise in interbank interest rates.

The mid-size national banks such as Serfin, Comerrex and International, which account for 24 per cent of the system's assets, face more difficulties.

All three have a large number of over-

due loans and are undercapitalised,

with many analysts speculating that they have already fallen below the required capitalisation level of 8 per cent as a result of the devaluation.

Executives at these banks declined

interview requests and did not return phone calls. Serfin's recent capital increase on the open market went unsubsidiised by 30 per cent.

Mexico's smaller regional and specialised banks present a mixed bag.

Banorte, Inbursa and Atlantico are seen as strong as a result of high capitalisation ratios and conservative lending policies. However, publicly available numbers indicate that other smaller banks will require some form of government assistance.

Institutions that request help from

the government will get it through two mechanisms being developed by Banco de Mexico, the central bank. New capital needs - unable to be filled by a market "that has dried up", according to a Banco de Mexico official - will come from 10-year subordinate debt issued by the banks and purchased by the country's Bank Savings Insurance Fund. The new debt will be issued in pesos, backed by stock of the issuing bank and may only be used to augment capital.

To those banks that are facing short-term liquidity problems in foreign currency, Banco de Mexico will be "a lender of last resort" of dollars at interest rates around 20 per cent. Central bank officials hope this will encourage commercial banks to purchase as many dollars as they can on the open market before turning to the government for help.

Some suggest that this will also lead Mexican banks to seek foreign equity partners, taking advantage of proposed new rules that would allow foreigners to take majority positions in domestic banks.

"Banks like Serfin, Comerrex and International would be well advised to get additional equity stakes. That would be a better solution than paying those rates... and the confidence created by that move would help the whole system," says Citicorp's Ms Eddy.

Some analysts say the government is unlikely to be able to push through regulations and interest foreign bankers quickly enough for this option to be a viable short-term solution.

"The only real option may be to invite foreign investment," says Morgan Stanley's Mr Bello, adding that the problems are immediate. "But who is going to accept that invitation right now?"

# Argentina to 'raise \$3bn in sell-offs'

By David Pilling  
In Buenos Aires

Argentina hopes to raise \$3bn this year through the completion of its privatisation process and will accept debt paper in payment for assets, Mr Domingo Cavallo, Economy Minister, said in New York yesterday.

His announcement came during a three-day visit to the US aimed at persuading investors that the Argentine economy was more "structurally sound" than Mexico's.

But markets remained initially unpersuaded, with the blue-chip Merval index taking another battering in early trading yesterday, down 7.7 per cent by 2pm. Bank stocks were hit particularly hard, with investors concerned about a possible banking crisis.

Argentina hopes to sell several hydroelectric plants including Yacyretá, the huge dam owned jointly by the governments of Argentina and Paraguay, whose approval will be needed before the sale can proceed.

Some analysts say the government is unlikely to be able to push through regulations and interest foreign bankers quickly enough for this option to be a viable short-term solution.

"The only real option may be to invite foreign investment," says Morgan Stanley's Mr Bello, adding that the problems are immediate. "But who is going to accept that invitation right now?"



Cavallo: will accept paper

short-term government notes, for which there was still an appetite. A further \$3.5bn would come largely from longer-term domestic debt instruments.

Because of the sharp fall in Argentine bond prices, Mr Cavallo said that Buenos Aires only intended to issue \$300m in new international debt this year, compared with some \$3.5bn last year. No new external debt would be placed in the first quarter, owing to the extreme turbulence of markets.

Mr Cavallo admitted that the slowdown of capital inflows could affect economic growth, originally estimated at 6.5 per cent this year. In adverse circumstances, growth could fall to 4.5 per cent, he said, which would be the lowest level since 1990. Many private economists regard such targets as ambitious, and even before the Mexican crisis were predicting 1995 growth of 3.5-6.0 per cent.

Argentina's trade deficit, which reached \$5.7bn last year, should shrink to \$4.7bn in 1995, with exports expected to rise 30 per cent, Mr Cavallo said. If growth were squeezed by reduced capital inflows, the trade deficit could fall to as much as \$1.5bn.

# Gloom continues as investors spurn tesobonos

By Stephen Fidler,  
Latin America Editor

Gloom deepened on Mexico's financial markets after investors spurned offerings of short-term dollar-denominated paper by Mexico's central bank yesterday.

The poor response to the auction was despite measures outlined to investors to make the instruments payable in pesos, even though denominated in dollars - more attractive.

Among them, the government told

investors it would sell dollars to holders of maturing *tesobonos* through the state-owned Nacional Financiera, so investors would be able to avoid chasing dollars in the foreign exchange market, thereby paying large spreads and commissions to banks.

Mexican banks will also be requested to exchange some \$5bn they have in *tesobonos* in exchange for writing down obligations with the central bank, and the government has said it will buy *tesobonos* in the secondary market.

The Mexican government and international investment banks are working on creating a series of new financial instruments to encourage investors to stay with Mexican securities. However, these instruments are unlikely to be available for at least two to three more weeks.

The gloom failed to lift in part because investors remain extremely worried about whether Mexico can repay its short-term financial obligations without resorting to currency controls.

According to figures compiled by the Bank for International Settlements, Mexican banks have \$25bn in interbank liabilities due within one year. Meanwhile, Mexican domestic interest rates remained high, with rates on peso-denominated *Cetes* quoted above 50 per cent.

Institute for International Finance think tank, issued in May, showed Mexico's short-term peso and foreign currency obligations held by foreigners amounted to \$37bn.

Mexico's central bank said on Monday it had drawn on credit lines of more than \$10bn from the US and Canadian governments, while its reserves fell by more than \$500m last week. Meanwhile, Mexican domestic interest rates remained high, with rates on peso-denominated *Cetes* quoted above 50 per cent.

## TENDER NOTICE UK GOVERNMENT ECU TREASURY NOTES For tender on 17 January 1995

- The Bank of England announces the issue by Her Majesty's Treasury of ECU 1,000 million nominal of UK Government ECU Treasury Notes, for tender on a bid-yield basis on Tuesday, 17 January 1995.
- The ECU 1,000 million of Notes to be issued by tender will be dated 24 January 1995 and will mature on 27 January 1998.
- Notes will bear an annual coupon payable on 27 January, starting on 27 January 1996. Payment for Notes allotted in the tender will be due on 24 January 1995.
- All tenders must be made on the printed application forms available on request from the Bank of England. Completed application forms must be lodged, by hand, at the Bank of England, Customer Settlement Services, formerly Securities Office, Threadneedle Street, London not later than 10.30 a.m., London time, on 17 January 1995.
- Tenders must be made on a yield basis (calculated on the basis of a month of 30 days and a year of 360 days) rounded to two decimal places. Each application form must state the yield bid and the amount tendered for.
- Each tender at each yield must be made on a separate application form for a minimum of ECU 500,000. Tenders above this minimum must be in multiples of ECU 100,000 nominal.
- Notification will be despatched on the day of the tender to applicants whose tenders have been accepted in whole or in part. For applicants who have requested credit of Notes in global form to their account with ESCO, Euroclear or CEDEL, Notes will be credited in the relevant system against payment. For applicants who have requested definitive Notes, Notes will be available for collection at the Customer Settlement Services at the Bank of England after 1.30 p.m. on 24 January 1995, provided cleared funds have been credited to the Bank of England's ECU Treasury Notes Account No. 59045828 with Lloyds Bank Plc, International Banking Division, PO Box 19, Hays Lane House, 1 Hays Lane, London SE2 2HA. Definitive Notes will be available in amounts of ECU 1,000, ECU 10,000, ECU 100,000 and ECU 1,000,000 nominal.
- Her Majesty's Treasury reserve the right to reject any or part of any tender.
- The arrangements for the tender are set out in more detail in the Information Memorandum on the UK Government ECU Treasury Note programme issued by the Bank of England on behalf of Her Majesty's Treasury on 9 January 1992 and the supplements thereto. All tenders will be subject to the provisions of the Information Memorandum and the supplements thereto and to the provisions of this notice.
- On 24 January 1995, ECU 650 million nominal of Notes will be allotted to the Bank of England for the account of the Exchange Equalisation Account ("EEA"). ECU 100 million Nominal of the Notes will be retained by the Bank of England for the account of the EEA and may be available for sale and repurchase operations with the market makers listed in the Information Memorandum. ECU 550 million nominal of these Notes will be held by the Bank of England for the account of the EEA with the intention that they will be sold in subsequent tenders; these Notes will not be sold other than by tender.
- Copies of the Information Memorandum and the supplements thereto may be obtained at the Bank of England. UK Government ECU Treasury Notes are issued under the National Loans Act 1968.

Bank of England  
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## NEWS: THE AMERICAS

# Fed warns Republicans on budget

By George Graham  
in Washington

Mr Alan Greenspan, chairman of the Federal Reserve board, yesterday warned the new Republican Congress that financial markets would react badly to any attempt to tinker with the methods used to estimate the effect of legislation on the budget deficit.

Mr Greenspan backed by Mr Paul Volcker, his predecessor at the Fed, and by Mr Robert Reischauer, head of the Congressional Budget Office, warned that Republican efforts to include possible supply-side effects in budget estimates could weaken the markets' confidence in Congress's deter-

mation to keep the budget deficit under control.

Mr Greenspan told Congress that if financial markets lost confidence in the integrity of budget scoring procedures, they would push interest rates higher - more than offsetting any gain from the "dynamic scoring" Mr Kasich wants to use.

The esoteric science of budget scoring has taken on huge significance in recent years because of the rules Congress has imposed on itself in an effort to curb its own profligacy. Under the 1986 Budget Enforcement Act, any legislation that would reduce govern-

ment revenues or increase mandatory spending must be offset by other revenue increases.

The scorekeepers at the CBO and the Joint Committee on Taxation have infuriated Republican supply-side economists by counting a capital gains tax cut as increasing revenue only in the short term.

Mr Greenspan was less discouraging, but said that while full dynamic estimates of individual tax consequences should be the goal, that goal "ultimately may be unachievable."

The estimation of full dynamic effects requires a model that both captures micro and macroeconomic processes and produces reliable long-run forecasts of economic outcomes. Unfortunately, no

such model exists," Mr Greenspan said.

Mr Reischauer, shortly to step down as head of the CBO, acknowledged that current budget-scoring practices, which assume that the overall growth rate of the economy remains unchanged, had their limitations. They were, however, simple and consistent.

Mr Volcker was blunter. "My conclusion is very simple. Quantification of the effects of tax changes on the medium term growth of the economy has no solid theoretical or empirical base. To make such necessarily speculative assumptions in revenue estimating is simply an invitation to wishful thinking."

# California governor seeks 15% tax cut

By Jurek Martin in Washington

Governor Pete Wilson of California, declaring the state economy now "booming" and "vibrant," has proposed a 15 per cent cut in personal and corporate income taxes, phased over three years from next year and costing \$9bn.

In the annual state-of-the-state speech in Sacramento Mr Wilson also firmly aligned himself with prevailing Republican orthodoxy by promising cuts in welfare programmes, reforms in the legal system, a further crackdown on illegal immigration, the replacement of tenure for teachers with a merit pay system, and tougher policies against crime.

He also demanded less red tape and proposed a state constitutional amendment to limit the damaging and irritating hidden tax of bureaucratic rules and regulations.

His speech was widely seen as a potential platform for the launch of a bid for the Republican presidential nomination in 1996. If so, he went to some length to eradicate the impression of moderation left by his first term - in which he had been forced by the state budget crisis to increase taxes and frequently spoke of the need for compassionate treatment of the less privileged.

Mr Wilson continues to maintain publicly that he will not seek national office, either at the top of the ticket or as vice presidential candidate. Yet California is the biggest presidential prize and no Republican and only three Democrats this century have won the White House without carrying it.

One reason for the governor's reluctance is the fact that if he runs for national office he could be forced at

some stage to step aside for the balance of his four-year term in favour of his lieutenant governor, Mr Gray Davis, who is a Democrat.

Additionally, Mr Willie Brown, powerful Democratic Speaker of the California assembly, is still skilfully manoeuvring to hold on to his position, in spite of the new Republican majority in Sacramento.

Mr Davis said he liked much of Mr Wilson's speech, but Mr Brown thought it full of "gloom and doom" and promised opposition.

Mr Wilson justified the tax cuts, at the top of the agenda of many Republican governors, with evidence of the state's economic revitalisation and by the need to stop individuals and business from moving elsewhere.

"Death and taxes may be inevitable," he said, "but not taxes as high as California's," estimated by an advisory panel to be 19 per cent above the national state average.

He said the \$9bn cost of the tax cuts would be more than offset by an estimated three year \$37bn increase in revenues generated by the improved economy, of which \$12bn would be ploughed back into the state school system.

# Historian blights start of Gingrich reign

By Jurek Martin in Washington

The office of the Historian of the US House of Representatives is not exactly an illustrious American institution. Only founded in 1983 and with a modest staff of four, it performed its archival duties in comfortable obscurity. Now it is blighting the first week of Congressman Newt Gingrich's reign as the mighty Speaker.

On Monday night, after a day of bubbling controversy, Mr Gingrich fired Prof Christina

Jeffrey, a former teaching colleague from Georgia, from the position of Historian to which he had appointed her only last week.

The reason was an opinion offered by Ms Jeffrey in 1986 in her capacity as an adviser to the government on a proposed history junior high school course on moral values. She wrote that the curriculum outline on the Holocaust did not adequately reflect "the Nazi point of view, however unpopular" - nor of the Klu Klux Klan

- and the whole course should focus more on the transgressions of communist regimes, such as China and Russia.

Ms Jeffrey's office said the speaker had been unaware of this opinion, perhaps because Ms Jeffrey had subsequently married and changed her surname. She had insisted earlier on Monday that she would not resign in the face of criticism by Democrats, led by Congressman Charles Schumer of New York, and several Jewish organisations, that such views

were unacceptable.

Ms Jeffrey did not appear to bring distinguished academic qualifications to the job, as had her predecessor, a former professor from the University of Maryland. Her undergraduate degree came from Plano University in Texas, now defunct and never accredited by the education department, her PhD from the University of Alabama and she had taught at two little known colleges in Alabama and Georgia.

But the second of these, Ken-

nnesaw State, is where Mr Gingrich taught his course in American history.

Extensive news reporting of the affair is unlikely to improve relations between Mr Gingrich and the establishment media. Rarely a day passes without him attacking the "cynical news culture" of Washington and on Monday he said he was boycotting the network Sunday morning programme for a month because they were consumed by "nit-picking arguments."

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One reason for the governor's reluctance is the fact that if he runs for national office he could be forced at

## AMERICAN NEWS DIGEST

## Orange County lawsuits widen

The first lawsuit has been filed by an investor over the \$2bn of losses sustained by Orange County in the bond markets last year. It emerged yesterday. The action, by the county's Schools Excess Liability Fund, claims unspecified damages from Mr Robert Citron, the former treasurer of the southern California county which filed for bankruptcy in early December. It also names Merrill Lynch, which sold many of the investments on which the county lost money, along with Mr Michael Stamosen, the Merrill executive who handled the bank's relationship with the county. The suit, filed on Monday, is a class action which seeks to represent all 157 of the individual municipal authorities and other bodies whose money was held in the county's investment pool. The Schools Excess Liability Fund itself had invested around \$47m in the fund.

The action alleges breaches of state and federal securities laws, as well as breach of fiduciary duty and negligence. "They did not disclose the true nature of the pooled investment activities," said Mr William Audit, a partner of the Lieff Cabraser & Heimann, the San Francisco law firm which filed the action. "They omitted material information relating to the investments, particularly in the 1994 period."

Merrill said of the action: "We haven't seen it yet. But we are confident that we acted professionally and properly in our business dealings with Orange County." It added that Mr Stamosen remained "an employee in good standing". Some 10 different class actions have already been filed by holders of the county's bonds. Further class actions are also expected from other investors in Mr Citron's investment pool. Richard Waters, New York

## US wholesale prices edge up

US wholesale prices rose modestly in December, the Labour Department said yesterday, putting a cap on another year in which inflation remained largely tamed. The producer price index rose 0.2 per cent in the last month of the year, putting the price level for 1994 just 1.7 per cent ahead of 1993 when the annual rate was up only 0.2 per cent. It said the "core" rate of wholesale prices, which excludes the volatile food and energy sectors, also rose at a moderate rate, moving up 0.2 per cent.

In November, overall wholesale prices rose by 0.5 per cent, largely because of a jump in petrol costs, while the core rate, which economists believe more closely reflects underlying price pressures, rose only 0.1 per cent. Reuters Washington

## Senate body backs Rubin

US treasury secretary nominee Mr Robert Rubin won swift confirmation from the Senate finance committee yesterday only minutes after the panel's members had begun to question the former Wall Street executive. At the urging of the panel's chairman, Senator Bob Packwood, an Oregon Republican, Mr Rubin was confirmed in a unanimous voice vote by the committee after members of both parties praised him strongly.

"The president has chosen wisely," said Senator Alfonse D'Amato, a New York Republican who introduced Mr Rubin to the panel. Mr Rubin is expected to win approval from the full Senate. In his opening statement, Mr Rubin offered to work with the new Republican-controlled Congress in shaping economic policy. "I am pragmatic, and I believe that differences can usually be resolved, not always but usually," he said. Reuter Washington

## Canada call rate up

The Bank of Canada tightened monetary policy yesterday in response to an accelerating slide in the Canadian dollar. The central bank raised its trend-setting band for the overnight call rate to 5.75-6.25 per cent from 5.25-5.75 per cent. The Canadian dollar was trading at a nine-year low of 70.75 US cents at midday yesterday, compared to almost 73 cents at the beginning of December.

Economists differ over whether yesterday's action marks a long-term shift in policy, or a belated response to the currency's weakness. The Bank of Canada has up to now resisted following interest rate rises by the US Federal Reserve, on the grounds that unemployment is higher and inflationary pressures are more subdued in Canada. Investors were growing increasingly concerned, however, that the central bank was encouraging growth as part of Ottawa's goal of lowering the federal budget deficit from about 5.4 per cent of gross domestic product to 3 per cent by the fiscal year ending in March 1997. The market would prefer to see the deficit targets met mainly by public spending cuts. Bernard Simon, Toronto

## Californians flee floods

A week of torrential rain has produced the worst flooding in 10 years in Northern California forcing thousands to flee their homes for higher and drier ground. The region has been pounded by seven days of rain, including more than 17 inches in 48 hours in some places. High wind downed power lines serving about 50,000 homes and toppled redwood trees.

Three deaths were blamed on trees and power lines falling on vehicles, one in Monterey County, one in Sonoma County and one in southwestern Oregon. Some people had to flee homes and cars mired in water and mud up to their windowsills. Homeless people were driven from encampments along the Ventura and Santa Clara rivers. AP, Foreside



Models courtesy of The LEGO Group

## SPOT THE REFUGEE

There he is. Fourth row, second from the left. The one with the moustache. Obvious really.

Maybe not. The unsavoury-looking character you're looking at is more likely to be your average neighbourhood slob with a grubby vest and a weekend's stubble on his chin.

And the real refugee could just as easily be the clean-cut fellow on his left.

You see, refugees are just like you and me.

Except for one thing.

Everything they once had has been left behind. Home, family, possessions, all gone. They have nothing.

And nothing is all they'll ever have unless we all extend a helping hand.

We know you can't give them back the things that others have taken away.



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United Nations High Commissioner for Refugees

We're not even asking for money (though every cent certainly helps).

But we are asking that you keep an open mind. And a smile of welcome.

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1211 Geneva 2, Switzerland

## NEWS: WORLD TRADE

# Trade negotiators hit a difficult target

US institutions welcome financial services reform package that ends more than 15 months of talks

**J**apanese financial markets have long been a large but awkward target for US trade negotiators. The cosy relationships of corporate Japan, and regulations drafted and interpreted by a conservative ministry of finance have been obstacles between foreign institutions and Japanese money.

But yesterday Washington and Tokyo seemed to agree that they had put together a financial services reform package that would finally give foreign institutions fair access to Japanese pension funds, mutual funds, and corporate bonds.

Japan's finance minister Masayoshi Takemura said the agreement was of crucial significance not only to US-Japan relations but also for the liberalisation of international financial transactions. While the outgoing US Treasury Secretary, Lloyd Bentsen, has stated that the outcome in the talks on financial services could create the momentum necessary to achieve a multilateral agreement in the Gatt.

From enthusiasm from US institutions, the importance of the proposals could be measured by the negative reaction of some Japanese bodies. Mr Takehiko Sakurai, chairman of the Life Insurance Association of Japan said: "I'm afraid it will have quite an impact."

In the \$1.00bn pension fund market, foreign trust banks which have been allowed to operate in Japan have made little headway although there are no legal restrictions against foreign trust banks managing pension funds. Foreign trust banks in Japan manage only 1.1 per cent of public pension funds and 0.3 per cent of private pension funds which are generally awarded on the basis of corporate relationships, says the US Treasury.

Investment advisors have been allowed to manage a limited portion of corporate pension funds since 1990. Pension fund sponsors have been required to obtain a licence from the finance ministry in order to employ investment advisors. The finance ministry has already announced elimination of rules which had restricted access by investment advisory companies to funds established after 1990.

Furthermore, for private funds foreign managers have been hampered by asset allocation restrictions which limit the proportion of investments a fund can hold in foreign securities, as well as in equities.

At present, each fund manager hired by a fund can invest only 30 per cent of the investments in equities, a condition which hampers foreign firms which typically do not have a



Bentsen (right) and Takemura see the agreement as prompting wider international liberalisation of financial services

big presence in the Japanese fixed income markets.

Yesterday's agreement should mark a significant step towards dismantling these obstacles.

In future, asset allocation rules will be relaxed. The 30 per cent limit will not be applied to individual fund managers, making it easier for foreign firms to win business as specialist equity managers.

Investment advisory companies will be allowed to manage public pension funds through "limited partnerships" to be formed with trust banks and insurance. Investment advisory companies will also be given access to the corporate pension fund and stock-centred investment trust markets.

US concerns that close Japanese business relationships form a structural barrier for foreign fund management will be partially addressed by

trust will be relaxed.

A further area being made more accessible to foreigners is the \$300bn Japanese mutual fund business (known as unit trusts in the UK). At present, a mutual fund operation must be run entirely separately from other investment management operations, according to US fund managers.

Fidelity Investments, with its own staff and capital of at least \$3m.

The extra cost creates a barrier to entry for potential new managers. In future, investment managers will be able to run mutual funds out of their own existing discretionary investment management businesses.

US concerns that close Japanese business relationships form a structural barrier for foreign fund management will be partially addressed by

the introduction of new assessment mechanisms for foreign penetration of the Japanese market.

However, the analysis will be restricted to past data, such as the growth in corporate bond and euro-yen bond issuance or the amount of pension management business that has gone to investment advisory companies, rather than forward looking targets.

Cross-border financial transactions, which have been tightly regulated by the ministry of finance, will also be deregulated. The Japanese government has promised to review regulations and practices concerning corporate bonds, after much criticism from US and European securities houses about slow development of the corporate bond market.

The US also hopes that resulting changes will address concerns about the difficulty foreign houses face in winning underwriting business in Japan. "There is no corporate security issue with a lead underwriting assignment to a US firm," one US official has said.

Japan is further considering measures to make it easier for foreign companies to introduce new financial instruments, which have been obstructed in the past by a conservative Japanese finance ministry.

Many of the changes are in line with recommendations which had been made by independent bodies financial analysts and had the backing of the Ministry of Health and Welfare which has been concerned about current restrictions on fund management had affected the performance of pension funds. Its concern is linked to the growing pension burden from Japan's rapidly ageing society.

Reporting by Michio Nakamoto in Tokyo, Nancy Dunn in Washington and Richard Waters in New York

## WORLD TRADE NEWS DIGEST

## Hyundai invests in Belgium

Hyundai Heavy Industries, part of South Korea's Hyundai industrial group, is to build an excavator factory in Geel, north-eastern Belgium. The plant, Hyundai Heavy's first assembly unit outside South Korea, will employ up to 500 people when it opens late this year. Announcement of the investment follows the launching of an anti-dumping complaint by European excavator manufacturers against South Korean importers, including Hyundai.

Hyundai chose the Geel site after looking at locations in Northern Ireland, northern England and the Netherlands. The factory will initially have capacity to build 300 to 400 machines a year, and has a maximum capacity of 1,500. This could rise to 4,000 units if the second factory is added. The machines would be exported to the rest of Europe, the Middle East and Africa. Andrew Baxter, London

## TNT and Schenke in alliance

TNT Express Worldwide has agreed an alliance with Germany's Schenke International under which the two companies will tender jointly for logistics contracts in the Asia-Pacific region and the Americas. TNT Express Worldwide, owned jointly by TNT and GD Net, a consortium of five post offices in Europe and Canada, specialises in the overnight delivery of small packages. Schenke deals with larger freight and general cargo items.

The two companies have been working together on contracts where both services are required, and have now decided to formalise arrangements. In Singapore, TNT said yesterday that customers often needed bulk inventory shipments brought to a regional warehouse by Schenke, and then overnight delivered to other parts of the relevant region. The companies are looking at similar arrangements in Europe.

Nikki Tait, Sydney

## New trade post for Kim

Mr Kim Chul-su, dismissed last month as South Korea's trade and industry minister, yesterday assumed the newly-created post of international trade ambassador in an attempt to keep alive his candidacy for head of the World Trade Organisation. Mr Kim has the almost solid backing of the Asian region for WTO director-general, but he acknowledged yesterday that Mr Renato Ruggiero, the former Italian trade minister, has stronger support. Mr Carlos Salinas, the former Mexican president, is a third candidate.

Mr Kim lost his trade and industry portfolio in a cabinet reshuffle, but President Kim Young-sam emphasised that he retained the confidence of the government. John Burton, Seoul

## Yamaha in Vietnam venture

Yamaha is negotiating with the Vietnamese government to produce motorcycles in Hanoi in a joint venture with a local public enterprise. Sales of small motorcycles in Vietnam are expected to rise from 200,000 to 1m a year in the next few years, said Mr Tukuhiko Hasegawa, Yamaha president. He said the Japanese company intends to capture 20 per cent of the market for 100cc models. Honda, whose motorcycles dominate the region, opened an office in Ho Chi Minh City last year and is considering production in Vietnam.

Meanwhile Nissha Iwai, a trading house, and Suzuki Motor plan to set up a truck and van assembly plant in Vietnam in a joint venture with Veans Vilkony Factory, a state-owned concern. The plant, expected to be set up as early as March, will make 4,000 vehicles a year. Emiko Terazona, Tokyo

## Japanese buy more foreign cars

Sales of imported vehicles in Japan rose 56.3 per cent in December from a year earlier to 31,623, marking the 14th straight month of year-on-year rises, the Japan Automobile Importers Association (JAI) said yesterday. December sales of vehicles made by the overseas units of Japanese makers totalled 7,914, up 384 per cent from a year earlier.

Competitive pricing, appreciation of the yen and a shift in consumer tastes helped sales of imported vehicles in Japan soar 49.6 per cent to a record 301,391 last year. Reuter, Tokyo

■ Jetstream Aircraft, the turbo-prop subsidiary of British Aerospace, has signed a contract to sell 20 Jetstream 41 commuter aircraft worth \$140m to Atlantic Coast Airlines, which operates as United Express from Dulles airport, Washington.

■ AT&T has signed a contract worth more than \$150m with the Guangdong Provincial Posts and Telecommunications Administrative Bureau to supply telecommunications infrastructure equipment to Guangdong Province in Southern China.

## Brittan resists banana war threat

By Caroline Southey  
in Brussels

Sir Leon Brittan, the European Union's trade commissioner, yesterday stood firm after Mr Mickey Kantor, the US trade representative, threatened a trade war over the EU's banana import regime.

Mr Kantor told Sir Leon on Monday that preliminary investigations had found that the EU's banana import regime was "adversely affecting US economic interests".

He said he had invited the public "to identify specific

European goods and services against which retaliatory trade action could be taken" if the full investigation confirmed the finding.

Sir Leon, in a letter to Mr Kantor yesterday, said he was disturbed by the reference to possible trade retaliation against European goods and services. Such action was against World Trade Organisation rules.

The EU imports bananas from African, Caribbean and Pacific countries tariff-free, but quotas and tariffs are imposed on so-called dollar bananas

from Latin America under the EU's import regime, implemented in July 1993.

Mr Kantor's investigation began in October after Chiquita Brands International and the Hawaii Banana Industry Association filed complaints under Section 301 of the US Trade Act.

Chiquita claims it has lost more than half its share of the EU market because of the import regime.

Mr Kantor has warned Nicaragua and Venezuela that they could face similar action. They have signed but not yet implemented the agreement.

Mr Kantor said: "The discriminatory practices of the European Union have already cost us banana marketing and

marketing Indian exports less competitive.

Indian exporters have been particularly outspoken since the December 31 signing of textile agreements between India and the US and Europe. These agreements removed US and European import quotas for certain types of Indian textile producers, notably handicraft and cottage industries. The

trade associations argued there was little point lifting such quotas when they were not being met anyway, because minimum prices were making Indian textiles uncompetitive on the world market.

Lifting the minimum prices was "expected to improve the quota utilisation, especially in slow-moving categories, and increase the overall

realisation," the ministry said.

The government had been concerned that exporters should maintain basic quality standards, but it said yesterday that exporters were now aware of the importance of quality and the government did not believe that removing minimum prices would affect quality adversely.

## India reforms textiles export prices

By Jenny Luebby,  
Chemicals Correspondent

The Indian Textiles Ministry yesterday announced the removal of minimum prices on exports of textiles and clothing. The ministry said it had taken the decision after heavy lobbying by trade associations and exporters' organisations, which claimed the prices were

making Indian exports less competitive.

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Where trees are chopped down for firewood, we help plan fast growing saplings as a renewable source of fuel. This is particularly valuable in the Impenetrable Forest, Uganda, where indigenous hardwoods take up to two hundred years to mature.

The Merkaba tree, WWF gave to the local villages are ready for harvesting in only five years.

Where trees are chopped down for use in construction, as in Pakistan, we supply fast growing local pine species.

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part of South Korea's biggest excavator factory in a plant. Hyundai Heavy Industries will employ up to 1,000 men. A memorandum of understanding is being finalised between the two manufacturers.

The other business in London, England, and the Netherlands, will be built to an order capacity of 1,000. The cost of the plant in Europe, the Middle East,

in alliance with the two companies, will be £100m.

Mr William Waldegrave, Britain's agriculture minister, yesterday dismissed as "implausible" calls by fishermen for Britain to withdraw from the European Union's Common Fisheries Policy.

Mr Waldegrave was responding to the launch of a campaign of "direct action" by fishermen in south-west England who are angry at last month's deal in Brussels to give the large Spanish fleet greater access to UK coastal waters from next year.

He said the agreement was not ideal, but added: "We achieved an outcome which, though less good than I would have wanted, is far better than many inside or outside the industry predicted."

The minister told the Commons Britain could pull out of the fisheries policy only by withdrawing from the European Union itself, and none of the major political parties was advocating such a measure.

Arguing that the policy should be better policed, he said: "If we didn't have the present policy, we would be having to invent co-operation with our neighbours to protect fish stocks, because fish stocks do not stop at lines drawn on maps."

Mr David Pessel, a Plymouth

fisherman, responded: "Younger fishermen are not represented in government at all," he said.

Vietnam venture

The Vietnamese government has announced the opening of the World Bank Office in Hanoi.

Yannick Le Gouvello, who is in charge of the former French embassy in Hanoi, said:

"The Vietnamese government has

more foreign cr

in Japan and other countries

and rivers are being

used to develop

new industries.

According to NCM Credit

Insurance, which before privatisation was part of the government's Export Credits Guarantee Department, slow economic recovery in Germany means the country remains a late payment "blackspot" for British exporters.

NCM's latest study of export activity among 6,000 customers shows that the combined value of payment delays by EU customers to UK businesses fell by 22 per cent in the 12 months to the end of December 1994, helping to confirm strengthening economic recovery across most of Europe.

In contrast, however, payment delays by German companies rose in value by 49 per cent. NCM said: "We believe that there is a strong correlation between payment delays reported by our customers and German industrial production."

"Consumer spending will not be helped by the reintroduction of the reunification tax, and our view remains that the German domestic economy will recover much more slowly than in previous recessions," NCM added.

The biggest reduction in EU payment delays during 1994 was recorded by businesses selling into Italy, where the value of outstanding payment times was cut by half. Figures reported to NCM show that UK exports to the EU rose by 10 per cent in 1994.

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"Consumer spending will not be helped by the reintroduction of the reunification tax, and our view remains that the German domestic economy will recover much more slowly than in previous recessions," NCM added.

The biggest reduction in EU payment delays during 1994 was recorded by businesses selling into Italy, where the value of outstanding payment times was cut by half. Figures reported to NCM show that UK exports to the EU rose by 10 per cent in 1994.

AYMENTS

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## NEWS: UK

# Receivers close most Athena shops

By Jim Kelly  
and David Blackwell

The receivers to Athena have closed 127 shops, with the loss of up to 600 jobs, after failing to find a buyer for the greetings card and poster chain.

Athena was forced into receivership by its parent company, the specialist retailer Pentos, just after Christmas.

Pentos, whose other operations include booksellers Dillons and the Ryman stationery shops, withdrew support from Athena rather than spend the £5m (£14m) to £12m it esti-

mated was necessary to get the subsidiary to break even.

The parent company's decision to withhold funds, and in effect ring-fence the subsidiary, caused widespread anger among creditors, some of whom said they had received orders for new stock only days before the collapse.

Pentos said it had made strenuous efforts to find a buyer and pointed out that Athena lost an estimated £5m on sales of £16.2m in the six months to July 2 1994.

Mr Bill McGrath, chief executive of Pentos, said it was

impossible to stem the losses. Even before yesterday's decision, landlords had seized the stock at 37 of the stores, forcing them to close. Some leases for prime sites, such as those at Meadowhall in Sheffield or Leicester Square in central London, may still find buyers although no deals have been concluded.

Of the 30 shops operated as franchises all but one will continue to trade and the receivers are hopeful of finding a buyer. Franchise holders pay rent and fees to Athena but pay suppliers direct. Mr Scott Barnes, a

partner at Grant Thornton and one of the receivers, said:

"Since the appointment of receivers the team have analysed in great detail the plethora of problems surrounding the company."

"The closure of the majority of the stores was perhaps inevitable given those problems, the action taken by distrainting landlords and the lack of acceptable offers."

Mr Barnes said Athena's problem was that it was not selling enough of the low-value goods in which it

specialises to cover its operat-

ing costs. Some buyers did come forward, but the offers were not acceptable.

Athena's debts are thought to amount to £18m, £1m of which is owed to the company's banks. The company's assets are more difficult to assess but include receipts from the shops since the receivers were appointed and will include a special sale held at the weekend. Total receipts are now thought to amount to £250,000 or £300,000 after tax and wages. The value of stock is now thought to be less than £1.5m.

## Lockheed, Dassault are asked to tender

The Ministry of Defence has asked four companies to offer replacements for the Royal Air Force's ageing fleet of 25 Nimrod maritime patrol aircraft. Bernard Gray writes.

An invitation to tender was issued to British Aerospace, Lockheed, Dassault and Loral yesterday with the contract expected to be awarded in the summer of 1996.

The aircraft are expected to come into service at the turn of the century. Lockheed is likely to offer its P3 Orion four-engined aircraft, while Dassault of France has said it will field its twin-engined Atlantique.

Bae and Loral, the other companies bidding to become prime contractors for the deal, are suggesting re-equipped existing aircraft. Bae is looking at a variation on the existing Nimrods with strengthened airframes and a new electronics system. Loral is expected to offer reconditioned Lockheed Orion aircraft.

Maritime patrol aircraft are used for fisheries protection, submarine detection, shipping control and search and rescue missions and are considered a vital part of Britain's coastal defences. Because modern aircraft are more capable than the existing Nimrods, the replacement fleet may be only about 20 strong at a cost of £1.5bn.

The MOD has also indicated in the past that the European Future Large Aircraft, to be built by Airbus, might be modified for maritime patrol use though it would not be able to meet the current timetable.

## 'Great friend' of prince to divorce

Brigadier Andrew Parker Bowles and his wife Camilla announced yesterday that they had filed for divorce after 21 years of marriage. The Prince of Wales last year described Mrs Parker Bowles as "a great friend of mine", admitting that he had had three affairs with her.

Law firms acting for the brigadier and his wife said in a joint statement on the couple's behalf that the divorce was by mutual consent after they had lived separate lives for two years. The couple said the decision to end their marriage was "taken jointly".

Members of the prince's staff emphasised that he and the princess had no plans to divorce at present.

Brig and Mrs Parker Bowles

said: "We have grown apart to such an extent that, with the exception of our children and a lasting friendship, there is little of common interest between us, and we have therefore decided to seek divorce."

"As we have no expectation that our privacy will be respected we issue this statement in the hope that it will ensure that our family and friends are saved from harassment to end their marriage was "taken jointly".

The Prince said in a television interview last year: "Mrs Parker Bowles is a great friend of mine... a friend for a very long time. She will continue to be a friend for a very long time."

## Minister blames management failures for escapes and refuses to quit

## Home secretary sacks prison governor

By John Kampfner,  
Westminster Correspondent

The governor of Parkhurst prison on the Isle of Wight was sacked yesterday by Mr Michael Howard, home secretary, as the government sought to extricate itself from recent crises in the prison service.

Mr Howard said in the House of Commons that a preliminary report into the escape of three inmates from the high-security prison this month had highlighted "very serious failures at local level by both management and some individual officers".

He said Mr John Marriot, the governor, was being removed

immediately and would not be put in charge of any other prison. Six other members of staff at Parkhurst were being transferred.

Mr Jack Straw, the opposition Labour party's shadow home secretary, said Mr Howard's conduct was characterised by "consistent evasion of responsibilities exceeded only by his willingness to scapegoat others."

Conservative backbenchers rallied behind Mr Howard, but several called into question the future of Mr Derek Lewis, director-general of the prison service.

Mr Howard acknowledged that he had received a warning last October about security lapses at Parkhurst from Judge Stephen Tumim, chief inspector of prisons. He said he was subsequently assured by Mr Lewis, on the basis of advice from the governor, that all Judge Tumim's recommendations had been implemented.

Mr Howard said there was no indication in the preliminary report on Parkhurst by Mr Richard Tilt, the prison service's director of security, of "any policy decision of mine which can be held to have caused in any way the breakout".

Mr Howard said he had asked Sir John Learmont, who is reviewing security procedures throughout the

prison service, and Sir John Woodcock, whose devastating report on the escape of six prisoners from Whitemoor jail in September rattled the government, to carry out a joint "independent assessment of events at Parkhurst". The scope of the inquiry would not be limited, and its results would be published in full.

Mr Howard will be hoping that his statement will have bought him time - at least until the Learmont-Woodcock report is issued - and that the demands for his resignation will now abate.

The prison officers' trade union said Mr Howard had "sacrificed the governor to save his own political skin".

### UK NEWS DIGEST

## Top manager resigns at Daewoo

The British managing director of Daewoo Cars, a wholly-owned subsidiary of Korea's second-largest carmaker, has left the company just three months before the vehicles are due to go on sale in the UK through a chain of Daewoo's own car "supermarkets". Daewoo would give no explanation for his departure last night, saying only that deputy managing director Mr Sung-Kee Kim had taken over responsibility for the company's day-to-day operations.

Mr Woodcock, 42, a former managing director of Suzuki GB Cars, was unavailable for comment last night. His abrupt departure is certain to make Daewoo the focus of even greater attention by a UK retail motor trade already intrigued by what is believed to be an unprecedented experiment by a carmaker to eliminate independent dealers. Daewoo has set a target of selling 20,000 cars a year in the UK by 1997, about 1 per cent of the market for new cars.

*John Griffiths, Mourning Staff*

report identified "failings of archaic and unsuitable rostering arrangements, unacceptable high levels of absenteeism and sub-standard communications both within the LAS and control room and between control staff and ambulance crews." Alan Pike, Social Affairs Correspondent

## Government expels Russian journalist

Britain said yesterday it was expelling a Russian television journalist on grounds that he was a threat to the country's security. Mr Michael Howard, home secretary, was said by officials to have "personally directed that Mr Alexander Malikov be deported from the UK because his presence is not conducive to the public good for reasons of national security."

Mr Malikov was well known on Russian television and had reported from London for the past four years. A spokesman for Russia's intelligence service denied that he had worked for them. Officials at the Foreign Office in London hoped that the expulsion would not have a long-term effect on bilateral ties. One official said: "There may be some diplomatic reverberations from this, but nothing to shake the structure of Anglo-Russian relations."

*Bruce Clark, Diplomatic Correspondent*

## Striker Cole breaks transfer record

English premier league soccer champions Manchester United broke the British transfer record yesterday when they signed Newcastle United's 23-year-old striker Andy Cole (pictured) in a £7m (£10.5m deal). Cole has signed a 5% year contract at Old Trafford. The deal - under which the Newcastle club will get £2m and Manchester's £1m-rated Northern Ireland international player Keith Gillespie - exceeds the previous British record of £5m which Blackburn Rovers paid Norwich City for striker Chris Sutton last season.

The record for a cash transfer involving a British player remains England captain David Platt's £6.5m switch from Salford to Italian rivals Juventus in June 1992. Both deals are still well short, however, of the world record transfer set between two Italian clubs last year when Gianluigi Lentini moved to AC Milan from Torino for a fee between £13m and £14m.

Cole, who is English-born but not yet a full international, has scored 60 goals in two seasons for Newcastle. He cost £1.75m from Bristol City in March 1993 and went on to break the Tyneside club's scoring record which had stood for 60 years with 41 goals last season. This year he has scored 15 goals despite a lengthy injury, but has currently gone nine games without scoring. *Stephen McCadden*

**OUT OF TUNE:** A Belfast councillor for Sinn Féin, the political wing of the Irish Republican Army, yesterday demanded that the British Broadcasting Corporation scrap the playing of the British National Anthem at the end of daily programming in Northern Ireland. He claimed it was offensive to nationalists and an "anachronistic vestige of unionist triumphalism".

There was a time when your business risks were clearly defined and routinely covered by your insurance. Nowadays, the implications

of oil spills, pollution or natural disasters can be devastating, may even stop a company in its tracks. Traditional insurance thinking is

not enough today. Only a financially strong global insurance group that thinks ahead can do what is called for: Know your business, initiate

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## MANAGEMENT

## Wiping out graffiti

The hunt for "best practices" is arguably management's equivalent of the search for the Holy Grail. But all too often the result is lots of top level rhetoric and alarmingly little real and committed action.

Writing in the February issue of *Business Strategy Review*, the magazine of London Business School, Sainsbury Professor of Marketing Tom Robertson highlights the dangers of what he calls this "graffiti" response.

It occurs, he explains, "when firms, wittingly or unwittingly resort to jargon based on the Holy Grail, often with a total absence of substance". It is manifested on corporate walls, in company newsletters and in annual reports, and in corporate advertising.

Robertson suggests three principles which may be of value to executives seeking to confront that never-ending pressure to be at "the leading edge of management thinking". The first is to hold managers accountable for implementation of the latest buzz words, rather than just for speaking them. Disparagingly, he cites companies which set up a separate "change department" and "market driven bureau", organisations which he says are "at least innocuous, at worst mendacious and unlikely to achieve positive results".

The second principle is to recognise the limitations of any Holy Grail idea. Using as an example the influential work on core competencies, he writes: "Too many firms have built insurmountable barriers [to entry] given existing technological paradigms, only to find how enormously difficult it is to change when competitors find new ways to compete. Even good ideas must not be extrapolated too far."

Finally, companies should focus on the future, not on the past (from which the Holy Grail is inevitably derived). "The challenge is to get ahead of customers and competitors and to create the firm's own unique destiny rather than emulating success formulas of the past".

Tim Dickson

**O**ne of the best ways to get ahead in business may be to blend in with the crowd, according to two recent management studies. The studies, one by psychology professors Martin Kilduff and David Day of Pennsylvania State University and one by Harry Levinson, who heads the Levinson Institute consultancy, divide business people into two categories: the chameleon or team player, and the individualistic, opinionated maverick. They conclude that team players climb the corporate ladder faster than mavericks.

Kilduff and Day identified 139 Penn State MBA students as mavericks or team players with the aid of a simple test devised by Mark Snyder, professor of psychology at the University of Minnesota. After tracking their careers for five years after graduation, they concluded that chameleons were promoted sooner and more often than the mavericks.

"Chameleons feed off other people's cues and are attuned to what others in the company are saying," says Day. "The mavericks, which we refer to as 'low self-monitors', go with their own beliefs." Ronald Reagan and Bill Clinton are examples of chameleons, says Day, since they pay a great deal of attention to the opinions of others. Steve Jobs, the founder of Apple Computer, is an example of a maverick, someone who went out on his own because he did not fit into a big company atmosphere.

Chameleons usually make pleasant company, but not mavericks. "We all know the low self-monitor type, the guy who always says what you don't want to hear," says Day. He and Kilduff concluded that since chameleons get more promotions, they are more likely to occupy most of the important man-

agement positions in big companies. Levinson argues that a large number of chameleons in the upper echelons of management makes it difficult for corporations to change direction. "CEOs can fall into the trap of surrounding themselves with too many 'yes-men,'" he says.

According to Levinson, General Motors and IBM were slow to change in the 1980s because there were too few mavericks at top levels. General Motors was committed to big cars, IBM to main-frame computers at a time when the market was moving in another direction.

"Sometimes, you need someone to say what you don't want to hear, to tell it like it is," says Day. "But most companies seem to be getting a lot of people who blow with the wind."

Corporations often encourage team players by cultivating the image of the company as one big happy family, according to Levinson. Groups which promote heavy social interaction between employees and place a heavy emphasis on company loyalty are favourable to team players, as are companies which promote exclusively to those they believe is right.

The Day and Kilduff study has weaknesses. It relied on job title

in the organisation you are smart and talented, and if you're not, you don't know anything," says Levinson. "If they avoid hiring from the outside, they protect themselves from outside opinions."

Paradoxically, although chameleons thrive in companies which emphasise corporate loyalty, they may be more likely to change employer than mavericks. Day and Kilduff's study showed that high self-monitors moved to new employers and geographical regions more often than low self-monitors.

Levinson, Day and Kilduff all agree that team players can be valuable employees. "You don't want to have an entire management team of low self-monitors," says Day. "That might lead to intransigence. The ideal is to have a mix."

Depending on the corporate culture, chameleons and mavericks may not always be easy to identify. Day points out that chameleons will offer their own opinions if the company encourages outspokenness. And mavericks can appear to be team players as long as the company is moving in the direction they believe is right.

The Day and Kilduff study has

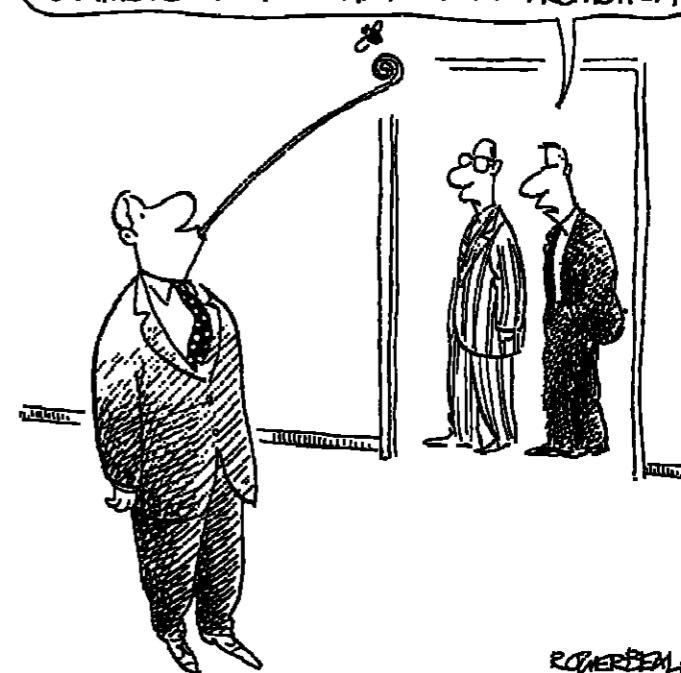
information to signal promotions, for instance, and covers only five years. Still, Day points out that the first few years in the job are often vital to defining a career path. "The evidence is becoming clear," he says, "that the best way to climb the career ladder is to be a high self-monitor."

Kilduff and Day used the following test, devised by Snyder, to categorise MBA graduates as low self-monitors (mavericks) or high self-monitors (chameleons).

**M**atching the key on 11 or more questions means you are probably a high self-monitor.

- I find it hard to imitate the behaviour of other people.
- At parties and social gatherings, I do not attempt to say things that others will like.
- I can only argue for ideas in which I already believe.
- I can make impromptu speeches, even on topics on which I have almost no information.
- I guess I put on a show to impress others.
- I would probably be a good actor.
- In a group of people, I am rarely the centre of attention.

HE'S BEEN PRACTISING THAT SINCE HE HEARD CHAMELEON TYPES GET FASTER PROMOTION



ROBERT BREWER

behaviour to suit different people and different situations.

- At a party, I let others keep the jokes and stories going.
- I feel a bit awkward in company and do not show up quite as well as I should.
- I can look anyone in the eye and tell a lie with a straight face (if for a right end).
- I have considered being an entertainer.
- I have never been good at games like charades or improvisational acting.
- I have trouble changing my

Answer key: 1-F, 2-F, 3-F, 4-T, 5-T, 6-T, 7-F, 8-T, 9-F, 10-T, 11-F, 12-T, 13-F, 14-F, 15-F, 16-F, 17-T, 18-T.

## Treasures in the treasury

New banking relationships can yield big savings, reports Vanessa Houlder

**M**any small businesses are painfully aware of the case for shopping around to curb bank charges. But large companies may also have untapped potential to make savings when they overhaul their banking relationships.

The need to review banking arrangements may be particularly strong after a period of growth and expansion. Companies may find their banking relationships have not kept pace, resulting in poor service and unnecessary costs.

This was the experience of Cookson Group, the international materials manufacturer, which rationalised its banking structure after rapid expansion in the 1980s. Its overhaul of banking

arrangements cut costs by 20 per cent in some countries. Overall, it believes it will shave £1.3m off its bank charges over five years.

directors of subsidiaries did not always adhere to them.

The decentralised style led to concern that the group was vulnerable to accidents waiting to happen. "I knew I did not know what the real financial risks were at operating level," says Michael MacCallan, group treasurer.

In 1992, it enlisted Price Waterhouse to conduct a review. Questionnaires were sent to 90 operating companies, requesting details such as the number and types of bank accounts used, currency flows and use of electronic funds transfers.

The information helped Cookson

draw up a more focused treasury policy, together with a new procedures manual and a more detailed reporting system. It asked the finance director of the largest subsidiary in each country to act as a central cash co-ordinator.

At the same time, it realised there was huge scope to improve cash management and banking arrangements. The most important savings were found in the US, which is responsible for 60 per cent of Cookson's turnover.

The US operating companies used between 20 and 25 banks. Cookson decided to restrict its banking relationships to just two banks: one

providing centralised cash management and the other the lockbox network - a service which cuts the delays in clearing cheques that occur in the US's fragmented banking structure. It could have given one bank responsibility for both these operations, but decided that a dual bank structure would keep the banks on their toes.

It invited five banks to tender, on a no-names basis, with Price Waterhouse acting as go-between. Its choice of lockbox bank depended largely on the speed at which cheques could be cleared. Speedier clearing meant Cookson was able to cut its float by \$4m (£2.5m) to \$10m,

and save on interest costs. Taken together with the cost efficiencies and reduced tariffs won by putting its centralised cash management system out to tender, Cookson believes it will save over \$1m in US bank charges over five years.

The change to Cookson's banking structure in the US has taken three years to implement. The attempt to introduce greater awareness of risk and a more disciplined approach to banking arrangements has taken time to be fully accepted.

In MacCallan's view, success of a banking review depends on establishing a clear idea of what can be achieved and communicating it to the company managers. "People feel comfortable with what they have got," says MacCallan. "They don't necessarily understand treasury. That is why, painstakingly, we have to bring people along with us."

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SLI wishes to thank its customers for 1994 - for their tremendous support during a year of dynamic development - for making it a record year for our business.

SLI - Continuum of an Orderly Revolution

## 1994 Highlights

○ Creation and launch of 92 new products.

○ Marked increase in brand investment.

○ Capital expenditure up circa 70%.

○ Major increase in R+D and engineering innovation.

○ Employment up from 4800 to 5000 people.

○ Strong Balance Sheet with no net debt.

○ All remaining acquisition loans repaid early.

○ Medium term finance facilities secured

with 6 leading European Banks - £ 43 million

○ Poised for a strategic acquisition in 1995.

Following the acquisition and reorganisation in 1993 of the international lighting businesses of Sylvania, SLI continued its 'orderly revolution' in 1994.

The left column charts some of the events and achievements which made 1994 a record year for our business - a year of dramatic change in a dynamic environment.

Now, SLI is ready for 1995. We have positioned ourselves for the economic upturn by:

- Enlarging our research and development base in Australia, Belgium, Brazil, Costa Rica, France, Germany and UK.

- Creating competency centres\* with product-dedicated marketing, design and production skills. All necessary skills in one location will enable SLI to be quick to market with innovation.

- Adding new production capacity for high technology lighting products in Belgium, Colombia, France, Germany and UK.

- Focusing investment upon growth sectors. Energy-efficient compact fluorescent and halogen light sources, as well as more aesthetic and effective lighting fixtures - not only in Europe but in emerging economies of the Far East, and South and Central America.

- Preparing ourselves for a strategic acquisition in lighting fixtures in 1995.

The early repayment of all remaining Siemens' loans from the 1993 acquisition further underlines SLI's financial strength and resilience.

The commercial operations of Sylvania and Concord were merged to maximize the benefits of a full range of lighting products. The Linolite business was successfully merged into Concord and Sylvania. Concord's new fixture offering was completed for its January 1994 launch, thus initiating our strategy of marketing SLI fixtures under the Concord brand. Concord's new Low Energy Downlight (LED) range was successfully launched at Hanover Trade Fair; other innovative fixtures were also introduced, aimed particularly at the market's growing demand for compact fluorescent and halogen light sources.

SLI's Compact Fluorescent Competency Centre at Shipley, Yorkshire, completed a major investment programme which doubled its production capacity for high technology, energy saving compact light sources. In parallel, a research and development facility was established, dedicated to compact fluorescent products.

We also thank our own people for their support and special efforts, which made 1994 such an outstanding success.

Now we are ready for 1995 - confident that, with our customers' continuing support, 1995 will be another record year.

Norman Scoular  
President and  
Chief Executive Officer - SLI  
Geneva, Switzerland - 2 January 1995

SLI Sylvania Lighting International

Concord SYLVANIA Linolite



## ARTS



A two-part Euro-pudding from BBC1: Lena Headey as the nanny in 'Devil's Advocate'.

Television/Christopher Dunkley

## More and larger lumps of soap

of independent monitors, drawn from a broad range of society, to vet programmes and have the power to get them stopped". For some reason this proposal was not extended to newspapers.

However, the most striking aspect of the new season is the extraordinary growth in a type of serial drama which would once have been called lower-middlebrow. Ever since the disastrous Thatcherite remodelling of commercial television, ITV has been building its evenings around competently produced but tediously formulaic drama series about rural policemen, rural doctors, provincial lawyers and so on.

The ratings thus generated have now resulted in an even greater surge in "Woman's Own" material, more expensively made than soap opera, and in larger lumps, but aimed at much the same intellectual level. They are to television what those shopping-and-bonking novels are to the world of books: a slightly up-market version of Mills and Boon which can poke out of the violet and turquoise nylon tote bag when its owner goes to her step aerobics class without being embarrassed by her friends.

ITV itself is giving us *Catherine Cookson's The Glass Virgin* on Friday nights, a bodice ripper in which Nigel Havers plays a cad who bullies his wife, bonks the maid servant, and blackmails everyone, while looking devilishly handsome, though so far male viewers have not been treated to a glimpse of even a strained bodice, let alone a ripped one. It has the gravel drives and landaus of *Middlemarch* but none of the thoughtfulness. ITV is also the source of *Kavanagh QC*, a courtroom formula series in which

the bankable star is John Thaw, who moves up from detective to play a QC. There is a magnificent mansion and an ocean-going yacht to drool over but the opening episode, about an alleged rape, had less insight, depth or subtlety than you would expect when the same subject crops up on *Brookside*.

BBC1 has so far given us a two-part Euro-pudding called *Devil's Advocate* about an English nanny in an Italian prison, on charges of arson and attempted murder. To make matters worse she is accused of witchcraft, and her wonderfully pretty defence counsel, Dottore Locatelli (Alice Krige) insists on arguing in her defence that she is a victim of paranormal forces. To give the thing a royal flush in trendy themes the dottore is also carrying on a passionate lesbian love affair with a married woman. There are

themes here which deserve proper attention from television drama: why in the 1990s is there a revival of medieval credulity about the supernatural? Why is lesbianism suddenly so fashionable? But this sort of drama is far too shallow to accommodate that sort of "why".

As for the other BBC1 offering, *Tears Before Bedtime*, it too is about nannies but seems dangerously uncertain about whether the subject is comic or tragic. Hampstead trollops have a simply awful time finding the right sort of person - young, female, versatile, inexhaustible, and willing to work at any menial task for peanuts - whom they can hire as "nannies" and then patronise like old-time servants. The yuppies are all scrubbed-pineapple hypocrites of the most odious sort. The nannies, however, are just as bad: at their own gatherings they

Concerts  
Purcell's progress

The champagne fizz of Johann Strauss has become the traditional musical standby for New Year's Day. This year there was the usual television relay from Vienna in the morning, but once the hangover had worn off in mid-afternoon BBC2 and Radio 3 jointly uncorked a festival of music which is planned to last the entire year.

After a difficult period facing criticism for going downmarket, it was time for Radio 3 to reaffirm its high-minded credentials. Its year-long festival of British music in 1995 is as ambitious as anything devised in what reactionaries doubtless regard as the station's heyday. It was predictable that the presentation-conscious 1990s would put the emphasis on slick marketing - that TV trailer with a swinging outline of the British Isles typically manages to look stylish and say nothing at all - but there is no lack of substance in the programme of events.

The festival has been occasioned by the coincidence of anniversaries in 1995: Purcell's 90th birthday, the tercentenary of Purcell's death and the 50th anniversary of the premiere of *Peter Grimes*. For the time being let us stay with Purcell. During the course of the year Radio 3 intends to broadcast every note that the composer wrote, which is an event worth trumpeting in itself. It is not so long ago that much of his music was still waiting to be recorded for the first time.

The Controller of Radio 3, Nicholas Kenyon, came to his job with specialist knowledge of this period and is leaving no doubt about his personal commitment to the BBC's Purcell tribute. Both the New Year's Day programmes on BBC2 featured him centre-screen. He was presenter of the documentary (good on places and influences, inevitably more hazy on Purcell the man) and also introduced the live concert that followed. This had the advantage of coming from the Banqueting House in Whitehall, a building Purcell would certainly have known. Its ceiling paintings by Rubens provided a rich visual counterpoint, which the television producers seized upon eagerly.

The performers will have cast themselves. Over the past few years Robert King has made a one-man industry out of Purcell and in 1995 will be reaping the reward for his perseverance. Gardiner's Purcell may be more joyous, Christie's may touch the emotions with more spontaneity, but King is the one who has sought out the odes and anthems that the others do not reach. For the televised concert he devised a nicely-balanced programme, which kept one eye on pleasing a mass audience, but also looked out a fairly neglected complete work - the ode *Welcome, welcome glorious morn* - to close. It aimed to popularise Purcell and hopefully will have succeeded.

On Thursday, he and The King's Consort were back at the Wigmore Hall for the fifth in their ongoing series of Purcell concerts there. As King observed, the Wigmore is almost exactly the same dimensions as the Chapel Royal in Purcell's day, so their performances of the sacred music were taking place in an almost ideal modern venue. Again the programme was skilfully varied, ranging from extraordinarily powerful solo works like "Full of wrath, his threatening breath" (sung with sensitivity by the bass Michael George) to both accompanied and unaccompanied anthems. What riches are hidden here: each month of Purcell year should bring its own discoveries.

Richard Fairman

## Dance/Clement Crisp

## Massine's ballets revived in Nice

repertory with which he dominated the émigré Ballets Russes of the 1930s and the Ballet de Nancy to his re-opening of the Théâtre du Châtelet and his years as administrator of the ballet at the Paris Opéra. His work for ballet and opera has been marked by a brilliant visual taste and a lively sense of the possibilities of his theatres - thematic programming, lost works restored to the stage, an enthusiasm for a repertory which stimulated a new public.

As a first token of his hopes for the Nice Ballet the troupe has just staged an evening of Massine's work. Leonid Massine's reputation suffered considerably in the post-war years. The ballets he made for Diaghilev - notably *Le Tricorne* and *Boutique Fantasque* - were acknowledged masterpieces, but the

lova, Markova, Dolin, the potent glamour of the Ballets Russes' stars.

Nice has pulled off a considerable coup with a revival of Massine's *Sacre du Printemps* (in the programme with *Beau Danube* and *Parade*). Nijinsky's original *Sacre* was made for Diaghilev in 1913. Famously a scandal, lasting only a handful of performances, it was "reconstructed" a few years ago to give us some hint of what it might have been like. In 1920 Diaghilev invited Massine to make a new version for the Ballets Russes. It was this staging which Stravinsky but preferred to the Nijinsky original, noting that Massine had understood the score not as an "objective construction". In 1930, in America, Massine made another version of *Sacre* with Martha Graham as the Chosen Maiden. In 1948 he again

staged the work, in Milan, and later mounted it in Stockholm and, for a last time, in Florence in 1973. (The Roerich designs, variously altered and revised, were a constant of all these stagings.)

Looking at this *Sacre* last week, it was impossible to know how much remains of Massine's early ideas, but Susanna della Pietra and Enrico Sportiello - long-time associates of Massine - have revived a ballet of notable clarity and force. It is, clearly, the work of a master choreographer. It is also, and in this Stravinsky's judgment on Massine remains valid, a staging of real intellectual power.

Massine was a brilliant man, and his view of the music astonishes by its control of a notoriously awkward score. The music speaks and we see its structure in the work of the 40 dancers in the cast. There is

an architectural logic, a sense of dynamic weight balanced and counter-balanced, as the groups of adolescents and adults are manoeuvred. It is not a coldly academic view - Massine's sense of theatre was far too lively for that - but just as we can savour the music's development, so too we appreciate the analytic purpose of Massine's imagination as well as his comprehension of primitive ritual. This is an Apollonian *Rite*, far from the Dionysiac frenzies we find in other versions, where sex rather than score is the guide.

The Roerich designs - the artist's last work before his death in 1947 - were scrupulously revived by Kenneth Archer; the Nice troupe worked with admirable discipline as the blocks from which a fascinating choreographic structure is assembled. As the Chosen Maiden, one of

the Paris Opéra's most brilliant young artists, Agnes Letestu, gave a performance both touching and grandly hieratic.

Mlle Letestu was also the Street Dancer in *Beau Danube*. This is one of the loveliness with which Massine delighted his public before the war. It needs stars - Danilova was Massine's partner in it for many years, flitting adorably with a red velvet skirt while reminding him (as a dashing Hussar) of a former affair.

Well, those days, those stars, are gone, but Jose Martinez, also from the Paris Opera and an ardent and handsome artist, made a fine figure of the Hussar, and Mlle Letestu has the divine legs the street dancer needs.

The Nice artists did very well as the crowd of characters who dash through the piece. They were also please in *Parade*, which benefited from M. Martinez as the Chinese Conjuror, and from an alert, idiomatic view of the Little American Girl by Audrey Vallarino. After more than 70 years, the Picasso designs and Satie score still intrigue an audience. And Massine lives.

Richard Fairman

## INTERNATIONAL ARTS GUIDE

## AMSTERDAM

## CONCERTS Het Concertgebouw Tel: (020) 571 8345

• Royal Concertgebouw Orchestra: conducted by Valerje Gergiev plays Oestwolskaja and Shostakovich at 8.15 pm; Jan 18, 19.

• Netherlands Philharmonic Orchestra: Hartmut Haenchen conducts Smetana, Janácek and Dusík at 8.15 pm; Jan 11.

• Royal Concertgebouw Orchestra: with soprano Inga Nielsen, and mezzo-soprano Elisabeth Laurence. Charles Dutoit conducts Lutoslawski, Debussy, Stravinsky and Bartók at 8.15 pm; Jan 12, 13, 14.

GALLERIES Van Gogh Museum Tel: (020) 570 5200

• Céline Redon: retrospective of the French artist's work with over 160 paintings, etchings and lithographs from public and private collections; to Jan 14.

OPERA/BALLET Het Muziektheater Tel: (020) 551 8222

• L'italiana in Algeri by Rossini.

Produced by Dario Fo, conducted Alberto Zedda at 8 pm; Jan 13, 15 (1.30 pm), 17, 19.

## BERLIN

## OPERA/BALLET Deutsche Oper Tel: (030) 341 9249

• Ballet Evening: conducted by Sebastian Lang-Lessing, Nacho Duato, Glen Tetley and Harris Mandaufus choreograph works by Debussy, Poulen and Stravinsky at 7 pm; Jan 14 (6 pm), 17, 19.

• Der Rosenkavalier: by Strauss. Conductor Jiri Kout, production by Götz Friedrich at 8 pm; Jan 15.

• Madama Butterfly: by Puccini. Conductor Sebastian Lang-Lessing, production by Pier Luigi Samaritani at 7 pm; Jan 18.

• Za und Zimmermann: by Lortzing. Conducted by Hans Hilsdorf, produced by Winfried Baumfeind at 7 pm; Jan 13 (8 pm).

## BRUSSELS

## CONCERTS Philharmonique de Bruxelles Tel: (02) 507 6434

• Abdel-Rahman El-Bacha: pianist plays Chopin at 8 pm; Jan 11.

• Belgian National Orchestra: with soprano Zsuzsa Misura, baritone András Molnar and conducted by Yuri Simonov plays Wagner at 8 pm; Jan 12.

GALLERIES Musée d'Ixelles Tel: (02) 511 90 84

• Gainsborough to Ruskin: British landscape drawings and watercolours from the Pierpont Morgan Library in New York. Includes paintings by Constable, Turner and other 18th and 19th

century artists; to Jan 15 (Not Mon)

## LONDON

## CONCERTS Barbican Tel: (071) 638 8391

• Brigitte Fassbaender: the mezzo-soprano with the Academy of London conducted by Richard Stamp plays Beethoven and Mahler at 7.30 pm; Jan 11, 14, 15.

• Faure: Requiem: City of London Sinfonia conducted by Harry Christophers plays Faure and Mozart at 7.30 pm; Jan 20.

• London Symphony Orchestra: conducted by Ivan Fischer plays Dvořák at 7.30 pm; Jan 12.

Queen Elizabeth Hall Tel: (071) 928 8800

• Cantabile: four male vocal harmony group performs songs of love and war at 7.45 pm; Jan 17.

• Messiah: by Handel. James Gaddam conducts the London Orpheus Orchestra and the London Orpheus Choir at 7.30 pm; Jan 15.

• Orchestra of the 18th Century: with conductor Frans Brüggen and soprano Cynthia Sieden plays Haydn, Mozart and Beethoven at 7.45 pm; Jan 12.

• The London Philharmonic: conducted by Elgar Howarth plays Gabrieli, Stravinsky, Birtwistle and Byrd; Howarth at 7.45 pm; Jan 16.

National Gallery Tel: (071) 839 3321

• The Young Michelangelo: small exhibition of the artist's early work; to Jan 15.

Victoria and Albert Tel: (071) 938 8500

• Warworks: women photography and the art of war. A perspective of war through the eyes of women artists; from Jan 11 to Mar 19.

OPERA/BALLET English National Opera Tel: (071) 632 8300

• Figaro's Wedding: in house debut for conductor Derrick Inouye at 7 pm; Jan 11, 14, 15.

Royal Opera House Tel: (071) 340 4000

• Cinderella: music by Prokofiev. Created by Frederick Ashton in 1948, this was the first full-length ballet by an English choreographer at 7.30 pm; Jan 14.

• Così Fan Tutte: by Mozart. A new production directed by Jonathan Miller. Conductor Evelino Pidò. In Italian with English subtitles at 7 pm; Jan 18.

• Otello: by Verdi. Conductor Carlo Rizzi, director Elijah Moshinsky. In Italian with English subtitles at 7.30 pm; Jan 13, 17, 20.

• Swan Lake: by Tchaikovsky. Choreographed by Marius Petipa and Lev Ivanov, production by Anthony Dowell at 7.30 pm; Jan 16, 19.

• Costumes: four male vocal harmony group performs songs of love and war at 7.45 pm; Jan 17.

• Messiah: by Handel. James Gaddam conducts the London Orpheus Orchestra and the London Orpheus Choir at 7.30 pm; Jan 17, 18 (2.15 pm), 19.

• The Children's Hour: by Lillian Hellman, directed by Howard Davies at 7.30 pm; to Jan 15 (Not Mon).

## THEATRE National Lyttelton Tel: (071) 928 2252

• Out of a House Walked a Man: by Daniil Kharms. A Royal National Theatre and Théâtre de Complicité co-production of a collection of musical scenes by the Russian absurdist writer at 7.30 pm; Jan 17, 18 (2.15 pm), 19.

• The Children's Hour: by Lillian Hellman, directed by Howard Davies at 7.30 pm; Jan 11, 20.

## GALLERIES Victoria and Albert Tel: (071) 938 8500

• The Young Michelangelo: small exhibition of the artist's early work; to Jan 15.

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## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700  
Wednesday January 11 1995

## Markets catch a chill

Everyone knows that globalised capital markets can cause markets in far-flung locations to lurch in tandem. A sneeze from the US Federal Reserve often means a cold for Europe, and rather worse ailments further afield. But this week's market events appear to show the chain reaction operating in another direction. While the Mexican government has struggled to stabilise its domestic currency and equity markets, bond and currency markets in Brazil, Argentina, Italy, Sweden, Spain and Canada have likewise headed south.

Does this mean that first world countries can now catch a chill from events in the third? The short answer to that question is no: by and large domestic events in these countries can explain the dramatic fall in market sentiment. But the day when markets in developed countries reflect similar risks to those in developing ones may not be very far off.

Asian and Latin American "emerging markets" are suffering directly as a result of Mexico's devaluation and subsequent travails. That was to be expected.

Equally predictable, and welcome, are signs that international investors will, in future, discriminate more carefully between the various emerging nations.

The recent "flight to quality" in world markets has also cast a harsh light on Sweden, Italy, Spain and Canada. They share with Mexico the general danger that a combination of economic and political fragility will cause them to renege on past promises -

## Jaguar bait

Ford, the US carmaker, knows when it has good bargaining chips. In March it won \$24m in grant aid from the government for Jaguar, its luxury car subsidiary, to defer it from moving the assembly of the next generation Jaguar XJS to Portugal. Now it wants between \$20m and \$100m in aid to support the production of a new range of Jaguar cars in the UK.

Ford can hardly be criticised for chancing its luck; it loses nothing if turned down. But many will feel unease at the sight of a highly profitable company, the world's second largest vehicle manufacturer, asking for state handouts.

For the UK government, Ford's request is politically tricky. Ford has threatened that if it gets no financial help, Jaguars could be built overseas for the first time. Mr Alex Trotman, Ford chairman, provocatively declared last autumn that his US plants "could build Jaguars just fine".

But emotive as Jaguar's emigration would be, there are no grounds for treating Ford differently from other investors. The Department of Trade and Industry should consider simply whether Ford is the best target for funds.

Even if spread over several years, the requested grants would consume much of the UK's selective regional aid budget, set this year at £10m.

According to Ford, the proposed investment in Coventry and Birmingham, which could reach £500m, would create more than 1,000 jobs at Jaguar, and thousands more in the motor compo-

tition as it faces privatisation, the upgrading of networks in eastern Germany, and massive restructuring difficulties. However, the state group is itself inviting a decision to bring forward the 1998 deadline through its moves to enter the competitive international market for the provision of "one-stop" networks to multinational companies.

Last year the German and French state operators forged a \$4bn alliance with Sprint, the third-largest US long-distance telecoms company. The deal followed the provision of data communications and private corporate networks because Germany's public "voice" network - which carries the bulk of the country's telecoms traffic - remains a Deutsche Telekom monopoly until the EU's 1998 deadline for full competition in telecoms services. The emergence of a viable national competitor to Deutsche Telekom strengthens the case for Germany to bring forward that deadline.

Such a course would not suit Deutsche Telekom, whose management is in flux. Nor would it suit the German finance ministry, which wants to maximise its return from the impending privatisation of the state telecoms group. But it would greatly benefit German consumers and industry. In the US and UK, where competition is well-established, pressure on costs and prices has been intense, while incentives to improve services have been continuous.

If that were the sole consideration, it might nevertheless be considered unreasonable to expose Deutsche Telekom to early competi-

**B**y curtailing severely its bond operations and pulling out of the \$400bn a year eurobond market that it created 30 years ago, S.G. Warburg is making a revolutionary claim. The UK's leading investment bank believes it can become a global force rivalling US firms such as Goldman Sachs and Merrill Lynch without a significant international bond operation.

It is an extraordinary ambition. Since the eurobond market was launched by Sir Siegmund Warburg with a \$15m deal for Autostrade Italiane, the Italian road-building company, in July 1963, few investment banks have regarded their business as being complete without an operation to manage the issuing of international bonds, and to trade them after issue.

Bonds have been central to investment banks because large companies overwhelmingly use capital markets for financing, rather than borrowing money from banks. Companies also carry out such transactions more often than they issue new shares, or require advice on mergers and acquisitions - the two other traditional services investment banks provide.

Investment banks that provide a full range of financial services have therefore seen bond operations as an integral part of their business. For this reason, Warburg's decision shocked other investment banks yesterday. "I do not see how you can claim to be an integrated investment bank unless you operate in international bond markets," said one banker.

If the claim is true, it will provoke awkward questions at many other banks that have suffered from narrowing margins and trading losses in eurobonds as well as government bonds. Eurobonds - bonds sold and traded offshore to international investors - have increasingly come to be seen as a "loss leader" for other, more profitable business.

Warburg will continue to issue sterling bonds on behalf of UK companies and sell them to domestic investors, and will also trade US treasury bonds. But it will stop making a market in government and corporate bonds in nine European currencies, and eliminate the international salesforce that traded bonds abroad which gave it the capability to issue eurobonds.

To an extent, the move is simply a recognition of reality. Warburg's position in eurobonds has gradually slipped since the first five years of the market, when it was the third largest issuer. Its prominent position in sterling eurobonds last year - it was second to HSBC Group - only put it in 21st position among banks.

The strongest players in the eurobond market - as well as in government bonds - are now the large US investment banks, and big banks

## Warburg breaks the bond

John Gapper and Richard Lapper on questions raised by the UK group's decision to quit the eurobond market

### SG Warburg: costly exit

Lead managers: eurobonds 1994

Rank	Issuer	Amount Yen	No. issues	Share %
1	Merrill Lynch	32,886.95	140	6.92
2	Goldman Sachs	22,740.33	89	6.17
3	Citibank Boston	22,373.62	84	6.07
4	Swiss Bank Corp	18,580.93	94	5.87
5	Nomura	16,915.23	105	4.51
6	Lehman Brothers	16,363.10	84	4.44
7	Morgan Stanley	15,244.65	80	4.26
8	J.P. Morgan	15,066.23	83	4.25
9	UBS	13,827.86	47	3.75
10	Daiwa Europe	13,593.22	68	3.68
21	SG Warburg	4,973.80	28	1.95

Sources: Euromarket, Euromoney Bondsbase

with strong balance sheets including Swiss Bank Corporation, J.P. Morgan and Deutsche Bank.

The difficulty for Warburg simply carrying on a relatively small international bond issuance and trading arm was twofold. First, 1994 was one of the worst years in bond markets in recent memory because of falling prices caused by the tightening of US monetary policy. This led to Warburg's discontinued operations making a £7m loss in six months.

The second difficulty was expense. Warburg estimates it will save \$25m in costs annually by laying off 180 staff and closing sales arms that were not covering costs. To cover distribution costs, it had to issue and sell a greater variety of bonds. It tried to vary its range by issuing bonds in other currencies, but only piled up further costs.

For this reason, the immediate stock market reaction to the move yesterday was positive, with Warburg's share price closing 9p up at

683p. Analysts greeted the move as evidence that the UK bank was taking decisive action to improve profits in the wake of the collapse of merger talks with Morgan Stanley, the US investment bank with stronger bond operations.

Mr Philip Gibbs, analyst at BZW, the investment banking arm of Barclays, said yesterday that firms such as Warburg had run risks by trying to provide all services. "You start as a corporate finance house, and very quickly you start to think you need to distribute equities and bonds, and then you get into trading which is risky, and consumes capital," he said.

The eurobond market has grown extremely over-crowded both with investment banks and the large commercial banks, which have seen it as an obvious entry-point in their effort to expand into investment banking. About 100 banks and securities houses are active in primary issuing, and many more trade eurobonds in the secondary market.

Mr Cliff Dammers, secretary-general of the International Primary Market Association, a trade association, says that many banks have found their costs unsustainable. "It has all added up to a nightmare for banks with large trading forces, large trading rooms and big inventories [bonds held on balance sheets]," says Mr Dammers.

Last year's bear market in bonds forced banks to sell them at a loss to clear them from their balance sheets. As long as bond prices were rising, they did not face this risk.

"During a bull market underwriting costs were largely paid by investors. In the bear market, they are being paid by the intermediaries," says one eurobond manager.

Growing competition has also undermined recent efforts by banks

to keep the prices of eurobonds stable and maintain market discipline through voluntary agreement.

After a period of fierce competition and losses, banks agreed in 1989 that all members of a banking syndicate

should initially offer bonds to investors at the same price.

But over the past year, this system has been weakened as banks have offered favourable terms to issuers, but failed to sustain the price in the secondary market. In addition, lead managers - banks that administer the work of syndicates - have abused the system by offering to sell bonds to clients at lower prices than they expect the bonds to trade.

These pressures have eroded margins enjoyed by banks. In the early days of the euromarket, when there were far fewer issues, fees for raising eurobonds could frequently amount to as much as 2% per cent of the amount of money raised. That amount has dwindled to 1% per cent, and some banks say margins have fallen further.

**T**his has tilted the market in favour of banks that can undertake a high volume of issues, and have strong balance sheets that enable them to absorb the risk of not being able to sell bonds after they are issued. The big commercial banks that have achieved strong positions in the market are at an advantage.

Furthermore, banks with good credit ratings can more easily undertake derivative transactions such as swaps, which attract higher margins. Mr David Band, chief executive of BZW, says that the ability to swap the currency of eurobond issues is crucial to earning acceptable returns. Warburg was not regarded by analysts as being strong enough in derivatives.

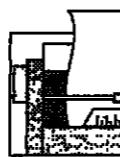
Given all this, Warburg's decision to pull out appears rational. But the outcome will turn on whether it will lose business in other activities by doing so. The ones most at risk appear to be its equity issuing and trading operations, and its long-standing relationships with companies to which it provides corporate finance advice.

Mr Band says that Warburg's inability to issue and distribute bonds internationally may reduce its chance of handling more profitable equity issues on behalf of companies, or advising European governments on privatisations. "If you are not doing the day-to-day things for clients, it makes it harder to get in at the top table," he says.

In reply, Warburg may argue that it has already established a strong equity-based business and fund management arm. If it manages to become a global investment bank without a presence in international bonds, it will be a remarkable feat. It may also tempt plenty of other banks currently suffering in the eurobond market to follow the example.

Additional reporting by Graham Bowley

## Iraq does not deserve benefit of doubt



For more than four years, the resolve of the UN Security Council in maintaining sanctions against Iraq has been clear and consistent. On 22 occasions, the Security Council has reviewed the sanctions against Iraq has been clear and consistent. On 22 occasions, the Security Council has reviewed the sanctions against Iraq has been clear and consistent.

grammes, or to fulfil his other obligations. There can be no doubt that Mr Saddam will attempt to rebuild his arsenal once he is again permitted to sell oil.

The Clinton administration has rejected Iraqi efforts to define its obligations to the UN in narrow terms. Underlying these obligations is a proposition so basic that it was articulated by the Council in the opening words of the 1991 ceasefire resolution (UNSCR 687): normalisation of Iraq's relations with the international community must rest on "the assurance of Iraq's peaceful intentions". The US has insisted that Iraq comply with all requirements in UNSCR 687 and subsequent resolutions for simple reasons: they are the means the UN has afforded Iraq to demonstrate that its intentions are in fact peaceful.

In setting terms to end hostilities, the Council was in 1991 determined that Iraq should never again threaten its neighbours or be a source of regional instability. For that reason, UNSCR 687 focused on areas in which past Iraqi transgressions made specific Iraqi actions necessary: clear, formal and unambiguous acceptance of UN demarcation of the border with Kuwait; a full accounting of all Kuwaitis who disappeared during the occupation; the return of plundered Kuwaiti goods; an end to terrorism; and a full accounting of all programmes for developing weapons of mass destruction. In

report to the Security Council indicated that Iraq has failed to give a full accounting of past weapons programs.

The fate of hundreds of Kuwaiti citizens remains unknown, and hundreds of millions of dollars of Kuwaiti military equipment and other loot remains in Iraqi hands.

Examples of Iraqi government terror against UN personnel, relief workers and the regime's opponents are well documented.

Repression of Iraqi citizens continues, as the regime maintains its total embargo of food and electricity against the north, and destroys the traditional habitat of the marsh Arabs in the south. And how credible are actions by Mr Saddam's rubber-stamp legislature and Revolutionary Command Council to recognise Kuwait, when his son, Uday, has admitted publicly that Iraqi newspapers stopped referring to Kuwait as Iraq's "18th province" only to manipulate the UN?

The US and other members of the Security Council are sensitive to the suffering of the Iraqi people, which is why the sanctions regime excludes food and humanitarian aid in exchange for food. It is Mr Saddam who refuses to avail himself of this opportunity to alleviate his people's suffering, even as he builds new palaces for himself.

The UN should not allow Mr Saddam to believe that its obligations can be honoured à la carte.

The Council must continue to send Baghdad a clear message:

there will be no action to lift or modify sanctions until Iraq has established its "peaceful intentions" by complying fully with all relevant UN resolutions.

That was the right standard when the UN voted to end hostilities in 1991. It remains the right standard today.

Peter Tarnoff

The author is under-secretary of state for political affairs at the US State Department

### OBSERVER

## Monitor Molitor

■ The world's industrial countries have acquired a new economic policy inquisitor in the person of Bernhard Molitor, a former senior German economics ministry official.

Molitor, 62, who was the ministry's director general for economic policy until retirement last August, was elected this week to be chairman of the economic and development review committee (EDRC) of the 25-nation Organisation for Economic Co-operation and Development.

That means he will be in charge of the annual examination of member countries' economies and policies, and chair the meetings in which officials from OECD member states quiz government officials from the countries under review.

The post might once have been a pleasant sinecure after the stress of high office. No longer - the OECD is taking its surveillance role more seriously. Molitor will be shuttling from Paris to examine the OECD's 25 industrialised member countries and other nations - such as the Czech Republic, Hungary, Poland and Slovakia - which are queuing up to join.

Will Molitor shake things up? A plain speaker who does not suffer fools gladly, he might cut through the cautious drafting that often mars the OECD's country reports which encourages the -

undoubtedly false - impression they are "doctored" so as not to offend member governments.

## Sweet and sour

■ Alasdair Morrison, Jardine Matheson's Taipeh, may be trying to patch up his firm's relations with China but there is no denying the short-term benefits of the decision to delist JM and its soul-mate, Jardine Strategic, from Hong Kong.

Just over a week after the share trading was transferred to Singapore, the price of Jardine stock has risen nearly 7 per cent and Jardine Strategic is over 8 per cent up. By contrast, the Hong Kong market is down 8 per cent this year. Could this be the start of the long promised re-rating of Jardine paper?

## Pomme deter

■ Given the cultural aspirations of so many French political figures, what metaphors should we read into the apple tree adorning the front cover of the latest manifesto - a book entitled *France for all* - published yesterday by Jacques Chirac, the presidential contender?

There must be more to it than his banal explanation to the French press yesterday: "I like apples a lot, I thought [the picture] was nice and I like cider".

Perhaps it has more to do with the forbidden fruit of campaign

victory against his rivals, such as Edouard Balladur, the prime minister, who is way ahead in the polls. Or maybe it's a warning, following the French expression *le vers est dans la pomme* - trouble's brewing.

## Waxing creative

■ A colleague recently went to interview Ed Wax, one of the two part-time deputy chairmen at central office apparently was held against him by association officers. Wax must be feeling jinxed; the West Berkshire Tories turned him down for Newbury when that seat fell vacant in 1993, preferring Julian Davison - who nonetheless lost.

By contrast Michael Fallon, 42, another ex-minister,

Wednesday January 11 1995



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## Jardine seeks to soothe Beijing over HK delisting

By Simon Holberton  
in Hong Kong

Jardine Matheson, the British trading and investment company that quit the Hong Kong stock exchange at the end of last year, yesterday said it regretted any offence caused to China by its actions.

Mr Alasdair Morrison, managing director, went as close as he could to apologising to China without actually doing so when he told a luncheon: "Plainly some of Jardine's actions have caused offence in China in recent years. That is a matter of regret to us."

He also held out the possibility that the company might seek a stock exchange listing in China in the future. He said Jardine valued its historic links with China and he hoped it would not be too many years before the company's shares were listed in China again, either Hong Kong or Shanghai.

Mr Morrison's near apology to Beijing was approved by the Kes-

wick family which exercises great control over Jardines from their base in London. With the company's transfer of its share listing to Singapore at the beginning of this month the time was judged right to make peace with Beijing.

The speech was also seen as an attempt to shore up morale among the company's 56,000 Chinese staff in Hong Kong and reassure its business partners. "They do have an image problem and it is affecting business and their employees," said one observer.

Jardine's relations with China, which go back 180 years, have rarely been harmonious.

Lately, Beijing has accused the company of interfering in Hong Kong politics and was livid at its decision to delist from the colony's stock exchange.

That move was interpreted as a vote of no confidence in Beijing's ability to manage Hong Kong after it reverts to Chinese sovereignty in 1997.

The fight with China has cost

Jardine dearly. Its hopes of participating in the ownership of the ninth extension to Hong Kong's container port await a change in Beijing's hostile attitude toward the company.

Recently there were reports that China objected to the company's proposed involvement in airport services for Hong Kong's new airport.

Mr Morrison explained Jardine's decision to delist from Hong Kong as following a decision to "reposition" the company. When, early last year, the company could not obtain an exemption from the jurisdiction of Hong Kong's takeover code the company's stock exchange open to it was to delist.

"But I cannot emphasise enough it has been a regulatory and corporate governance repositioning not a business repositioning," he said.

Observer, Page 13

## Warburg staff out of work and out to lunch

By Nicholas Denton

One group of S.G. Warburg employees yesterday reacted to their dismissal by reviving a City tradition: the three-hour lunch. Bond market administrative staff, told to leave by the end of the month, were still downing pints of beer in mid-afternoon at a pub near the investment bank's headquarters in the Broadgate centre.

Others enjoyed — or rather endured — enforced leisure at home.

On Monday, Warburg announced it was curtailing bond operations and pulling out of the eurobond market, which its founder Sir Siegmund Warburg, had set up 30 years ago. The cost was 180 jobs. Some were told to leave that evening.

The news came as a surprise when settlements staff were called to a meeting at 5pm, as the markets closed. People in bond operations had been nervous when Warburg announced negotiations to merge with Morgan Stanley, the US investment bank, which would have resulted in staff cuts.

But the collapse of the talks and Warburg's public commitment to continue its strategy of developing as a global force gave a sense of security. That sense was shown to be illusory. "This really came out of the blue," said one employee of the fixed-interest and treasury division, which runs the bond activities. "Everyone was relaxing after the Morgan Stanley business."

The speech by the head of the division on Monday was brief. One phrase stuck with his listeners: "We regret to inform you that you are no longer required." A few staff were spared to act as undertakers for the Eurobond business.

"I'm gutted, basically," said a young trainee who lost his job. "A couple of people cried." Those who were spared were also unmoved. "The people who were most upset were those who were staying," he said.

An information technology specialist said the bond traders were high earners who could walk into another job. "You have to shrug your shoulders and say: these things happen." He was safe, he said, and indifferent. "I'm a family man and you have to look out for number one." By yesterday at least, a layer of resignation overlaid the anguish. "It's the kind of industry it is. You're here today, gone tomorrow," said one ston in the bond operation. One young employee, a child of Margaret Thatcher's 1980s, found solace in a phrase she would appreciate. "It's the market working."

Attention will now turn to getting the budget proposals through parliament, where the government is in a minority. Some observers warn that the government could run into trouble if interest rates fail to fall and Mr Persson is forced to introduce additional measures.

He said the budget would stabilise the state debt, now running close to 50 per cent of GNP, in 1997 at levels below 100 per cent of GNP. He predicted the budget deficit, 13 per cent of GNP in 1994, would fall to 7 per cent of GNP in 1996.

Critics said the budget projections were over-optimistic, citing the SKr18bn the government expects to save in interest costs and its belief that private consumption will rise despite lower net incomes in 1995.

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# FINANCIAL TIMES COMPANIES & MARKETS

Wednesday January 11 1995

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## IN BRIEF

### IBM announces buy-back plans

International Business Machines said it planned to buy back up to \$1.1bn of its preferred stock in a move to reduce further its long-term obligations. Page 18

### GiroCredit to advise in Hungary

The Hungarian subsidiary of GiroCredit of Austria has won two hotly-contested Hungarian privatisation mandates to advise on the sales of a large pharmaceutical company and the country's largest paper. Page 16

### Management shake-up at Alcatel

Alcatel, the French-based telecoms group, announced that it was reorganising management activities to increase its focus on marketing and strengthen its ability to respond to customer demands. Page 16

### Johnson to invest \$112m in Europe

Johnson Controls, the US-based motor components, batteries and general control systems multinationals, said yesterday it planned to spend \$112m this year on six additional production facilities in Europe. Page 18

### Foster's expands in China

Foster's, the Melbourne-based brewing group, and the Hong Kong-based Wavelock group have formed a brewing joint venture in China, Foster's third operation in that country. Page 19

### Precious offering

A gold deposit, claimed to be one of the three biggest in the world containing precious metal worth \$1bn at present prices, is to be put up for sale by tender to foreign investors by the government of Kazakhstan. Page 24

### Brazilian bank lifts profits

Bradesco, Brazil's biggest private-sector bank, lifted profits last year despite the confusion caused by the country's new currency, the Real. Page 18

### Sodexho poised for Gardner Merchant

Sodexho, the French contract catering and services group, is in the final stages of taking over Gardner Merchant, the UK's biggest contract caterer. Sodexo will partly fund the deal through a rights issue. Page 22

### MDIS issues further profits warning

Shares in McDonnell Information Systems fell sharply again after the UK-based computing services group issued its second profits warning in four months. Page 23

### PolyGram takes over top names

PolyGram is accustomed to star-studded deals. But for pure pizzazz it had to beat yesterday's deal where PolyGram paid \$165m for ITI Entertainment, which boasts *Thunderbirds*, *Captain Scarlet* and *The Prisoner* in its catalogue of television shows. Page 23

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London [Parsons]

Chief price changes yesterday

FRANKFURT (DMG)

Prices

Belosar + 16

Pathe + 16

## INTERNATIONAL COMPANIES AND FINANCE

## Zurich Insurance clear to buy Home Holdings

By Hugh Carnegy  
in Stockholm

The way is clear for Switzerland's Zurich Insurance group to take over Home Holdings, the troubled US associate of Swedish insurer Trygg-Hansa, following the withdrawal of a rival offer from a group of US investors.

The US investors, led by Fund American, a Vermont-based financial services group, said they were dropping a proposal which would have involved a \$420m capital injection into Home Holdings and the acquisition of most of Trygg's 6.5 per cent stake.

Trygg originally struck a deal with Fund American and its partners, Trident Partners and Helman & Friedman, as it sought to end its investment in

Home. Its involvement cost it up to SKr5bn (\$665.8m) in losses since it first bought in four years ago.

Trygg, however, turned its back on the US group when Zurich came forward with a new bid and a proposal to take over immediately the running of Home. The Zurich deal involves no new capital injection in Home and includes a conditional eight-year buy-out of Trygg's share. However, it was structured in such a way that Trygg's total loss from Home would be limited to SKr1.5bn, compared with SKr5bn under the Fund American bid. It also includes a strategic co-operation agreement between Trygg and Zurich.

The US investors, led by Fund American chairman Mr Jack Byrne, last week made a

renewed bid, offering to buy out the 30 per cent share of Home traded on the New York Stock Exchange for \$10.50 a share, compared with \$10 offered by Zurich.

Trygg, however, rejected the new approach, withdrawing its earlier offer to write off a \$17m loan to Home. "From Trygg-Hansa's point of view, it was quite clear the Zurich offer was better than the revised US offer," Mr Per Mossberg, a senior Trygg executive, said.

Mr Byrne nevertheless said he was mystified by the lack of interest shown by Trygg. "Our intention was to strengthen Home Insurance so its could remain healthy and independent. Trygg-Hansa said they would contribute to that outcome. Now they are apparently not willing to do so," he said.

Northern Telecom's planned joint venture with Daimler-Benz Aerospace in Germany is the Canadian equipment manufacturer's third foray into Europe in the past five years.

It acquired STC of the UK (where, as a consequence, it holds 16 per cent of Fujitsu-owned ICL) and has an alliance with Matra Hachette of France.

Northern Telecom (Nortel) and Daimler-Benz said yesterday they had signed a memorandum of agreement "to address telecommunications market opportunities in Germany".

"We've been eyeing the market in Germany as a must for Northern Telecom," Nortel said. Nortel is banking on the deregulation and privatisation of the German telecoms sector after 1998.

"It's a clear strategy for us to address both the primary and secondary carriers," Nortel said. The joint venture will design and develop networks for public carriers and for private corporate networks. It intends to open an advanced development centre in Germany.

Nortel will hold 50 per cent of the shares in the new venture; the rest will be held by Daimler-Benz Aerospace and its subsidiary Dornier, which is expected to contribute satellite communications expertise to the alliance.

Negotiations are expected to be completed during the first half of this year, Daimler-Benz Aerospace said.

The German group said its background in military hardware had given it the experience to create computer software for a broad range of companies, including banks and insurance companies.

The venture would also develop software to make a variety of different telecommunications networks around the world compatible. It will become part of the defence and civil systems division of Daimler-Benz Aerospace.

## Venture lifts Nortel profile in Europe

By Michael Lindemann  
in Munich, Bernard Simon  
in Toronto and Alan  
Cane in London

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## GiroCredit to advise in Hungary

By Virginia Marsh in Budapest

The Hungarian subsidiary of GiroCredit of Austria has won two hotly-contested Hungarian privatisation mandates to advise on the sales of a large pharmaceutical company and the country's largest dairy.

GiroCredit Investment Budapest said the sale of up to 65

per cent of Biogal, Hungary's fourth largest pharmaceutical company, would be its biggest privatisation deal to date. Biogal, which has share capital of Ft3.3bn (\$38m), is expecting a pre-tax profit of

Ft100m in 1994. It exports around 15 per cent of production.

Thirty-nine companies, including UK merchant bank N.M. Rothschild and Credit Lyonnais and Banque Indosuez of France, are understood to have tendered for the mandate.

GiroCredit also beat 10 other bidders, including Creditanstalt Securities and Westdeutsche Landesbank for the mandate to advise on the privatisation of Hajdutej, a large regional dairy. Hajdutej, which has share capital of Ft701m, is forecasting pre-tax profit of

Ft250m on sales of Ft8bn in 1994, GiroCredit said.

The pharmaceutical and dairy sectors have attracted strong interest from foreign investors. The privatisation of Biogal follows successful sales of stakes in the country's top three pharmaceutical companies and the country's largest dairy.

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15 per cent or majority stake in Biogal to a western pharmaceutical company, and planned to increase the company's capital by at least Ft1bn. If a strategic investor was found, the company might seek a listing on the Budapest stock exchange.

With the dairy, the state aimed to sell 22.5 per cent to a strategic investor, with 42.5 per cent available to financial investors. GiroCredit said it hoped to conclude both transactions in the first half of this year.

The privatisation will be followed by a public offer. GiroCredit said it hoped to conclude both transactions in the first half of this year.

GiroCredit said the state would consider selling a significant

## Dow finds east European foothold

The Treuhand has a buyer for its chemical assets, writes Judy Dempsey

**O**ne of the most ambitious sell-offs by Germany's Treuhand privatisation agency will be signed and sealed within the next six weeks.

The contract, announced late last month, involves the sale of the state-owned chemical assets in eastern Germany to Dow Deutschland, the 100 per cent-owned subsidiary of US-based Dow Chemical.

Dow will buy the steam cracker facilities at Sachsen-Anhalt's Olefinwerke in Böhlen, the electrochemical units and derivative operations at Buna, and the polyolefin and intermediate chemical operations at Leuna and Buna. All are located in the east German state of Saxony-Anhalt.

Once the contract is completed, Dow will have achieved the first aim of its strategy: in eastern Germany: to use the Buna-Böhlen complex to gain a foothold in central and eastern Europe with the aim of expanding into Russia.

Dow will take a majority stake - 50 per cent - and invest about DM1bn (\$642.1m) in Buna-Böhlen. The Bund, or German state, meanwhile, will retain the remaining 20 per cent, complete its investment programme of more than DM3.4bn, and carry over losses of DM30m from the past four years.

Dow will have an option to buy the Bund's stake. However, much will depend on its Dow's relations with Gazprom, the state-owned Russian gas company with which it is negotiating.

After consultants concluded that the east German chemical industry was uncompetitive and in need of radical restructuring involving heavy investments in new products, the Treuhand started looking for partners for Buna.

It first approached Enichem,

the Italian chemicals company, in 1991. However, a wave of corruption scandals soon ruled it out. Interest from Veba, Germany's large chemical and electricity group, also waned.

Then, last summer, Dow was approached by Goldman Sachs consultants to the Treuhand.

Acquiring Buna-Böhlen will help Dow in three ways:

- it will put it in the heart of central Europe, where it is looking to expand;

- it will allow it to boost production of PVC and other products;

- finally, the deal gives Dow the opportunity to agree a contract with Gazprom.

A look at the structure of the industry under the former communist state helps to explain why it was so difficult to find a buyer for Buna-Böhlen.

The sector had been organised along the lines of a large integrated and mutually-dependent network which was difficult to dismantle.

For example, the so-called chemical triangle involving Leuna, Bitterfeld (a sprawling production site which produced 3,000 different products before 1990) and Buna, were all connected to the same pipeline grid which provided, among other things, hydrogen and oxygen.

After consultants concluded that the east German chemical industry was uncompetitive and in need of radical restructuring involving heavy investments in new products, the Treuhand started looking for partners for Buna.

It first approached Enichem,

The problem, however, is that the cracker fed from Leuna will only supply 50 per cent of the feedstock. Dow will have to buy extra feedstock on the world market or from Gazprom. This month, Treuhand and Dow officials will travel to the Yamal gas fields in Siberia, from where the gases will be split.

To make this venture have any economic sense, Dow must have costs which are 30 per cent lower than its competitors," an energy consultant to the Treuhand said. Russia, for its part, favours splitting the gases at Tscherepoweck and then transporting the liquid gas in separate pipelines.

"Dow has just about completed the first phase in eastern Germany," said Mr Schucht. "It is now exploring the second phase with Gazprom." Whatever the outcome of those negotiations, Dow is on course for gaining a foothold in eastern Europe and securing a future for eastern Germany's chemical industry.

## UK unveils power sale details

By David Lascelles,  
Resources Editor

The UK government's advisers yesterday unveiled details of the £4bn (\$6.2bn) sale next month of its remaining 40 per cent stake in the country's two largest private-sector electricity generators, National Power and PowerGen.

The sale will be split into two parts: a UK public offer for private investors, and a tender offer for institutions worldwide.

The UK public offer will take at least 40 per cent of the shares - more if demand is strong enough.

Private investors will buy their shares through 130 "share

shops" at a discount to the international tender price. The shares will be sold in packages of three National Power to two PowerGen.

Details of the discount, minimum investment and other incentives will be disclosed with the pathfinder prospectus at the end of this month. Payment will be in three instalments, each falling into a separate tax year.

Institutions will bid for shares through separate tender offerings for National Power and PowerGen which will be handled by 17 managers in the UK and overseas. These bids will be collated to arrive at offer prices for the two sets of

shares. Private investors will be able to bid in the tender offer if they want to add to the shares available in the public offering, but they will have to pay the open market price and make a minimum investment of some £3,000. Preference will be given to investors who will put the shares into a personal equity plan (Pep).

National Power and PowerGen have already made arrangements to buy back between 6.5 per cent and 8 per cent of their shares from the Treasury in the tender offer, although these shares will be clawed back to meet public demand if necessary.

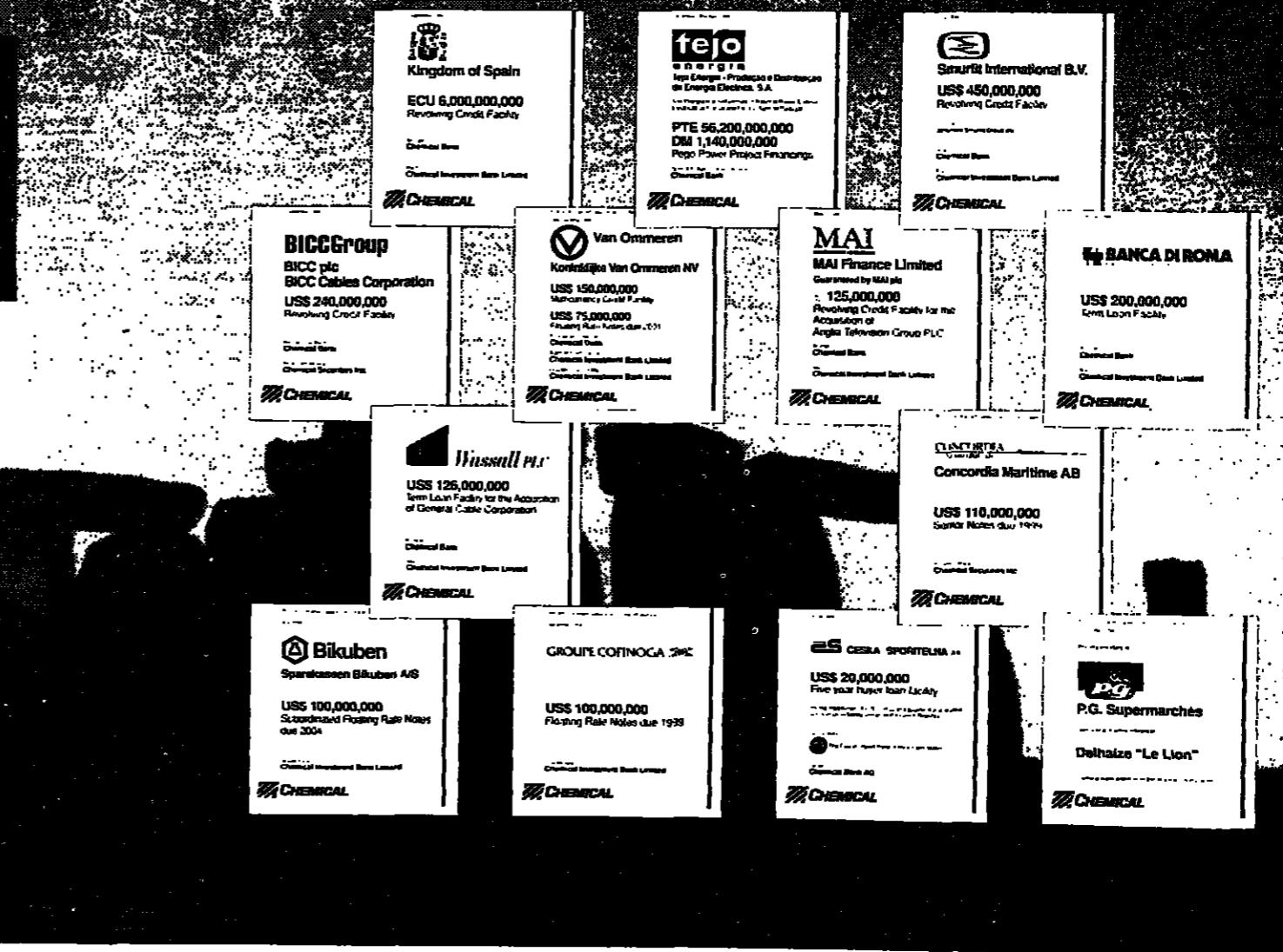
Lex, Page 14

existing R&D activities and corporate research.

Alcatel said the moves would increase the emphasis on marketing throughout its operations and would remove existing divisions with planning and strategy operations.

"There will be greater coordination between our planning and marketing activities which will help us track and predict the demands of clients," the company said.

A PUZZLE CLOAKED IN AN ENIGMA  
SHROUDED IN MYSTERY. CLIENTS BRING US  
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lum syndications, globally and in Europe. When financial engineering is called for, our derivatives expertise is well known; *Economy's* recent peer survey named Chemical Bank most improved market-maker in both currency and interest rate swaps.

Recent European transactions illustrate our broad expertise as well. An ECU 6 billion loan syndication for the Kingdom of Spain was the largest single European bank financing in 1994. At a time

when clients value objectivity and an integrated approach to analysing the balance sheet, Chemical Securities Inc.'s private placement for shipping customer Concordia Maritime AB demonstrates our ability to obtain long-term, non-bank capital—as part of an overall capital-raising programme.

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<b>European Investment Bank</b> US \$200,000,000 7% Bonds due 1998 Lead Manager by ABN AMRO Bank N.V.	<b>KfW International Finance Inc.</b> Can. \$150,000,000 8½% Guaranteed Bonds due 1999 unconditionally and irrevocably guaranteed by <b>KfW Kreditanstalt für Wiederaufbau</b> Lead Manager by ABN AMRO Bank N.V.	<b>Unilever N.V.</b> NLG 350,000,000 6½% Bonds due 2004 Lead Manager by ABN AMRO Bank N.V.	<b>TATE &amp; LYLE</b> Tate & Lyle International Finance PLC £100,000,000 8% Guaranteed Bonds due 1999 unconditionally and irrevocably guaranteed by <b>Tate &amp; Lyle PLC</b> Joint Lead Manager by House Gavett Corporate Finance Limited (a subsidiary of ABN AMRO Group)
<b>Bayerische Landesanstalt für Aufbaufinanzierung</b> DM 100,000,000 7½% Guaranteed Bonds due 1999 deficiency guaranteed by <b>Free State of Bavaria</b> Lead Manager by ABN AMRO Bank (Deutschland) AG	<b>HYPONBANK</b> Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft SFr. 100,000,000 5½% Bonds due 1999 Lead Manager by ABN AMRO Bank (Schweiz) Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft	<b>BAYERISCHE VEREINSBANK AKTIENGESELLSCHAFT</b> AS 100,000,000 9% Bonds due 1998 issued under the US \$5,000,000 Euro MTN Program Lead Manager by ABN AMRO Bank N.A.	
<b>Telefónica Internacional SA</b> US \$1,000,000,000 Bridge Facility Arranger & Agent ABN AMRO Bank N.V.	<b>AKZO NOBEL</b> US\$700,000,000 Revolving Credit Facility Arranger ABN AMRO Bank N.V.	<b>RANK XEROX</b> £545,000,000 Revolving Credit Facility Arranger ABN AMRO Bank N.V.	<b>Suga Petroleum S/A</b> US \$850,000,000 Revolving Credit Facility Arranger ABN AMRO Bank N.V.
<b>kpn</b> Koninklijke PTT Nederland NV Offer of 138,150,000 Ordinary Shares by the State of The Netherlands Offer Price NLG 49.75 per Share Global Coordinator ABN AMRO Bank N.V.	<b>KLM</b> Royal Dutch Airlines 21,275,000 Common Shares Global Coordinators ABN AMRO Bank N.V. Merrill Lynch & Co.	<b>Nedlloyd</b> Koninklijke Nedlloyd Groep N.V. NLG 499,369,000 4½% Convertible Subordinated Bonds due 2001 Lead Manager by ABN AMRO Bank N.V. Goldman Sachs International	<b>Koninklijke Nederlandse Hoogovens en Staalfabrieken N.V.</b> NLG 300,000,000 4½% Convertible Subordinated Bonds due 2001 Lead Manager by ABN AMRO Bank N.V. S.G. Warburg Securities B.V.
<b>VNU</b> N.V. Verenigd Bezit VNU 3,600,000 Common Shares Global Coordinators ABN AMRO Bank N.V. Goldman Sachs International	<b>Océ</b> Océ-van der Grinden N.V. NLG 150,000,000 4½% Convertible Subordinated Bonds due 2001 Lead Manager by ABN AMRO Bank N.V.	<b>Gist-brocades</b> Koninklijke Gist-Brocades N.V. NLG 200,000,000 4½% Convertible Subordinated Bonds due 2004 Lead Manager by ABN AMRO Bank N.V.	<b>Koninklijke Volker Stevin N.V.</b> NLG 75,000,000 5½% Convertible Subordinated Bonds due 2002 Lead Manager by ABN AMRO Bank N.V.
<b>NBM-AMSTELLAND</b> NBM-Amstelland NV NLG 100,000,000 5½% Convertible Subordinated Bonds due 2002 Lead Manager by ABN AMRO Bank N.V.	<b>KBB</b> N.V. Koninklijke Bijenkorf Beheer KBB 1,305,864 Ordinary Shares Lead Manager by ABN AMRO Bank N.V.		

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## INTERNATIONAL COMPANIES AND FINANCE

**Bradesco rises despite new currency**

By Angus Foster in São Paulo

Bradesco, Brazil's biggest private-sector bank, lifted profits last year in spite of the confusion caused by the Real, the country's new currency.

Bradesco announced net profits after income tax and minorities of R\$415m (US\$82m) in the year to the end of December, compared with a restated US dollar profit of \$369m in the previous year. The currency change, and the

Real's appreciation against the dollar, make it difficult to compare the figures.

Mr Armando Fernandes Junior, executive vice-president, said a better measure was the bank's return on shareholders' funds, which fell slightly to 12.2 per cent from 13.7 per cent.

The new currency's launch led to a sharp fall in inflation and higher salary costs. The bank had not yet fully adjusted its charges to compensate

for the changes, he said.

The fall in monthly inflation, from about 50 per cent to less than 2 per cent, had severely hit earnings at some banks in Brazil, which had profited from high inflation. Last year, the central bank took control of two state-owned banks which were encountering liquidity problems, and further interventions in small state banks are expected.

Mr Fernandes said Bradesco was less affected by the fall in

inflation, but a government credit squeeze to dampen consumer spending had hurt demand and the bank's margins. Nevertheless, short-term lending and credit business reported sharp increases as Brazil's economic recovery gathered pace and consumer credit became more attractive as inflation fell.

Bradesco said it added 79 branches to its network during the year, to take the total to 1,845.

**Johnson to invest \$112m in Europe**

By John Griffiths

Johnson Controls, the US-based motor components, batteries and general control systems multinational, said yesterday it planned to spend \$112m this year on six additional production facilities in Europe.

It is also to open a European technology centre at Burseid, Germany.

The programme will bring Johnson's total investments since the beginning of last year in expanding its presence in the European automotive industry to about \$200m.

Factories to be established this year will be located at Speke and Dagenham, UK; Schwalbach, Germany; Palmela, Portugal; and Almuzara and Zona Franca, Spain.

Seven European plants were set up by Johnson last year, involving spending of just under \$80m.

When all facilities are operational, producing a variety of components, Johnson will have a network of 44 production centres across Europe. They will employ a total of 7,500, compared with 6,500 at the end of 1993.

The Milwaukee-headquartered group, which has a \$7bn-a-year turnover, has a number of significant supply contracts in Europe for vehicle seats and plastic composite parts as well as a variety of vehicle control systems.

Its expansion within Europe, the world's largest car market, has been helped by four consecutive years of profits, with a fifth expected in the current financial year.

**IBM announces plans to buy back \$1.1bn of preferred stock**

By Louise Kehoe in San Francisco

International Business Machines yesterday said it planned to buy back up to \$1.1bn of its preferred stock in a move to reduce further its long-term obligations.

The preferred stock buy-back "is a prudent and effective use of a portion of our cash," said Mr Jerome York, chief financial officer of IBM. The computer company ended the third quarter of 1994 with cash of \$1.1bn in cash and securities.

There has been speculation about how this might be spent.

In a new year address to employees last week, Mr Lou Gerstner, IBM chairman, said possible uses of the funds might include debt reduction, making acquisitions, and increasing IBM's dividend, which was halved shortly after Mr Gerstner joined IBM in 1993.

Analysts had predicted IBM might make a large acquisition, perhaps of another computer or software company. Yesterday's stock buy-back decision did not rule out such a move, they said. However, it is clear that IBM's priority is to reduce debt.

"Over the past year, we've reduced our debt level by more than \$4bn," Mr York said, indicating that IBM's total debt at the end of 1994 stood at about \$23bn.

The computer company is scheduled to report its year-end financial results later this month.

The company will today issue a cash offer of \$25 a share for 44,580 depositary shares sold in a public offering in May 1993.

Each depositary share represents a one-fourth interest in a share of the Series A 7% per cent preferred stock.

**Intel and AMD move closer to settling seven-year chip dispute**

By Louise Kehoe

Intel and Advanced Micro Devices appear close to resolving their seven-year legal dispute over microprocessor chip technology rights.

Senior executives at the two Silicon Valley semiconductor manufacturers are holding "substantive" discussions, AMD said.

AMD is the fifth-largest US manufacturer of semiconductor devices. Intel is the world's largest chip maker.

Although the companies declined to elaborate, it is understood that an agreement to end the legal battles, in which Intel has attempted to prevent AMD from manufacturing "clones" of Intel micro-

processor chips, may now be imminent.

Intel said talks with AMD began last October, when a federal judge hearing one of several suits filed by Intel against AMD urged the two to reach an out-of-court settlement.

The disputes began in 1987 and relate to a 1982 agreement between the companies to collaborate in the development of microprocessors and related chips. Both companies allege that the other failed to live up to the agreement.

Intel has filed several law suits seeking to protect its intellectual property from what it has regarded as illegal copying. AMD, however, has maintained that it has the right to use certain Intel tech-

nologies under the terms of prior agreements and an arbitration award granting it further technology rights.

The litigation has cost both companies several millions of dollars without achieving full resolution.

Increasingly the dispute is one of principle that has little impact on the companies' sales because the chips involved in the legal tangle are rapidly becoming obsolete.

"We continue to offer the olive branch for a peaceful resolution of the remaining issues in dispute and are hopeful the robust business climate will result in an environment conducive to settlement," Mr W.J. Sanders, AMD chairman, said last week.

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Intel has filed several law suits seeking to protect its intellectual property from what it has regarded as illegal copying. AMD, however, has maintained that it has the right to use certain Intel tech-

**Motorola posts record earnings for full year**

By Louise Kehoe

Motorola, the US electronics group, has reported record sales and earnings for the fourth quarter and full year on the back of strong growth in wireless communications equipment, cellular telephones and semiconductor devices.

Fourth-quarter sales were \$6.5bn, up 29 per cent from \$5.5bn in the same period of 1993.

Net earnings were \$515m, or 86 cents a share, compared with \$340m, or 58 cents, a year ago.

For the full year, sales rose 31 per cent to \$22.2bn from \$17.5bn in 1993. Earnings, a 49 per cent increase on the \$1.02bn, or \$1.78, in 1993.

Strong demand for cellular telephones and related equipment boosted sales of Motorola's General Systems sector by 64 per cent to \$4.5bn for the year, said Mr Christopher Galvin, president and chief operating officer. The number of subscribers to cellular telephone services rose more than 50 per cent in 1994 to exceed 50m worldwide, he noted.

Motorola's semiconductor sales were up 22 per cent to \$6.9bn. Sales to the personal computer, automotive and communications industries showed the strongest growth, the company said.

The PowerPC microprocessor family, jointly developed by Motorola with IBM and Apple Computer, continued to move forward with new versions of the microprocessor chip introduced over the past year.

To increase manufacturing capacity, Motorola agreed to buy a semiconductor facility in South Queensferry, Scotland, from Digital Equipment.

The company also plans to expand its wafer fabrication plant in North Carolina.

Motorola's communications division, which includes producing products and wireless communications equipment, posted a 19 per cent increase in sales to \$5.8bn.

**NEWS DIGEST****Mexican building group expects \$194m forex loss**

By Louise Kehoe

Empresas ICA Sociedad Controladora, a Mexican construction group, said it expected Mexico's devaluation to result in a full-year \$194m foreign exchange loss of about 1bn new pesos (\$109.5m), AP-DJ reports from Mexico City.

However, the company said it expected to report a profit for 1994.

ICA said increases in interest rates in the wake of the devaluation had forced the company to review all projects under construction and development.

Mr Luis Guillermo, chief financial officer, said the forex losses were not expected to adversely affect company liquidity and it should be able to meet all its short-term obligations.

ICA is due to report fourth-quarter and full-year 1994 results later this month.

ICA said as of December 31, it had total outstanding debt of 7.3bn new pesos (considering an exchange rate of five new pesos per dollar). Of that, 6.4bn new pesos was long-term and 0.9bn new pesos short-term. Total dollar debt amounted to \$1.75bn or 5.5bn new pesos, while peso-denominated debt was 1.4bn new pesos.

The company's cash position at year-end was strong, the company said.

It had about 1.7bn new pesos in peso-denominated cash and marketable securities and about \$300m in dollar-denominated cash and securities.

**Borden chief executive resigns suddenly**

Borden, the troubled US food group now controlled by Kohlberg Kravis Roberts, is to get its third chief executive in just over a year following the unexpected announcement that Mr Ervin Shames, the present incumbent, is to quit, writes Richard Tomkins in New York.

He is to be replaced by Mr Robert Kidder, 50, the former chairman and chief executive of Duracell International, the battery manufacturer. Duracell is another company in which KKR, the Wall Street investment firm, has a substantial stake.

Only last month KKR successfully completed its friendly takeover of Borden by acquiring a 65 per cent controlling stake in the company. As part of the deal, Mr Shames, 54, had been expected to keep his job as chief executive.

Yesterday, however, Borden announced that Mr Shames was leaving "to pursue other opportunities", a phrase commonly used in the US to indicate that an executive has been forced out.

Mr Shames said: "This change best fits with my needs as well as KKR's."

KKR bought Duracell from Kraft, the US food manufacturer, in 1988 and floated it on

the stock market in 1991.

Mr Kidder, who recently stood down as Duracell's chief executive to become non-executive chairman, is credited with having turned the company into a thriving stand-alone business.

**Austrian glass specialist sees 20% sales rise**

Stölzle-Obergäss, the Austrian specialist glass group which took over Rockware Flaconnage from BTR of the UK last November, said it expected its sales to rise 20 per cent from Mexico

Zürich.

The group, part of Mr Cornelius Grupp's CAG Holding, said the growth would be mainly due to acquisitions in the UK and the Czech Republic and higher capacity operation at the Austrian plants.

Stölzle has become one of the largest European makers of glass containers for the cosmetics, pharmaceuticals and drinks industries, with capacity of 900m flacons a year. But it is still well behind the French leaders, St Gobain and Pochet.

**Sabena beats target for first 11 months**

Sabena, the Belgian airline, said its operating result for the first 11 months of 1994 was positive and BFr560m (\$20.3m) higher than expected, Reuter reports from Brussels.

However, net earnings over the first 11 months remained in the red because of high financial charges, Sabena said.

"Although better than expected, [net] company earnings remain negative... because of high financial charges which we have to pay to the banks," it explained.

Sabena, in which Air France holds a 37.5 per cent stake, had a BFr1.45bn loss in 1993, including a one-time charge of about 1bn for restructuring costs.

**Orkla may sell half of Helly-Hansen stake**

Orkla, the Norwegian group with interests in branded consumer goods and chemical processing, yesterday said it was considering the sale of half its shareholding in Helly-Hansen, which manufactures leisure, sports and survival clothing, writes Karen Fossli in Oslo.

Orkla said it was negotiating the disposal with Resource Group International (RGI), the Seattle-based Norwegian-owned group.

Orkla owns 9.8 per cent of Helly-Hansen's shares, which had a book value in 1993 of Nkr135m (\$19.8m).

Helly-Hansen has production facilities in Norway and Portugal and contracts in east Asia.

The company is best known for its water-repellent clothing and survival suits.

In 1993, Helly-Hansen achieved sales of Nkr623m and an operating profit of Nkr28m.

Orkla said Helly-Hansen no longer represents a part of the group's core operations. RGI is a large shareholder in Gresvig, a Norwegian sports and leisure store chain.



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Floating Rate Notes Due January 2000

In accordance with the provisions of the Floating Rate Notes, notice is hereby given as follows:

Interest Period : 12.01.95 - 12.07.95

Rate of Interest : 7-1/4% per annum

Coupon Amount : US\$18,539.93 per Note of US\$500,000.00 each

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Securities Investment

European Bank & Business Centre

6, route des Trèves - L-2333 Senningenberg

R.C. Luxembourg B 31629

The shareholders of THE JAPANESE WARRANT FUND are hereby convened to an ANNUAL GENERAL MEETING

to be held at the European Bank & Business Centre, 6, route des Trèves - L-2333 Senningenberg, Grand-Duchy of Luxembourg on Wednesday, 18th January 1995 at 4.00 p.m. for the purpose of considering and voting upon the following agenda:

1. Submission of the Report of the Board of Directors and of the Auditor;

2. Approval of Annual Report for the year ended 30th September 1994;

3. Discharge of the Directors;

4. Election of Directors and Auditor;

5. Any Other Business.

Resolutions on the agenda of Annual General Meeting will require a quorum and will be decided at the majority of the shareholders present or represented.

A shareholder entitled to attend and vote at the meeting may appoint a proxy to attend and vote on his behalf and such proxy need not be a shareholder of the Company.

By Order of the Board

Calvin Collins  
Secretary

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## INTERNATIONAL COMPANIES AND FINANCE

## Foster's teams with Wheelock in China venture

By Nikki Tait  
in Sydney

Foster's Brewing, the Melbourne-based group which owns Courage in the UK, has renewed its push into the Asian market by teaming with the Hong Kong-based Wheelock group to form a joint venture in the Chinese port of Tianjin.

It is the first joint deal completed by the two companies since they signed a memorandum of understanding last year to pursue Chinese brewing opportunities.

The deal gives Foster's its third brewing operation in China; the Australian company's two existing Chinese interests are at Shanghai and Domen, where it has a 60 per cent equity interest and operational control.

Foster's said yesterday that the government-owned Tianjin Chief Brewery would be a third partner in the venture.

Foster's and Wheelock will own 50 per cent shares in the new company, the Tianjin Foster's Brewing Company, with

the Chinese business having a minority interest at a subsidiary level.

The new venture has also bought Tianjin's only other brewery, the bankrupt Bohai Brewery, for about A\$8m (US\$6.1m).

Foster's said it planned to manufacture at the Chief Brewery facilities initially, but to recommission the Bohai plant and move production there later.

Given the maturity of beer markets in the west and problems with the Courage operations in the UK, much of Foster's future strategy depends on successful penetration in the Asian region.

In June last year, it announced an internal reorganisation which set up a new Asian division. The China unit, which had been formed a year earlier, became a core part of that division.

Foster's said the Tianjin venture would take its total investment in China to about A\$50m, and that the figure could reach about A\$80m by the end of 1995.

## Great Eagle increase exceeds expectations

By Simon Holberton  
in Hong Kong

Great Eagle, the Hong Kong property and hotels group controlled by the Lo family, yesterday exceeded market expectations with a 73 per cent rise in 1994 net profit to HK\$78.8m (US\$10.1m) from HK\$45.5m.

Profits were struck on a 104 per cent rise in turnover to HK\$1.79bn from HK\$87.5m.

There is a final dividend of 10.5 cents a share, making a total of 14.1 cents for the year, up 15.6 per cent.

Mr S.Y. Lo, chairman, said the property market had not performed well in the past few months because of higher interest rates and measures by the government to curb speculation.

"However, the commercial office market, in which the group is mainly involved, is expected to stay at healthy rental levels," he said.

Mr Lo said he was "very opti-

mistic" about future economic development in Hong Kong and China.

"In the medium and short-term, Hong Kong's economy should continue to grow satisfactorily. This should be underpinned by the massive airport construction works," he said.

The rise in profit was helped by an increase in net rental income, which more than doubled to HK\$704.8m from HK\$301.5m.

Mr K.S. Lo, deputy chairman, said the rents being charged in Citibank Plaza and Great Eagle Centre were below market levels. Many leases come up for renewal this year and in 1995.

"At a time when there will be limited new supply of grade A office space, especially in the core business districts, the group should benefit enormously from rental reversion in the coming years," he said.

## Optus to go ahead with A\$3bn network

By Nikki Tait

Optus Vision, the joint venture formed by Optus Communications, Continental Cablevision of the US and Mr Kerry Packer's Publishing & Broadcasting group, is to go ahead with its ambitious A\$3bn (US\$2.3bn) plan to build a broadband cable network across Australia.

The network, planned to embrace some 3m households by 1999, would be used to carry both pay-television and interactive services, and local telephone traffic.

The project was announced last September, but appeared to be close to collapse after Mr Michael Lee, the federal communications minister, outlined the potential rules governing broadband networks.

Mr Lee indicated that the government would not act to prevent duplication of cable networks being laid by Optus Vision and a rival consortium, comprising Telecom, the government-owned telecommunications group, and Mr Rupert

Murdoch's News Corporation, and would require that all cable system operators offer "open access" to third-party programme suppliers after an initial start-up period.

Yesterday, Optus Vision said that it had decided to proceed after seeing a draft ministerial statement, released on December 23, which elaborated on this stance. It said it was particularly encouraged by the fact that it would be allowed to charge commercial rates to third-party suppliers rather than have to manage third-party access "on an incremental cost-based interconnect".

However, Seven Network, one of the potential participants in the Optus Vision consortium, has already withdrawn. The group will now be made up of Optus, with a 47.5 per cent interest, and Continental Cablevision with a similar stake. The Packer interests, which originally planned to take a 20 per cent holding, will have just 5 per cent at the outset with the option to take this to 20 per cent.

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FINANCIAL TIMES

Information

## Bangkok Land fails in Asian Games bid

By William Barnes  
in Bangkok

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## INTERNATIONAL CAPITAL MARKETS

# Bunds benefit from investors' flight to quality

By Graham Bowley

German government bonds rallied sharply yesterday as investors continued to flee the high-yielding markets of Spain, Italy and Sweden over worries about rising debt and domestic political troubles.

These worries pushed the peseta and lira close to new lows and the D-Mark strengthened, providing a further boost to the German bond market.

Bonds moved higher through important technical levels at 88.70 and 88.00 on the 10-year futures contract, which dealers said sets a base for further rises in the next few days.

Dealers reported flows out of the US into the German government bond market, particularly into the 10-year sector.

The yield spread on US Treasury

bonds versus bunds widened by 10 basis points to 35 basis points to the day.

"Yields on 10-year bonds of 7% per cent will be used as a buying opportunity in these markets," said one trader.

Bonds received a further boost from a downward revision to November M3 money supply figures and unexpectedly high German unemployment data, pushing back the prospect of an early rise in interest rates.

In Italy, the 10-year yield spread over bonds widened to 50 basis points from 485 points at the beginning of the week.

Speculation intensified that the Bank of Italy will soon be forced to raise official interest rates following a rise in short-term money market

rates. The repo rate jumped to 8.5 per cent, the same as the Lombard rate, the ceiling for interest rates.

The yield on Swedish 10-year government bonds rose to 11.2 per cent, an increase of 15 basis points from Monday's

**GOVERNMENT BONDS**

close. The spread against bonds rose to 369 basis points at the close, representing a widening of 45 basis points since the beginning of the week.

The market received little support from the budget presented yesterday by the government, which was largely in line with expectations.

The auction due today of five and 10-year stock will not be helped by the current difficult conditions, dealers said.

In Spain, confidence was further undermined by rumours that the peseta might be forced out of the European exchange rate mechanism.

The yield spread against bonds widened to 451 basis points from 440 points at Mon-

day's close.

The UK gilt market fell in the general flight to quality across Europe.

The Bank of England announced that Ecu bills of three-year Treasury notes will be auctioned on January 17.

US Treasury prices advanced yesterday morning

after December Producer Price Index figures released by the Labor Department came within the range of analysts' expecta-

tions.

By midday, the 30-year government bond had risen by 1% to 95.1%, with the yield falling to 7.889 per cent.

At the short end of the market, the two-year note was up 1% to 99.3%, yielding 7.603 per cent.

The prices of wholesale pay for goods climbed by 0.2 per cent in December, bringing the PPI increase to 1.7 per cent for the year. Without the volatile food and energy components, the figure was also up 0.2 per cent, or 1.6 per cent on the year.

More worrisome to the market was a solid jump in the prices of intermediate goods,

not including food and energy. They gained 0.6 per cent in December, bringing the total for the year to 5.2 per cent.

The strong intermediate prices reinforced the consensus that the Federal Reserve will raise interest rates at or before the meeting of its Open Market Committee on January 31 to February 1.

In the current cycle of monetary tightening, the Fed has raised rate six times since last January, bringing the target rate to 5.6 per cent from 3 per cent.

Bonds also got a boost from a rising dollar. In morning trading in New York, the currency firms to Y100.32 and DM1.537 against the Japanese yen and the D-Mark after dropping to Y99.9 and DM1.537 on Monday.

Call options on the market were solid jumps in the prices of intermediate goods,

# Callable global from Fannie Mae

By Conner Middelmann

The US Federal National Mortgage Association, or Fannie Mae, is to inaugurate its recently established \$20bn global debt facility with the first-ever global callable bond.

Lehman Brothers and Merrill Lynch have been appointed joint lead managers for the bond, which is expected to be launched next week.

Fannie Mae is the largest supplier of funds for American home mortgages and one of the world's biggest issuers of long-term debt. Since home owners can repay their mortgages before their final redemption, a significant amount of the bonds Fannie Mae issues to finance the loans contain a call option enabling it to redeem them early.

Callable bonds tend to pay a yield premium over 'bullet' bonds of the same maturity to compensate investors for the risk of early repayment.

"Callable debt is a viable funding tool allowing us to manage our \$20bn mortgage portfolio more efficiently," said Al Linkin Knight, Fannie Mae senior vice-president and treasurer.

Since 1985, when the agency began issuing callable bonds, it has sold some \$130bn of such debt; about 65 per cent

now contains a call option.

"Because of our reliance on callable debt, we found it important to introduce this key funding tool very early on in the use of our global facility," she added.

The bonds will be targeted mainly at institutional investors, in addition to the yield pick-up, she said. "callable debt is becoming a more important factor in the indices against which institutional investors are being judged."

# CME plans revival of Mexican peso contract

By Laurie Morse in Chicago and Ted Sardacke in Mexico City

The CME will re-write the peso futures contract to allow settlement in US dollars and any contract will require the approval of the Commodity Futures Trading Commission.

The Mexican stock exchange has also said it intended to begin offering short-term exchange rate hedging instruments for companies and to seek to develop a market for futures and options to help control exchange rate risk.

"We're going to do it at some point. We aren't sure on timing, but we'll have a contract trading within the year," said the CME's Mr Andy Yenma.

Mexican officials have said the central bank's effective veto over a peso futures market would be lifted. The central bank had argued that the market was not mature enough to handle complicated derivative instruments.

The peso was one of the first foreign currency futures offered by the CME in 1972. However, trading halted in November 1985, when an edict by Mexico's central bank complicated peso deliveries against the Chicago contract.

# Swap opportunities prompt DM1bn offering from Depfa

By Martin Brice

The rally in the bond market helped Depfa Finance bring a DM1bn offering to the euro-markets yesterday. Mr Frank Riehland, treasurer of Depfa Bank, said the bonds had been launched after favourable swap opportunities appeared.

Joint book-runners Bayerische Landesbank and Commerzbank said the bonds received a strong welcome from investors in Switzerland and the Benelux region. The issue was brought at 17 basis points over the bund and held at that level when freed to trade.

Other German banks are believed to be considering tapping the D-Mark sector, as are Ireland and Sweden.

Yesterday saw two US dollar deals, suggesting the overhang of dollar issuance after the

banks and Italian money market accounts.

Province of Ontario opted for the first time to use Sanwa to underwrite a Y10bn, five-year floating-rate note issue. Mr George Gibson, managing director of Sanwa, said the deal had been placed with institutions in Japan. The house has handled placements for Canadian borrowers in the past.

LB Schleswig-Holstein ended the famine of primary Canadian dollar paper, bringing a \$100m issue via Paribas at 23 basis points over the Canadian Treasury curve. When freed to trade, it widened to around 26 points, within full fees, the lead manager reported.

The GECC five-year deal, called after two years brought at 100m by Goldman Sachs on Monday was increased for the third time to \$250m. GECC also brought its seventh deal in the

past week as BWZ handled its

A\$100m three-year deal with a coupon of 10% per cent, the highest in the Australian dol-

lar short-dated sector.

DSL Bank offered an Ecu10m deal, which lead manager Hambros said was well received in the Benelux region and Switzerland. It said Ecu3.3bn of bonds mature within two months.

## WORLD BOND PRICES

## BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Day's change	Yield	Week ago	Month ago
Australia	6.00%	09/04	91.3900	+0.050	10.43	10.08	10.20
Belgium	7.75%	10/04	95.0900	+0.260	8.50	8.50	8.29
Canada	9.00%	12/04	97.9500	-0.22	9.18	9.18	9.18
Denmark	8.75%	12/04	98.2000	-0.25	9.15	9.15	9.15
France	BTAN	03/04	98.2500	-0.10	9.05	9.05	9.05
CAT	7.50%	04/05	94.3500	-0.340	9.33	9.40	9.03
Germany	Bund	7.37%	08/04	-0.080	7.02	7.07	7.45
Italy	No 119	04/04	103.0000	-0.005	3.47	3.47	3.47
Japan	No 164	12/04	102.2200	-0.020	7.00	6.99	6.99
Netherlands	7.25%	10/04	98.5900	-0.080	7.78	7.81	7.81
Spain	10.00%	02/05	97.0000	-0.080	7.06	11.71	11.83
UK Gilt	6.00%	08/08	90.02	-1.32	8.68	8.75	8.47
7.50%	11/04	-0.01	8.72	-0.01	8.51	8.51	8.51
10.00%	01/05	-0.15	8.72	-0.01	8.51	8.51	8.51
US Treasury	7.075%	11/04	100.11	+16.22	7.82	7.58	7.86
7.500%	11/24	-0.00	100.11	+16.22	7.85	7.58	7.86
8.000%	04/04	+0.120	82.9000	+0.120	8.76	8.78	8.44

London closing, New York mid-day. \*1% general interest rate. \*\*2.5% general interest rate. \*\*\*2.5% per cent payable by non-residents. \*\*\*\*2.5% per cent payable by non-residents. \*\*\*\*\*2.5% per cent payable by non-residents.

Source: MMIS International

## US INTEREST RATES

	Treasury Bills and Bond Yields
One month	8.5%
Two month	8.7%
Three month	8.85%
Five year	7.85%
Six month	8.6%
One year	7.25
Two year	7.85%

## BOND FUTURES AND OPTIONS

	NOTIONAL FRENCH BOND FUTURES (MATIF)
Open	Sett price
Mar 108.60	103.80
Jun 108.86	105.10
Sep 108.30	105.54

Source: CME 2007 Puts 10000. Previous day's open int., CME 1987 Puts 10000.

## DEPFA BONDS

	NOTIONAL SPANISH BOND FUTURES (MEFF)
Open	Sett price
Mar 82.25	82.44
Jun 82.25	-0.01
Sep 82.25	+0.01

## UK INTEREST RATES

	NOTIONAL SWEDISH BOND FUTURES (LSE)
Open	Sett price
Mar 82.25	82.44
Jun 82.25	-0.01
Sep 82.25	+0.01



## British Excellence and Quality AN OCCASIONAL SERIES

### Beefeater Gin

Beefeater London Distilled Dry Gin is the world's leading brand of premium gin, enjoyed in over 170 countries. Beefeater's complex combination of exotic botanicals, skilful distilling, quality production and exceptional taste has its origin generations ago when the young pharmacist, James Burrough, perfected an exclusive recipe for gin.

His recipe and distilling methods remain virtually unchanged at the Beefeater distillery in Kennington, London. Botanicals are gathered from all over the world. Juniper berries from Italy and the Mediterranean, citrus peels from Spain, almonds, coriander from Russia and Eastern Europe, angelica and orris-root are distilled with pure grain alcohol to produce Beefeater.

James Burrough Limited believes that there can only be one true source for a London Dry Gin and that is London, and perhaps because of this uncompromising stance, Beefeater has become the world's most exported brand of premium gin.

For discerning drinkers all over the world Beefeater's refreshing, dry clean yet complex taste is the mark against which all other premium gins are judged. James Burrough would undoubtedly be pleased that, to this day, dedication to quality has ensured that Beefeater Gin is the most sought after premium gin in the world.

*The Committee, which was established in 1992, aims to focus attention on British excellence, style, craftsmanship, innovation and service. These are qualities which all its members share and for which British products and services are renowned around the world.*

For further information, please contact:

The Director, The Walpole Committee, 40 Charles Street, London W1X 7PB, England. Tel: +44 71 495 3219 Fax: +44 71 495 3220

## COMPANY NEWS: UK

Finance director resigns and shares dive 32p on anticipated shortfall

## MDIS makes further warning

By Paul Taylor

Shares in McDonnell Information Systems fell sharply again yesterday, after the Hamei Hempstead-based computing services group issued its second profit warning in four months and announced that Mr Ian Knox, finance director, had resigned.

The shares which were floated at 260p in March, fell a further 32p to close at 74p yesterday. The group blamed software order slippage and other factors, including a £2.5m trading loss in the recently acquired Xerox Chess software business and higher than expected R&D expenditure for an anticipated 1994 profits shortfall.

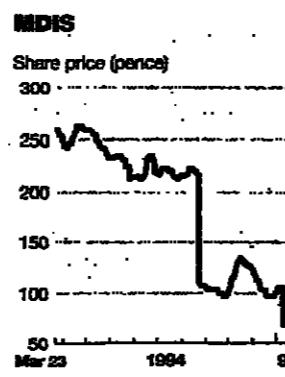
MDIS said turnover in 1994 will be similar to the £14.5m reported for 1993. The company added, "although

MDIS traded profitably in the second half of 1994, trading has not met the board's expectations".

As a result, MDIS said "pro-forma profits before tax for the year from continuing operations will be significantly lower than both the pro-forma results for 1993 and current market estimates".

MDIS' reported pro-forma 1994 pre-tax profits of £21.3m and analysts, including those at County NatWest, the company's broker, had already scaled back their 1994 profit estimates to between £13.5m and £17m.

The company added that earnings will be affected by a higher than normal tax rate resulting from unrecovered overseas losses. However, it emphasised that it has a strong working capital position and was cash generative in the second half.



Accordingly, the board said it expected to recommend a final dividend of 3.95p making a total of 6.25p, unchanged from the pro-forma 1993 figure.

The board identified several key problem areas as contributing to the anticipated prof-

its shortfall. Among these, it cited the slippage of orders in the public sector, lack of orders for its new flagship banking software package, PRO-IV IRS, and hardware supplier delays, together with a 10 per cent increase in spending on R&D.

Although analysts had been expecting disappointing full year results, the scale of MDIS' problems disclosed yesterday caught them by surprise.

Mr Richard Holway, publisher of a newsletter which reports the financial performance of the UK computing services industry, said he was "seriously surprised" by the extent of the problems.

He added that he was also concerned about the knock-on effects of the MDIS problems on other companies in the software and computer services sector. "This is not good for the industry," he said.

Financials Sodexho, the holding company with almost half the capital, will take up its full entitlement in the rights issue.

Gardner Merchant said the two groups had known each other for many years. "We have the highest regard for them. The two businesses are uniquely complementary - but beyond that we have no comment."

The prospective takeover had been widely talked about since the weekend. Yesterday shares in Sodexho, listed on the Paris Bourse, were suspended pending the announcement, which was made late yesterday evening.

Sodexho was interested in buying Gardner when it was still owned by Forte, the hotels and leisure group, but it is thought that it would not pay more than £400m. In the event, Gardner was bought by the management for £402m at the end of 1992.

Forte still has a 24 per cent stake in Gardner, and will realise £132m if the deal goes ahead. Management and employees at Gardner own up to 20 per cent.

The City will be disappointed that Gardner Merchant will not now be floated. One analyst suggested that the buy-out would come to be seen as "one of the absolute classics".

Sodexho is a similar group to Gardner, providing contract catering to businesses, educational establishments, hospitals and construction sites around the world. The group, which is also a market leader in the restaurant voucher business, operates in more than 40 countries.

Carr's Milling Industries, which has interests in agriculture, flour milling, baking and engineering, is in talks on a merger deal that could virtually double the size of the company.

The potential partner is NWF, a private Cheshire-based company which also has interests in agriculture, as well as in distribution of groceries and fuel.

Carr's has a market capitalisation of £17.4m, while NWF is valued at about £16.5m. The common interest of both companies in animal feed and fertilisers provides the commercial logic for the merger.

**Carr's Milling holding merger talks with NWF**

By David Blackwell

from valves developed for non-CFC propellants.

US sales were up by 7 per cent to £15.1m, despite a 14 per cent drop in sales to US Surgical, Temex Danbury's largest customer, which has lost much of its market share.

The North Carolina operation continued to suffer from manufacturing problems.

Mr Chambre said these weaknesses were being resolved and he expected a sustained recovery in the UK and further recovery at Temex Danbury in the second half.

Earnings per share rose from 7.5p to 7.9p. An unchanged interim dividend of 4.2p is declared.

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## COMPANY NEWS: UK

Acquisition of ITC Entertainment will expand group's film interests

## \$165m wedding for PolyGram

PolyGram, the UK entertainment group, is expanding its film interests by buying ITC Entertainment in a deal valued at \$165m (£105m), writes Alice Rawsthorn.

Founded by Lord Lew Grade, ITC owns the rights to 500 feature films and vintage television series including *Thunderbirds*, *The Saint* and *The Tom Jones Show*.

The move forms part of a long-term strategy for PolyGram, which is already one of the world's largest

music groups. It has recently been creating a film production and distribution business which, last year, had a worldwide hit with *Four Weddings And A Funeral*.

PolyGram is controlled by Philips, the Dutch electronics concern.

Mr Michael Kuhn, president of PolyGram Filmed Entertainment, said the ITC acquisition "not only gives us access to a catalogue of very attractive properties, but also takes us into TV syndication in the US".

ITC then went through a number of different owners. It

was founded in 1954 by the flamboyant Lord Grade, who started his show business career as a champion Charles dancer and dominated the birth of UK commercial television in the 1960s and 1970s.

He moved into film production in the 1970s only to lose control of his company in 1982 after the failure of *Raise The Titanic*, which cost \$86m to make and took just \$8m at the box office.

ITC then went through a number of different owners. It

has in the past two years been revitalised under Mr Jules Haimovitz, a US television executive, who has rekindled its film production interests, notably by backing *The Last Seduction*, and marketed its catalogue more actively.

ITC owns the rights to 10,000 hours of film including movies such as *On Golden Pond* and *Return Of The Pink Panther*.

Mr Haimovitz will continue as president under PolyGram; with Lord Grade rejoining as life chairman.

Splicing the star-studded jigsaw  
New film group will focus on distribution, says Alice Rawsthorn



Trevor Humphries

PolyGram is accustomed to star-studded deals.

It is, after all, one of the world's largest music groups with U2 and Luciano Pavarotti on its roster, and it recently acquired the Tamla Motown and Def Jam record labels.

But for pure pizzazz it would be hard to beat yesterday's deal whereby PolyGram paid \$165m for ITC Entertainment, which boasts *Thunderbirds*, *Joe 90*, *Captain Scarlet* and *The Prisoner* in its catalogue of television shows and Lord Lew Grade as its founder and new life chairman.

The acquisition of ITC is a logical addition to PolyGram's fast-growing film division.

However, it is only one of the final pieces in the jigsaw with which PolyGram plans to create a fully-fledged film production and distribution business.

PolyGram arrived in Hollywood in spring 1981 when Mr Michael Kuhn, a British lawyer, moved over from its music division to set up PolyGram Filmed Entertainment, armed with \$200m in initial working capital.

The company has since backed some 35 movies.

*Four Weddings And A Funeral*, its biggest hit, cost less than \$50m to make and has become the highest grossing British film ever, taking \$250m at the box office.

It has also had a string of smaller hits.

These include *Priscilla, Queen Of The Desert*, the camp

comedy that cost less than \$2m and has grossed \$29m, and *Neil*, the new Judie Foster film which has already taken \$20m in the US.

PolyGram is now regarded in Hollywood as one of the new "mini-majors", alongside New Line, the film company owned by Mr Ted Turner, the media mogul. These are smaller than the established studios, but larger than classic independents.

The ITC deal will strengthen PolyGram by expanding its back catalogue.

Mr Kuhn said that, although

the current management had "knocked ITC into shape" the company's chequered history meant that some of its properties were still under-exploited.

He also plans to film some of its television properties, such as *The Prisoner*, which he sees as a "major motion picture".

Mr Kuhn now hopes to acquire more film and television catalogues. PolyGram has also been mooted as a potential purchaser for the MGM movie studio, when Credit Lyonnais, the French bank, finally relinquishes control.

However, Mr Kuhn's next

major move will be in distribution. He estimates that PFE's share of *Four Weddings*' profits doubled in countries where it handled distribution and if it is to derive the full benefit of future hits, PFE must distribute its own films.

PFE already handles its own distribution in some markets, such as the UK, and has formed a joint venture with Universal, the studio owned by Matsushita, the Japanese electronics group, to distribute its smaller films in the US.

It still sub-contracts distribution of larger productions to the big US studios. PFE has teamed up with 20th Century Fox for *Paris Match*, a \$40m comedy starring Meg Ryan and Kevin Kline, which comes out in May.

Pox will invest in the production and pay for the marketing. It will also keep a larger share of the profits if *Paris Match* is a success, or the loss, if it is not.

The capital cost of establishing a distribution operation would be "relatively modest", said Mr Kuhn, but he had to be confident that PFE could produce enough hits to counter the impact of its full exposure to any failures.

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"It isn't, I'll be out of Hollywood and back in London driving a number 19 bus."

## Norwich Union policy pay-outs cut by 9.4%

By Scheherazade Daneshkhah

Norwich Union, the mutual insurer, yesterday announced cuts of 9.4 per cent in its pay-outs on short-term-with-profits policies - the heaviest so far.

Last week, General Accident, Commercial Union and Friends Provident announced cuts of 6.1 per cent, 5.7 per cent and 4.2 per cent respectively on 10-year endowment policy pay-outs.

Mr Richard Harvey, general manager (finance), said 1994 had been a disappointing year for investment markets. "Pay-outs cannot be maintained at previous levels which were

built up during the high returns of the 1980s," he said. "Future bonus rates must reflect expected returns over the lifetime of each policy."

Norwich Union expects investment returns to be higher in the next five years than in the first half of the 1990s but for these returns to be about half of those seen in the previous decade.

The value of a 25-year endowment policy taken out by a man aged 39 paying £50 a month maturing in 1995 is £22,457 compared with £28,423 last year. The corresponding figure for a 10-year policy is £10,418, against £11,377.

## Export penetration helps Treatt rise 21%

By David Blackwell

Rising levels of exports helped Treatt, the USM-traded supplier, blender and distiller of essential oils and aromatic chemicals, lift both annual profits and sales by more than 20 per cent.

For the year to September 30 pre-tax profits rose 21 per cent, from £1.65m to £2.02m, while sales increased 22 per cent to £18.7m (£15.4m).

Sharp rises in many commodity prices since last October are expected to lead to a strong first half this time, as the group has already secured enough supplies to meet

demand for the rest of the year. Orange oil, which accounts for 20 per cent of its business, has risen from \$1.50 to more than \$4 a kilo following drought in Brazil.

Treatt has a basic range of over 100 essential oils. Its customers include flavour and fragrance creators as well as manufacturers of soft drinks, food, pharmaceuticals and detergents.

In 1990 it formed Florida Treatt in order to make natural orange juice aromas - sales last year rose by nearly 70 per cent.

Earnings rose from 12.27p to 14.12p. A final dividend of 3.4p takes the total to 4.6p (4p).

## Retailers report higher sales in the run-up to Christmas

Like-for-like sales at Signet, the jewellery group formerly known as Ratners, advanced just 3 per cent in the 11 months to December 1994, compared with the same period the previous year.

In the last two months, which included Thanksgiving and Christmas, the comparable increase in both the UK and the US was also 3 per cent.

However, the group said that pre-tax profits for the year to January 28 were likely to be "comfortably ahead" of the previous year's £1.6m before provisions for the sale of Salford's, the figure falling "within the overall range of analysts' current forecasts".

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Trading for Christmas and the new year at Whitbread was ahead of the same period last year and in line with expectations.

Trends were similar to the first half with food sales in Whitbread Inns showing the

strongest growth. Beer volumes through its pubs were also ahead, while Beefeater and TGI Friday's trended well.

Break for the Border Group, the restaurant and live music venue operator, reported a 23 per cent increase in turnover for the quarter ended December 31 compared with the same period the previous year.

Trading growth was strong in both Dublin and London.

At Hodder Headline, the publishing group, like-for-like sales in the last quarter of 1994 were 13 per cent ahead.

Group sales for 1994, the first full year to include Hodder & Stoughton's results, rose 53 per cent from £51m to £78m.

Clinton Cards, the greeting cards retailer, said trading in the five-week period to December 31 was satisfactory and in line with directors' expectations.

On a like-for-like basis, with prices held at 1993 levels, greeting cards' sales improved slightly over last year. Volume sales of gift products also showed increases, but ticket prices were lower.

Trading for Christmas and the new year at Whitbread was ahead of the same period last year and in line with expectations.

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much of it from low margin trading side," said Mr Simon Mitchell, finance director.

Sugar trading is expected to contribute only 1.5 per cent of UM's pre-tax profits this year, compared with 40.6 per cent in September 1993. Storage and engineering will together contribute 42 per cent, against 10 per cent five years ago.

Molasses trading, in which UM is the international market leader, remains "the glue" that holds the group's businesses together, said Mr Holderness-Roddam. Its share of profits is expected to be 33 per cent this year compared with 37 per cent in 1993.

In line with last year's decision by Tate & Lyle to provide less detailed segmental data than previously, UM declined to give a profits forecast. Sales contribute £750m,

much of it from low margin trading activities, to Tate & Lyle's £20m turnover.

Mr Holderness-Roddam said UM, which employs 1,500 people and operates in 25 countries, had spent more than £15m on nine acquisitions in the past three years to expand its feed, storage and engineering equipment businesses. Although mainly in the UK, these included Germany's Walter engineering equipment name and product range.

Recent investment in existing businesses included £12m in the dry feedstuffs storage facility at Royal Portbury Dock, Avonmouth, where new facilities are due to open this week, doubling capacity to 200,000 tonnes. UM aims to attract more than a third of the animal feedstuffs imported into the UK to Portbury in the next three to four years.

## Howden responds to overseas demand

By Tim Burt

Howden Group, the world's largest manufacturer of industrial fans, yesterday announced plans to start export production in South Africa and increase output in south-east Asia amid growing overseas demand for its engineering products.

Buoyant sales in those markets helped lift first half profits by 12 per cent to £10.6m (£9.45m), on turnover ahead of £214.4m to £193.8m.

Mr John Johnson, chief executive, said the improvement in the six months to October 31 was due in part to first time contributions from Donkin Manufacturing, the South African fan maker acquired last summer, and benefits of restructuring elsewhere in the group.

At the operating level, new acquisitions contributed 43 per cent of the profits increase from £10.4m to £12.2m, and added £9.19m to the sales total.

"South Africa has performed wonderfully and, following the political changes, we've set up task forces there to win export contracts in North America and Europe," said Mr Johnson.

He also predicted rapid growth in China, where the company has taken a 70 per cent stake in a new engineering plant.

Group borrowings rose £7m to £41m - equivalent to gearings of 40 per cent - to cover increased production costs at Wirth, its German drilling equipment subsidiary.

Mr Johnson predicted gearing would fall to about 35 per cent once Wirth was paid for two tunnel boring machines ordered by Spie Batignolles, the French construction group.

Earnings per share rose to 2.5p (2.2p), and the interim dividend was 0.89p (0.82p).

Although the shares fell 5p yesterday, analysis broadly welcomed the figures and suggested the decline was due mainly to profit-taking.

Forecast full year profits of £31.1m put the shares on a forward multiple of 12 - a 12 per cent discount to the market.

Profits are expected to exceed £36m next year once Howden has completed the rationalisation of Wirth and the restructuring at Novenco and Buffalo, the two fan companies acquired in 1993.

The capital cost of establishing a distribution operation would be "relatively modest", said Mr Kuhn, but he had to be confident that PFE could produce enough hits to counter the impact of its full exposure to any failures.

He said: "It's a judgment call. We've got the necessary quantity of films - we're now making nearly 20 a year - but we've must be sure that the quality is right."

"It isn't, I'll be out of Hollywood and back in London driving a number 19 bus."

It still sub-contracts distribution of larger productions to the big US studios. PFE has teamed up with 20th Century Fox for *Paris Match*, a \$40m comedy starring Meg Ryan and Kevin Kline, which comes out in May.

Pox will invest in the production and pay for the marketing. It will also keep a larger share of the profits if *Paris Match* is a success, or the loss, if it is not.

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## COMMODITIES AND AGRICULTURE

## Supply tightness drives rubber to all-time high

World rubber prices as measured by the International Natural Rubber Organisation have hit record levels on the back of soaring global demand and tight supplies, according to Iro officials, reports Reuters from Kuala Lumpur.

"Rising world prices pushed the Iro five-day average to hit an all-time high of 323.58 Malaya/Singapore cents [a kilogram] on Monday," said Mr James Hegarty, the organisa-

tion's buffer stock manager. The previous high was 323.36 cents on June 6, 1988.

Iro is unable to intervene to bring prices down as it exhausted its 220,000 tonnes buffer stock in October while trying to cool the world market. And Malaysian traders expect prices to continue upwards in the coming weeks because of the approach of the wintering season - when tapping is reduced - and growing

demand from tyre-makers in the US and Europe.

Mr Hegarty said the present strong world rubber prices would encourage producers to increase output, but added that any increase will not dampen prices. "World demand is outstripping supply and rubber will remain in the higher range this year," he said. "But producers should produce more and take advantage of the strong prices."

## Reduced crop comes as a relief to Indian tea industry

By Kunal Bose in Calcutta

India's tea crop is estimated to have fallen by 2.8 per cent in 1994, much to the relief of the country's tea industry. Last year very low prices were received for medium and low grades because of oversupply and poor export offtake.

Industry officials say the early onset of winter restricted the production of tea in Assam and West Bengal in November and December and some tea estates had deliberately stopped plucking in the first week of December to avoid a repeat of the 4m kg spill-over of low-grade, fibrous tea that got the market off to such a bad start in 1994. As a result, they say, the 1994 output total is likely to be about 738m kg, compared with 768m kg in 1993.

The Consultative Committee of the Plantation Associations says that the gains in north India should regularly apply a brake on production in December, using that month instead to prune bushes on a large scale so that the production of quality tea can be maximised during the following season.

While production figures for the final two months of 1994 are yet to be released by the Tea Board, the industry officials feel that the north Indian

crop in November could not be more than 48m kg, down 10m kg from the same month of 1993. The December crop was around 15m kg, against 28.1m kg in the final month of 1993.

"What, however, must not be lost sight of is that there was an unusual spurt in tea production in the north during November and December," December 1993, says a Tea Board official.

"Unfortunately, much of that tea was of poor quality." North Indian tea production is estimated to have fallen more than 16m kg to 562m kg in 1994, while output from southern gardens is put at 176m kg, down 34m.

At north Indian auction centres, including Calcutta and Guwahati, prices last year

were nearly 14 per cent lower than in 1993. At the south Indian centres the fall was more than 27 per cent.

Industry officials admit that, except for the few companies which produce only quality tea, profit margins were badly affected during 1994. "The majority of producers in south India will not have money to buy the requisite quantity of nutrients and other inputs in the current season," says one.

"This will tell on productivity and also on quality of tea. In the south, there are nearly

40,000 small growers with holdings of less than 8.9 hectares and almost all of them faced badly last year."

The Tea Board says that in the first eight months of the last (December-November) financial year it issued shipment licences for 125.53m kg, compared with 138.51m kg in the same period of a year earlier.

The setback in export was almost entirely on account of former Soviet countries, which had placed orders for only 31.51m kg of tea till November, down from 51.67m kg in the same period of the 1993. Iran, a big buyer of Indian tea till 1992, had hardly placed any orders.

Shipment licences issued for the UK, in contrast, were up to 28.01m kg from 24.94m and for Poland to 20.99m kg from 15.68m.

Meanwhile, till November, the Sri Lankan crop was up 15.7m kg to 223.6m kg, while a surge in Kenyan production in November took that country's crop to nearly 186m kg. Kenya may have ended 1994 with a crop of over 205m kg, against 211m kg in 1993, as the weather remained favourable in December. Bangladesh had produced 49.5m kg of tea by the end of November, up from 47.7m kg in the same period of 1993.

### MARKET REPORT General uptrend resumed at the LME

The general uptrend at the London Metal Exchange was restored yesterday, with copper and aluminium prices notching up fresh peaks for the current bull-market, while nickel came close to its recent high. But late selling and profit-taking hit most contracts.

Aluminium eased substantially, and traders said it was starting to struggle near overhead targets, although copper remained strong.

#### LME WAREHOUSE STOCKS (in Monday's closest tonne)

	Aluminum	Aluminum alloy	Copper	Lead	Magnesium	Nickel	Steel	Tin
Jan	-10,200	to 1,993,200						
Feb	-100	to 30,320						
Mar	+250	to 313,425						
Apr	-1,125	to 307,975						
May	-2,150	to 1,182,750						
Jun	-155	to 27,955						

## Giant Kazakh gold deposit up for sale

By Kenneth Gooding, Mining Correspondent

The Vasilkovskoye gold deposit, claimed to be one of the three biggest in the world and containing precious metal worth US\$3bn at present prices, is to be put up for sale by tender to foreign investors by the government of Kazakhstan, formerly part of the Soviet Union.

Morgan Grenfell, the UK investment banking arm of Deutsche Bank, said yesterday that several of the world's leading mining companies had already expressed an interest in the project. Morgan Grenfell, the UK arm of the EBRD, has been under development since 1979 but the project was shut down between 1988

and 1993 because of financial constraints.

Mr Abdrahman Begalinnov, Altynalmas' president, said last year that Kazakhstan wanted to increase gold output from about 14 tonnes to between 42 and 56 tonnes very quickly to tonnes a year of ore. No details of gold content have been given either by MGRS or Morgans, which said the information was being withheld at the request of Altynalmas.

Morgans is co-operating with the Export-Import Bank of Kazakhstan and Brook Hunt, a London-based technical consultancy organisation. An accounting firm, probably Price Waterhouse, will join the consortium. Mr Martin Kingston of Morgans said the primary role of the advisory team was to ensure that Kazakhstan derived maximum benefit from

the mine's privatisation.

The European Bank for Reconstruction and Development assisted Altynalmas in the selection of its financial adviser and is administering funds - provided from grants by the governments of Japan and Canada - to pay for the present costs of advisor work. The EBRD has identified a number of additional projects for which it is considering providing similar support.

Altynalmas already has a joint venture with the London-quoted Bakyrchik Gold to develop the Bakyrchik mine and another with the Moonstone Group, a Channel Islands-based company, to explore for gold and diamonds in the republic.

## Ghana's Ashanti broadens its horizons

By Kenneth Gooding

become an truly international gold miner.

In Africa, where large areas were still virtually unexplored, Ashanti would go exploring. Elsewhere in the world, it would seek semi-developed projects, said Mr Jonah, when presenting the company's annual results in London.

This objective could not be met solely by developing its Obusua mining and processing complex in Ghana so the company would move aggressively into other parts of the world to

niques and a full range of processing systems. The company is the biggest user of biological gold processing where bacteria are used to release gold from the ore.

Ashanti is 43 per cent owned by Lonrho, the UK-based conglomerate which has other mining interests and is also active in the former Soviet Union.

He could see good opportunities in republics of the former Soviet Union where Ashanti could bring its technical expertise to bear - at Obusua it employs deep underground mining and open pit tech-

and neighbouring countries in West Africa, Ashanti was evaluating projects that could take advantage of the company's logistical and technical base at Obusua. Further afield, offices had been opened in Eritrea and Ethiopia and close business links were being developed in the East African countries.

Last year Ashanti spent US\$5m on exploration at Obusua. This year spending at the complex would be boosted to US\$10m and a further \$15m was earmarked for exploration elsewhere.

## Russia's January oil exports may miss target

Russia plans to export 2.1m barrels a day of crude oil this month, up 500,000 b/d from actual December volumes, according to the latest export schedule from state pipeline operator Transneft, reports Reuters. But actual exports may fall well short of this level as administrative delays have already hampered loadings at Black Sea and Baltic ports and a dispute with Ukraine over pipeline transit tariffs has cut deliveries to central Europe.

In the January programme approved by the Russian Ministry of Fuel and Energy on December 29 Transneft anticipates seaborne exports for the month averaging 1.2m b/d. During December Russia managed to load only 750,000 b/d at Black Sea and Baltic ports. In January loadings have already been disrupted as a result of administrative delays at Black Sea and Baltic ports and a dispute with Ukraine over pipeline transit tariffs has cut deliveries to central Europe.

This has led to a growing backlog of ships at the main Russian Black Sea port of Novorossiysk and the Latvian port of Riga.

But a row with Ukraine over

a rise in pipeline tariffs has already resulted in a severe drop in planned deliveries of 400,000 b/d to Hungary, the Czech Republic and Slovakia.

Pumping along the Friendship pipeline to those countries which crosses Ukraine stopped completely for five days from December 31. It again ceased flowing on Monday and has not yet resumed, according to central European industry executives. "We've been told that deliveries may resume on Wednesday but we are not sure what will happen," said one.

Transneft also anticipates slightly higher volumes of 850,000 b/d along the Friendship pipeline to countries in central Europe and Germany.

But a row with Ukraine over

terminal of Ventspils in the Baltic, Russian exports say.

The programme shows Russia expects to send 650,000 b/d through Novorossiysk, almost 270,000 b/d via Ventspils, 175,000 b/d through the Ukrainian Black Sea port of Odessa and just over 120,000 b/d via Russia's Tuapse on the Black Sea.

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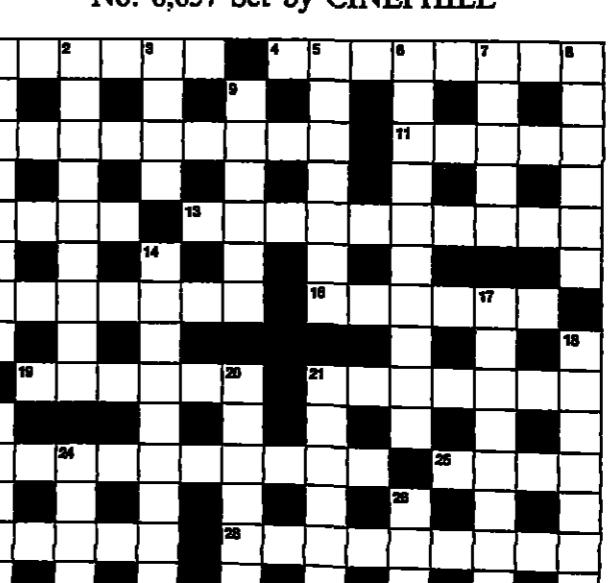
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### JOTTER PAD

## CROSSWORD

No. 8,657 Set by CINEPHILE







LONDON SHARE SERVICE

INV TRUSTS-SPLIT CAPITAL

INVESTMENT COMPANIES - Cont.

OIL EXPLORATION & PRODUCTION - Cont.

PROPERTY

RETAILERS, GENERAL - Cont.

TRANSPORT - Cont.

LEISURE & HOTELS

OIL, INTEGRATED

SPIRITS, WINES & CIDERS

WATER

OTHER FINANCIAL

SUPPORT SERVICES

AMERICANS

LIFE ASSURANCE

OTHER SERVICES & BUSINESSES

TELECOMMUNICATIONS

CANADIANS

MEDIA

PAPER, PACKAGING & PRINTING

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SOUTH AFRICANS

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## MARKETS REPORT

**D-Mark buoyed by weak peseta, lira**

The strong D-Mark surged in Europe as political uncertainty in Spain and Italy and budget worries in Sweden drove investors to the safe haven of the German currency, writes Motochi Rich.

Fresh allegations of political scandal in Spain fuelled nervousness and the peseta suffered in early trading amid rumours it would be forced to leave the Exchange Rate Mechanism. The peseta fell to a new low of Pt87.85 against the D-Mark and closed in London at Pt87.09, from Pt86.17.

The lira came under heavy pressure as Mr Oscar Scalvano, Italian president, resumed talks and Mr Silvio Berlusconi, outgoing prime minister, demanded either a fresh mandate to govern or snap elections. The lira fell to a record low of L105.60 against the D-Mark and closed in London at L105.8, from L104.9.

The Swedish krona dipped sharply following a budget which analysts said was too lit-

tle, too late. It fell from Skr1.841 to Skr1.885 against the D-Mark during London trading and probe as low as Skr1.9150 against the D-Mark.

The US dollar moved erratically against both the D-Mark and the yen as the Canadian dollar moved to a nine-year low, breaching the key C\$1.41 level against the US dollar.

Analysts were talking of a mini-crisis in European currencies as Mr Pedro Solbes, Spain's economy minister, denied rumours that the peseta would be forced to leave the ERM. Mr Ken Watrett, international economist at HSBC Greenwich, said: "Talk that the peseta is near its floor in the ERM - Pt89.9 against the D-Mark - is premature."

**Sk1 Pound in New York**

Jan 10	Closing mid-point	Change on day	Bid/offer	Days' mid-low	Rate	One month	Three months	One year	5%pa	Bank of Eng. Index	
Europe	-	-	-	-	-	-	-	-	-	-	
Austria (Sch)	10.6730	-0.0588	664 - 706	17.1430	16.8006	16.8522	1.0	16.8182	1.3	116.1	
Belgium (DK)	10.2354	-0.0204	554 - 584	12.1005	12.0200	12.0200	-	12.0200	0.8	102.1	
Denmark (DK)	9.4866	-0.0055	327 - 347	8.4704	8.4285	8.4384	-0.2	9.4311	0.2	9.4035	0.3
Finland (FM)	7.4339	-0.0182	272 - 405	7.4950	7.3900	-	-	-	-	88.5	
France (FF)	8.2734	-0.0076	709 - 759	8.3185	8.2964	8.2711	0.3	8.2846	0.4	8.2028	0.9
Germany (D)	2.3034	-0.022	924 - 944	2.4072	2.3885	2.3913	1.1	2.3856	1.2	2.3488	1.8
Greece (GR)	0.3723	-0.0047	504 - 534	0.3763	0.3710	0.3710	-	0.3704	0.1	0.3694	0.1
Ireland (I)	0.7000	-0.0001	1.15 - 1.18	0.7000	0.6998	0.6998	1.008	0.6998	0.0	1.0074	0.1
Italy (L)	280.08	-0.12	569 - 627	224.02	220.77	220.77	2.25	220.49	2.3	220.49	2.3
Luxembourg (L)	49.3244	-0.0504	552 - 553	49.5321	49.2690	49.3544	1.0	49.2984	1.3	49.5934	1.8
Netherlands (P)	2.5842	-0.0243	830 - 854	2.6975	2.6904	2.6758	0.1	2.6368	1.2	2.5836	1.8
Norway (NO)	10.4855	-0.0653	817 - 859	10.5463	10.4440	10.4851	0.1	10.4841	0.1	10.4785	0.1
Portugal (P)	247.598	-0.085	404 - 792	249.147	245.453	248.416	-0.3	248.891	-0.7	248.891	-0.7
Spain (P)	20.244	-0.0023	263 - 283	21.000	20.798	20.798	-2.0	20.887	-2.1	20.887	-2.1
Sweden (S)	0.6954	-0.0003	527 - 551	0.7330	0.7115	0.7115	-1.7	0.7104	-1.3	0.7444	-1.3
UK (G)	2.0048	-0.0214	337 - 357	2.0170	1.9520	2.0008	2.3	1.953	2.3	1.9433	3.1
Ecu (S)	-	-	-	-	-	-	-	-	-	78.2	
SDR (S)	0.935013	-	-	-	-	-	-	-	-	-	
<b>Americas</b>	-	-	-	-	-	-	-	-	-	-	
Argentina (Peso)	1.5904	-0.0005	601 - 607	1.5948	1.5887	-	-	-	-	-	
Brazil (R)	1.3245	-0.0111	223 - 263	1.3270	1.3178	-	-	-	-	-	
Canada (C\$)	2.2085	-0.0211	057 - 072	2.2084	2.1959	2.2067	-0.1	2.2083	-0.3	83.7	
Mexico (New Peso)	5.9709	-0.0654	134 - 263	10.4248	9.5020	-	-	-	-	-	
USA (S)	1.5002	-0.0005	1.5045	1.5082	1.5082	0.2	1.5098	0.1	83.1		
<b>Pacific/Middle East/Africa</b>	-	-	-	-	-	-	-	-	-	-	
Australia (A\$)	1.0048	-0.0021	338 - 357	1.0248	1.0202	1.0237	-1.7	1.0244	-1.9	1.0212	-2.3
Hong Kong (HK)	0.1082	-0.0052	526 - 557	12.1405	12.0947	12.0773	3.1	12.0522	0.5	12.0522	0.5
India (INR)	49.8283	-0.1749	223 - 297	49.0780	48.8810	-	-	-	-	-	
Japan (Y)	156.421	-0.291	333 - 350	158.840	158.070	156.861	4.1	154.846	4.0	154.801	4.8
Malaysia (M\$)	3.9842	-0.0161	824 - 826	4.0008	3.9733	4.0248	-0.3	4.0247	-0.3	187.1	
New Zealand (NZ\$)	2.4388	-0.0038	354 - 381	2.4528	2.4347	2.4422	-2.9	2.4535	-2.7	2.4588	-2.1
Philippines (P)	58.1478	-0.0023	816 - 828	58.8000	57.3742	-	-	-	-	-	
Saudi Arabia (Riyal)	1.9015	-0.0020	226 - 247	1.9015	1.8947	1.9015	-2.1	1.8947	-2.1	1.8947	-2.1
Singapore (S\$)	2.2638	-0.0064	228 - 249	2.2814	2.2814	-	-	-	-	-	
S Africa (Com.) (R)	5.5218	-0.0005	197 - 238	5.5230	5.5121	-	-	-	-	-	
S Africa (Ft)	6.4899	-0.1247	502 - 636	5.6984	5.6725	-	-	-	-	-	
South Korea (Won)	124.16	-0.31	368 - 445	128.15	123.22	128.15	-0.4	127.00	-0.5	127.00	-0.5
Taiwan (T\$)	41.0260	-0.0781	511 - 524	41.2167	41.0149	-	-	-	-	-	
Thailand (Bt)	39.1982	-0.1022	738 - 758	39.2770	39.1620	-	-	-	-	-	

1994 rates for Jan 10. Bid/offer spreads in the Dollar Spot table show only the last three decimal places. Forward rates are directly quoted to the market but are implied by current interest rates. Indirect rates are quoted by the Bank of England. Base average 1993 = 100.00. Other and Mid-rates in both the Dollar Spot tables derived from the WIR/REUTERS CLOSING SPOT RATES. Some values are rounded by the F.T.

## CROSS RATES AND DERIVATIVES

## EXCHANGE CROSS RATES

Jan 10	BFY	DKY	FPT	DM	IE	L	Fl	Nkr	Es	Pkr	Skr	£	CS	S	Y	Ecu
Belgium (DK)	10.11	10.75	1.945	2.041	5133	5.424	21.54	501.1	470.1	20.57	4.000	2.002	1.446	0.162	310.7	1.251
Denmark (DK)	5.23	10	8.767	2.538	1.083	2.844	11.12	282.3	220.9	12.38	2.125	1.630	2.238	0.163	1.341	1.341
France (FF)	59.70	11.41	10	2.933	1.218	3.004	3.244	1.268	2.922	14.13	2.24	1.209	1.886	0.159	1.529	1.529
Germany (D)	20.84	3.943	4.357	1	0.421	1.059	1.122	4.384	1.034	7.079	4.885	0.418	0.922	0.052	6.529	6.529
Ireland (I)	1.93	0.874	2.027	2.374	1	2.515	2.681	10.41	2.465	20.67	1.16	1.863	1.892	0.152	1.259	1.259
Italy (L)	0.972	0.572	0.582	0.594	0.400	0.400	1.00	0.414	0.785	0.621	0.051	0.078	0.087	0.067	0.170	0.170
Netherlands (P)	17.08	0.0005	2.261	2.2417	1.981	2.239	2.269	3.020	2.000	9.821	7.765	0.747	0.821	0.070	0.471	0.471
Portugal (P)	19.96	0.0265	3.913	3.970	3.847	4.024	4.228	4.000	3.900	1.050	0.410	0.490	0.501	0.051	0.511	0.511
Spain (P)	23.70	4.528	3.970	3.771	3.484	3.570	3.700	3.594	3.594	1.050	0.740	0.890	0.900	0.051	0.900	0.900
Sweden (Skr)	42.25	7.072	7.077	2.047	0.982	2.169	2.298	1.024	1.024	1.024	0.051	0.715	0.720	0.051	1.082	1.082
Switzerland (SF)	24.03	4.745	4.126	1.18												



4 pm close January 16

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FINANCIAL TIMES

## NYSE COMPOSITE PRICES

4 pm close January 10

Continued from previous page

Stock Div. E 100% High Low Close Chng

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## AMERICA

**US equities make solid gains**

## Wall Street

US shares posted solid gains yesterday morning, flanked by equally bullish trading on US currency and bond markets, writes Lisa Bransten in New York.

By 1pm, the Dow Jones Industrial Average had advanced 35.99 to 3,971.34 and the Standard & Poor's 500 was ahead 3.72 at 464.65.

The American Stock Exchange composite rose 1.11 to 453.28 and the Nasdaq composite was up 6.39 at 758.48. Trading volume on the NYSE was 206m shares.

The producer price index for December edged up 0.2 per cent - in line with consensus forecasts - bringing the PPI for the year up by a modest 1.7 per cent. Excluding the volatile food and energy components,

the PPI was up 0.2 per cent for December and 1.6 per cent for the year.

Market reaction to price pressures at intermediate levels was muted, although the numbers served to solidify sentiment that the Federal Reserve was likely to boost interest rates again at the January 31-February 1 meeting of its open market committee.

Intermediate prices, not including food and energy, rose 0.6 per cent in December, or 8.1 per cent on the year.

Rising bond prices and a firmer dollar contributed to the positive sentiment in US financial markets. The long bond rose more than one-third of a point by midday, while the dollar regained much of the ground lost Monday against the D-Mark and the Japanese yen.

Bolstering the stock market

was a surge by Motorola, the electronics company, which gained nearly 6 per cent - up 33% at \$82.34 - after reporting late on Monday that net earnings for the last quarter of 1994 had risen by more than 51 per cent from the same period in 1993.

The figures, which were well ahead of analysts' predictions, sent other technology shares up. Digital Equipment rose \$1.4 at \$83.10, Hewlett-Packard \$1.03 at \$103.00 and Compaq Computer \$1.1 at \$41.10. Technology issues traded on the Nasdaq also moved ahead with Apple Computer jumping \$2.10 to \$43.45, Intel up \$1.8 at \$84.45 and Microsoft rising \$1 at \$61.45.

Shares of Borden were down \$1 at \$13 after the board announced that the chief executive would be replaced by the former head of Duracell International.

Inco rose CS\$4 to C\$41.15 and Alcan Aluminium was CS\$4 higher at C\$37.74.

The meltdown on the Mexican stock market spread to American Depository Shares of Mexican companies traded in New York.

The benchmark, Telmex, lost \$34 at \$33.45, while Empresas ICA lost more than 15 per cent, dropping \$1.15 at \$35.15.

## Canada

Toronto was resilient in busy midday dealing as bonds and base metals underpinned a rebound. The TSE 300 composite index was 11.25 higher at 4,171.10 by noon in turnover of 26.5m shares.

Eleven of the market's 14 sub-indexes were higher, led by a 1.5 per cent advance in pipelines and a 1 per cent gain in the base metals sector.

Inco rose CS\$4 to C\$41.15 and Alcan Aluminium was CS\$4 higher at C\$37.74.

**Brazil, Mexico plummet**

The sharp fall in Brady bonds provoked another unravelling of equity prices in early trading throughout the region.

Nevertheless, Baring Securities said yesterday that prospects for the region remained bright. While it was wary of investment in Mexico or Argentina, it recommended an overweight position in Brazil, and it was still positive towards Chile, Colombia and Peru.

## Brazil

Sao Paulo took the brunt of the early falls, with the Bovespa index spiralling down by more than 10 per cent at mid-session. Many investors feared that some of the country's smaller banks could face financial difficulties as a direct consequence of the Mexican crisis. The Bovespa index was off 3.777 at 32,493.

## Mexico

Equities fell below the support of 2,000 for the IPC index as investors took advantage of the 8% drop in dollar-linked interest rates.

The 37-share index was down by 14.44 or 7 per cent to 1,955.79 at midsession.

In the central bank's weekly auction, the primary rate at 28-day Tesobonos was set at 20 per cent, while the rate on 90-day Tesobonos rose by 701 basis points to 19.5%.

SHANGHAI took the brunt of the early falls, with the Shanghai Composite index slipping 1.1 per cent to a one-year low, taking its lead from the weak Hong Kong performance and in reaction to higher interest rates for fixed asset investment introduced by the People's Bank of China at the start of the year.

The dollar-denominated index of shares available to foreign investors eased 0.68 to 59.31 in volume of 5.2m shares.

The B market has been falling since mid-September, surging more than 40 per cent of its value, due to the market's rapid expansion and lower overseas markets.

KUALA LUMPUR tracked the early fall in Hong Kong as foreign funds sold holdings, but some of the losses were recouped in late dealings as the Hang Seng index rallied. The composite index finished 13.67 lower at 923.38.

SEOUL, following recent sharp gains, encountered profit-taking which cancelled an early advance. Trading was generally featureless. The composite index lost 4.87 to 993.45, off a day's high of 1,006.33.

BOMBAY was 2.2 per cent down on further sustained selling by foreign funds amid a lack of buying interest by domestic mutual funds. The BSE 30 index declined 80.86 to 3,630.34. SINGAPORE weakened as foreign institutions sold stock to meet redemptions. The Straits Times industrial index fell 44.46 or 2 per cent to 2,137.20.

COLOMBO saw profit-taking after the 3.3 per cent advance of the previous two sessions which followed a government pledge to sell stock in state-owned ventures. The all-share index shed 5.59 to 1,033.27.

SYDNEY failed to maintain early gains and the All Ordinaries index closed 3.2 down at 1,855.77 after touching 1,865.6.

Turnover was moderate at A\$257m, but boosted by options-linked dealings.

WELLINGTON was one of the region's exceptions, rising on strength in the forestry sector. The NZSE 40 Capital index added 12.82 at 1,924.16.

## EUROPE

**Nordic telecoms rise as German retailers slump**

Currency weakness involving the Spanish peseta, the Italian lira, the French franc and the Swedish crown - the latter in spite of yesterday's austere budget - gave bourses an unhappy morning, writes Our Markets Staff. Their afternoon recovery, as Wall Street moved higher, suggested relief, rather than enthusiasm.

However, there were items of interest. History repeated itself in telecoms, as Ericsson, in Sweden, and Nokia, in Finland, responded to Monday's record fourth-quarter results from Motorola, in the US. Ericsson's BME rose 3.4 per cent and lifting an otherwise moribund Stockholm bourse, and Nokia doing the same for Helsinki with a 4.6 per cent gain. Motorola's last progress report, in October, had a similar effect.

FRANKFURT was rescued by afternoon gains on the bond market. The Dax index lost 8.08 on the session to 2,051.10, but the afternoon surge in the March bond future took it over the 89 mark, against 88.41 on Monday, and against 88.20 on Friday.

ZURICH was weaker, again taking its lead from the dollar, and the SMI index lost 16.9 at 3,000.40.

Banks saw another flurry

after CS Investment Research recommended a switch back from the recently favoured SBC and into UBS, which has been under pressure in the wake of its plans to introduce a single share structure. SBC fell 1.8 per cent to a day's low of SF137.73 before picking up to finish SF137.73 at mid-session.

However, the market did not return to department stores, where Karstadt lost another DM5.50 to DM531, and Kaufhof DM3 more to DM458. Mr Thomas Niesse, chief analyst at DB Research, confirmed that the Deutsche Bank investment research arm had made savage cuts in its estimates for Karstadt, Germany's biggest department store group, looking for earnings of DM12 a share for 1994 against earlier hopes of DM11, and DM14 for 1995 against DM25. Mr Niesse said that the cuts reflected one of the worst retailing years in the past 10, severely disappointing Christmas sales, higher federal taxes and predictions of weaker consumer spending in 1995.

Swiss, under pressure in recent months, fell SF130 or 4.1 per cent to a 13-month low of SF127.63 as the Basle-based Bank Sarasin joined others downgrading earnings forecasts.

Sarasin cut its 1994 forecast

from a net profit of SF75m to

SF73m and reduced its 1995 profit forecast from SF100m to SF75m.

MILAN was pessimistic as President Oscar Luigi Scalfaro continued to seek a way out of the political crisis and worries grew that the Bank of Italy was likely soon to raise inter-

## FT-SE Actuaries Share Indices

	Open	10.30	11.00	12.00	12.00	14.00	15.00
Jan 10							
FT-SE Eurostoxx 100	1311.12	1311.25	1310.28	1310.00	1310.02	1312.00	1312.00
FT-SE Eurostoxx 200	1311.74	1310.22	1310.22	1310.00	1310.00	1312.00	1312.00

Street. The CA-40 index finished 5.03 down at 1,859.19, after a low of 1,851.16. Turnover was just under FF130m.

There were reports that a new FF130m rescue package for Credit Lyonnais, the state-owned bank, was to be put together by the government. Denied at government level, the only surprise was that the figure quoted was at the high end of expectations. The bank's next report is due on January 20.

ZURICH was weaker, again taking its lead from the dollar, and the SMI index lost 16.9 at 3,000.40.

Credit Romagnole picked up Ls1 to Ls19.23 as hopes for a bid battle continued. Cariplo's Ls1,500 per share bid for a 2.3 per cent stake in the real estate firm Mibtel picked up from a low of 1,896 to finish 1,932, reflecting bargain hunting ahead of technical deadlines this week and expectations among some investors that the head of a new government might be named before the weekend.

Credit Romagnole picked up Ls1 to Ls19.23 as hopes for a bid battle continued. Cariplo's Ls1,500 per share bid for a 2.3 per cent stake in the real estate firm Mibtel picked up from a low of 1,896 to finish 1,932, reflecting bargain hunting ahead of technical deadlines this week and expectations among some investors that the head of a new government might be named before the weekend.

AMSTERDAM edged lower in light trade, the AEX index losing 1.61 at 412.90, off a low of 410.94.

ING, the banking and insurance group, slipped 80 cents to FI 82.00 on reports that a US broker had cut its earnings forecasts on the company.

Akzo Nobel, the chemicals group, recovered from a session low of FI 198.50 to end down 30 cents at FI 200.20 after confirming that it would meet forecasts for a rise in 1994 profits.

MADRID saw late institutional buying and recovered from an earlier drop to 273, but the general index still closed at a new 1994 low of 278.00, down 1.59.

Turnover was brisk at Pta33.5ha. There was some recovery in utilities, where Endesa rose Pta130 to Pta152.10 and Sevilleva Pta10 to Pta154, in a mixed banking sector. Banesto dropped Pta11 to Pta87.

Written and edited by William Cochrane, John Pitt and Michael Morgan

## ASIA PACIFIC

**Nikkei improves on mild support**

## Tokyo

Share prices broke a five-day losing streak, the Nikkei 225 average rising for the first time this year on buying by banks and overseas investors, writes Eniko Terzano in Tokyo.

The rebound, however, remained weak and although the index closed 6.53 better at 19,501.45, brokers said sentiment was still subdued. The Nikkei fell to a day's low of 19,389.28 in the morning, due to a rise in the yen against the dollar. But buying by arbitrageurs and domestic institutions lifted it to a high of 19,543.67 just before the close.

Volume was 180m shares, against 128m. The Topix index of all first section stocks put on 0.33 at 1,528.22 and the Nikkei 300 lost 0.06 at 231.48. Rises led falls by 504 to 366, with 255 issues unchanged. In London the ISE/Nikkei 50 index was 0.15 firmer at 1,288.72.

Buying of privatisation stocks by foreigners prompted a small rally, but most investors stayed on the sidelines.

Some individual investors turned to the over-the-counter market for growth stocks. The Nikkei OTC index was ahead 26.87 to a preliminary 1,822.77 in volume of 24.3m shares,

the second largest on record. Reports of higher profits boosted Mitsubishi Electric by Y10 to Y11,530. Cost-cutting efforts are expected to help the company's recurring profits for the next two years, while a rise in overseas production is also likely to help earnings.

Japan Airlines rose Y4 to Y6 on an improved earnings outlook. Press reports of better

outlook for the current year to March thanks to the strong growth in the number of Japanese vacationing abroad encouraged investors.

Heavy electrical makers were lower on profit-taking. Toshiba fell Y8 to Y7.02 and Fujitsu declined Y8 to Y8.63.

Nippon Paint, the most active issue of the day, climbed Y15 to Y27.

Buying by a UK broker lifted Nippon Telegraph and Telephone, which rose Y11,000 to Y877,000. Other privatisation stocks gave up early gains to close flat.

In Osaka, the OSE average moved up 13.84 to 21,326.62 in volume of 46.3m shares.

## Roundup

Dollar weakness and renewed worries about an increase in US interest rates pressured the region's markets.

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**FT-ACTUARIES WORLD INDICES QUARTERLY VALUATION**

The market capitalisation of the national and regional markets of the FT-Actuaries World Indices as at DECEMBER 30, 1994 are expressed below in millions of US dollars and as a percentage of the World Index. Similar figures are provided for the preceding quarter. The percentage change for each US dollar Index value since the end of the calendar year is also provided.

**NATIONAL AND REGIONAL MARKETS** Market cap at 30/12/94 (% of World Index) Market cap at 29/09/94 (% of World Index) % chg in \$ index since 31/12/93

Australia (68) 143,010.0 143,014.8 1.52 2.85

Austria (19) 132,447 0.14 131,962 0.14 -1.21

Belgium (55) 131,514 0.09 132,744 0.08 3.56

Brazil (29) 49,553.3 0.53 - -

Canada (103) 143,231.4 1.58 158,269.3 1.68 -4.71

Denmark (33) 34,150.0 0.38 3